

# BUDGET MESSAGE FISCAL YEAR 2023

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**BALTIMORE COUNTY EXECUTIVE**



*Baltimore County, Maryland*  
**Submitted to the Baltimore County Council, April 14, 2022**



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*County Executive*

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Council Chairman Jones, members of the County Council, residents of Baltimore County:  
Thank you for joining us today as I present Baltimore County's Fiscal Year 2023 Budget – the fourth and final budget of this term.

Together, we have made unbelievable progress for Baltimore County, taking unprecedented actions to strengthen our schools, open up our government, and move our county forward.

This progress wouldn't be possible without strong partners on the County Council. I am grateful to each of you, and I especially want to recognize Councilwoman Cathy Bevins and Councilman Tom Quirk, who have announced they will be ending their service at the end of this term.

Thanks for the many ways you have contributed to Baltimore County. Our county is stronger thanks to your years of service.

### **Challenges Faced**

When I first stood before you three years ago, Baltimore County was at a crossroads. Facing an \$81 million structural deficit, we were in danger of losing our prized Triple AAA bond rating, defaulting on our promise to provide healthcare for our retirees, and in danger of being unable to meet some of the most basic needs of our residents. As we faced this challenge, we were honest with the public and engaged them in identifying solutions. In doing so, we heard overwhelming calls from the community for greater investments – not less – in education, public safety, and other core government services.

As a result, we worked together to develop a bipartisan solution that comprehensively closed our deficit, shored up our retiree benefits, and promoted more sustainable budgeting practices. Thanks to our efforts, Baltimore County is now on stable financial footing. We have invested record amounts in education every year. We have modernized our government and responded to the concerns that so many residents see in their communities. And we continue to hold a Triple AAA bond rating – a top financial rating that speaks to our responsible fiscal management and our resilient local economy; a rating given to only 49 out of more than 3,000 counties nationwide. This year's budget continues extraordinary investments in our communities while also maintaining an historic 18 percent fund balance.

## **Getting Back on Track**

Perhaps even more remarkable, we made this progress while also facing a global pandemic which threatened our very way of life. Thanks to the incredible work of our public health officials and staff, our first responders and emergency management team, and so many other county employees who stepped up, we are steadily putting this pandemic behind us.

## **CARES Act**

We arrived at this moment not by accident, but through bold, decisive actions. In the face of this crisis, we completely re-tooled county government to meet the evolving needs of our residents. And thanks to our Congressional Delegation, we received significant funding in the CARES Act to support our communities.

In the beginning of this pandemic, we built out a countywide food distribution program with BCPS and the MD Food Bank that provided over 18 million meals. We established eviction prevention programs that helped 1,500 families stay in their homes. We provided Internet Essentials to thousands of families—a key step towards closing the digital divide. And we provided \$26 million directly to our business community.

## **American Rescue Plan**

These investments have made a big difference and, in the months ahead, we will continue to do even more to support our communities. Thanks to the Biden Administration and our Congressional Delegation, we received an additional \$160 million through the American Rescue Plan. Like everything we do, our strategy for allocating these resources is rooted in equity: making investments in all communities, but especially those that were hit hardest by the pandemic.

Even before COVID-19 struck, we saw deep, longstanding inequities—challenges that have only grown worse as a result of the pandemic. Moving forward, we refuse to settle for simply getting back to normal. Now is our time to raise the standard for all of Baltimore County.

Our plan for doing so includes the creation of an affordable housing fund, new equity districts, a community development organization on Liberty Road, and a comprehensive recovery initiative for Essex. We aim to go beyond stabilizing communities in need. We want to lift them up so all of our residents have the opportunity to thrive.

My unwavering belief in this work is rooted in the 25<sup>th</sup> Chapter of Matthew, which reads in part: “For I was hungry and you gave me something to eat. I was thirsty and you gave me something to drink. I was a stranger and you invited me in ... Whatever you did for the least of these brothers and sisters, you did for me.”

Indeed, when we strengthen our communities of greatest need, we strengthen our entire county. The budget I am introducing today builds on this effort.

### **Empowering our Communities**

This budget is the culmination of months of hard work from our Baltimore County team, including Stacy Rodgers, our County Administrative Officer; Ed Blades, Director of Budget and Finance; and Department heads from across county government. I'm honored to have such a talented team dedicated to moving Baltimore County forward, and I am so thankful for their contributions.

I've always believed that government works best when people drive the conversation, which is why community engagement is the hallmark of my administration. Consistent with that belief, our budget includes priorities and ideas from our greatest partners: the residents of Baltimore County. In the year before our administration took office, only two people testified on Baltimore County's budget. But this year, during our fourth annual Town Hall series, we heard directly from hundreds of residents who shared their priorities for strengthening our communities. In partnership with our residents, I am proud of how we have developed a shared vision for a better Baltimore County, and how we have delivered on its promise.

In addition to launching our town hall series, we are providing residents with an unprecedented level of transparency in county government. Our BCSTAT team has launched data dashboards that allow residents to track crime statistics, code enforcement actions, vaccine distribution, and more. We also launched an interactive Open Budget app, and continue to maintain our Open Checkbook app, which allows residents to track county expenditures down to the individual check.

Throughout four years of town halls, we have heard from so many residents about a wide variety of priorities for their communities. This year's budget continues to directly reflect the advocacy of our Baltimore County residents.

In our first year, Bill Felter of the Baltimore County Skateboard Council asked for resources for a new skate park. In District One this year, we heard from Otis Collins and others about the need to improve the Halethorpe Civic Center. Ramesh Bhatta and dozens of members of the Saathi Baltimore Cricket Club called for cricket fields in Baltimore County. Joe McSherry and supporters of the Natural History Museum of Maryland, located in Overlea, called for additional capital investment in their facility. Erica Mah and countless other residents advocated for robust education funding, including more ESOL teachers, school counselors, and more.

More than ever before, the people of Baltimore County are driving our decision making, holding us accountable, and working with us to shape the future of our county.

## **Raising the Bar**

In the last three years, we have fundamentally transformed our County for the better. We have elevated the standard to which we hold ourselves and created a firm foundation from which we can all go forward together. Now we begin raising the bar for Baltimore County, not satisfied with just being better – but pushing ourselves even more toward being a best in class, national model jurisdiction.

## **Open and Accountable Government**

The next steps in that journey build upon our first: ensuring Baltimore County Government remains open, connected, and accountable to the people we serve.

In my first year, we created an Office of Community Engagement, providing each of our council districts a dedicated outreach coordinator to manage constituent services. We created the County's first 311 line to improve our customer service. And we moved our county's permitting system online so residents don't have to come to Towson for a permit, which they can now pay for online with any major credit card— a stark contrast from the past, when residents had to pay in person with the limited options of cash, check or Discover card.

This year, our budget makes government even more connected and easier to navigate. We include funding to support a Citizen's Planning Institute, an additional Administrative Law Judge to handle code enforcement and zoning issues, and a dedicated Public Information Act team to improve our process for handling requests for information.

This budget furthers our modernization efforts, including the creation of an ombudsman for the Department of Permits, Approvals, and Inspections, an easy step to help support constituents dealing with the permitting process.

Some of my first acts as County Executive were the enactment of lobbying reforms and setting into motion our now-established program for the public financing of elections. Another critical early act was to establish Baltimore County's first Office of Ethics and Accountability—now known as the Inspector General—to eliminate waste, fraud, and abuse in county government. The hard work of the Inspector General and her team will continue to make our local government more effective and accountable.

I remain fully committed to the success of this office, which I have grown with every budget submission. This year's budget is no exception, doubling the size of the office by adding three new positions.

## **Rooted in Equity**

We root our work in equity, so that all communities, and especially those that have historically been underserved, receive the investments they deserve. In our first budget, we created the County’s first Chief Officer for Diversity, Equity, and Inclusion. Now, every decision we make in local government includes an equity component—and we have made significant progress on issues surrounding diversity, equity, and inclusion.

According to a study released last year, minority and women-owned businesses were significantly underutilized in the five years prior to my administration—earning just nine percent of Baltimore County contracts in four key industries. Today, I’m proud to report that spending on minority and women-owned firms is 242 percent higher than it was five year ago.

Baltimore County is growing increasingly diverse, and it is critical we support the needs of all of our communities. Our immigrant communities face unique challenges, including language barriers that often make it difficult to access our services. Throughout our Town Hall series this year, I was thrilled to see our Spanish-speaking community come out to advocate for more accessible government services.

Last year, we created the County’s first Immigrant Affairs Coordinator position to help us bridge gaps between local government and the communities we serve. This year, we are adding four new positions in the diversity, equity, and inclusion space to ensure government services are more accessible to everyone.

Throughout the pandemic, we saw too many of our residents struggle to make ends meet, facing increased housing instability and food insecurity. That is why we hired the County’s first Food Security Coordinator to help families put food on the table. This year, we continue our efforts by fully funding the County’s match for the State’s Summer SNAP program, which will expand food access for more than 10,000 kids— a local match we are fully committed to growing as Maryland makes any new resources available for this transformative program.

## **Education | School Construction**

Investing in our young people is one of the most important responsibilities we have in local government. As a BCPS parent, former teacher, and County Executive, education is my passion and my top priority.

When I ran for this office, I committed to “go big” on school construction. I am proud to say we have delivered on that promise in a big way.

In Baltimore County, we are making historic investments to ensure our students have the world class school buildings they deserve. We have provided hundreds of millions of dollars to finish the Schools for our Future program and to make sure that every school has air conditioning. We fought

for the statewide Built to Learn Act, which passed last year, bringing Baltimore County another \$420 million for school construction.

## **MYIPAS**

These historic local and state dollars are the basis of our Multiyear Improvement Plan for All Schools, or MYIPAS—a fully funded \$2.5 billion dollar plan, developed with community and education partners, to improve every school in Baltimore County over the next 15 years.

With equity as our north star, MYIPAS ensures that every child—regardless of zip code—has a seat in a modern and safe classroom within a decade. It is a plan where children will no longer be forced to learn in trailers.

It is a plan that includes hundreds of millions of dollars to holistically improve our schools, including \$275 million for Career and Technology Education as well as Science, Technology, Engineering, Arts and Math education. It is a plan that invests \$100 million in Community Schools, and another \$125 million for our Special and Alternative Schools. The plan includes more than \$40 million to eliminate “open plan” schools in our county.

## **Raising the Bar for Our Schools**

MYIPAS is transformative and will be the foundation for all future school construction planning. But it should be just that: our foundation. We can and must do even more for our students and hardworking educators. Specifically, we can fund the capital needs to expand Pre-K access, invest in school safety infrastructure, significantly improve our oldest high schools, and modernize the learning environment for all children.

To realize that vision, I have set the ambitious goal to raise the bar from a \$2.5 billion school capital investment to \$3.3 billion investment by 2037. Because of sustained local investment and strong state partnerships, we are well on our way to achieving that goal. This budget includes \$96 million in new local capital funding for school construction, including \$25 million from BCPS’s fund balance. Superintendent Williams, thanks to you and BCPS for your continued partnership.

I must also thank Baltimore County’s own Speaker of the House, Adrienne Jones, and our County delegation in Annapolis, with whom I worked closely to secure additional state funding for school construction. As a result of our work, Baltimore County is set to receive an additional \$80 million dollars—above and beyond Built to Learn funding—from the state. All told, we will be investing nearly \$180 million in new funds to raise the bar for all school communities across Baltimore County.

These investments are happening now, and they will be transformational for our schools. At Scotts Branch Elementary School, for example, our budget originally provided \$22 million for an addition and renovation. However, with the extra support from our state partners, we are now able

to build a brand new Scotts Branch Elementary School, representing a \$49 million total investment.

Going all in for schools and raising the bar means we are also now able to move forward on the promise to build a new Dulaney High School and a like-new Towson High School. This year's budget includes a combined \$19 million for the design phase for these long-awaited projects.

Our work does not stop there. In southeastern Baltimore County, we provide \$13.5 million more to move forward with an addition at Dundalk High School. We are also allocating \$8 million to begin planning and design to address capacity challenges at Sparrows Point and Patapsco, while ensuring these schools remain rooted firmly in the communities they have served for decades.

In the northeast, we dedicate \$5 million to fund planning and design efforts addressing overcrowding in that region. We are also allocating millions to expand pre-K capacity, invest in outdoor school recreation, and enhance safety at our schools with more cameras and security vestibules – all in this year's budget.

This year, I am looking forward to seeing many of our new investments coming to reality. I look forward to celebrating a series of groundbreaking: A new Lansdowne High School; A new Red House Run Elementary School in Rosedale, a new Northeast Area Middle School in White Marsh along with the new Rossville Elementary School; a new Summit Park Elementary School in Pikesville, and a groundbreaking for an addition at Pine Grove Middle School in Carney.

Last but certainly not least, equitably expanding access to career and technical education is a top priority for strengthening our school system, which is why I'm also proud to provide \$2.5 million in initial funding towards the establishment of a Career and Technical school in northwestern Baltimore County.

### **Inside the Classroom**

While I am so proud to be making these capital investments in our schools, I also know that it is our people inside the schools who make the difference.

From the first hello from the bus driver, like when I walk my daughter out to see Ms. Marnie – to the deep and meaningful relationships built and skills she is learning in the classroom with Ms. Mellecker – I know Daria is well taken care of, just as so many other students are. That feeling is from the inspiring instruction of our teachers, the smiles of cafeteria assistants, and the exceptional leadership from school administrators. It comes from the extra help provided by para-educators, and the dedication of assistants and substitutes, the special care of grounds crews and the unsung work of building service workers.

Our budget invests in all of these people, with a historic \$1.7 billion in spending, a total year over year increase of more than \$91 million for Baltimore County Public Schools.



Even though enrollment has declined by more than 4,000 students amid the pandemic, we continue our sustained investment in education—because we know that, now more than ever, children need smaller class sizes, more social workers, and more counselors.

That is why this budget not only maintains a level of funding for pre-pandemic enrollment, it goes further with additional investments for our school communities. Our local funding share represents \$70 million more than the traditional measure of maintenance of effort—allowing us to preserve smaller class sizes, expand early childhood education, and to hire more social workers and counselors. Our budget funds 33 new positions for school counseling, 11 for school social workers, 12 health services positions and a student activity coordinator. In addition, we ensure students have access to specialized education by funding 22 special education positions.

Like our communities, our schools are vibrant and multi-lingual. I had the pleasure of hearing from many families, students, and teachers in our budget town halls about the growing need for multi-lingual supports in schools, which is why I am proud that this budget will fully fund all 44 requested positions for English Learner Programs. With this investment, our ESOL teachers and support staff will be able to provide the individualized care and attention our students deserve.

We also know a strong education foundation is laid long before a child enters school. We are committed to supporting parents and caregivers in providing healthy beginnings for their children. This year, we are expanding our Judy Center investment, with plans to open a new center in both the Southeast and Southwest side of the county. These centers provide professional development support to teachers and early childhood providers in the area. They also provide early learning experiences, parenting support, and family resources.

Education has the power to transform the lives of students, and our educators are the greatest resource we have in making sure we are successful. I am excited for the new supports this budget adds to our classrooms, but I am also excited to invest in those educational professionals who have continued to work on behalf of our children and who have remained the backbone of the schoolhouse.

This budget provides a 3 percent mid-year cost of living increase for all educational professionals in addition to a full step increase for all staff, putting even more money in the paychecks of all of our hardworking educators. We have also worked with BCPS to continue funding for an additional 15 minutes of the school day, compensating all of our educational professionals for the work they were already doing.

All told, the increases are noteworthy. On average, teachers will see a 6.5 percent increase in their paycheck, which on average amounts to \$4,000. A para-educator with the same years of experience will see a 7 percent increase, nearly \$2 an hour more than they currently make.

While we are excited to offer these raises across the board, we know we must do even more for our lowest wage workers, whose pay has not kept pace with other counties. This budget closes the wage gap by providing additional salary restructuring for our grounds workers, building services staff, and bus drivers - increasing the paychecks of these hardworking individuals by 11 percent.

On top of that, our bus drivers and attendants will see their additional \$2 per hour raise made permanent in their salary. And our kindergarten assistants, paid helpers, lunchroom assistants, and additional assistants will all see a 12 percent increase over the current minimum wage they are paid.

This is a record-shattering budget for education, but not just in the PreK-12 system.

## **CCBC**

Enrolling over 25,000 full and part time students every year, the Community College of Baltimore County is an essential partner in our education system and in workforce development. Whether students pursue their two year degree or job training for a trade, CCBC opens doors for anyone looking for a high quality and affordable education.

In partnership with CCBC President Dr. Sandra Kurtinitis, we are breaking down barriers and expanding the access agenda. Across Maryland, nine of the state's 15 community college systems are set to increase tuition and fees for their students. However, here in Baltimore County, we will freeze the in-county cost of tuition and fees for the fourth year in a row.

In addition, we are sustaining our investment in the College Promise program, which provides free community college. During our tenure, the number of students served by our local College Promise program has grown from 111 in FY2019 to 875 in our new budget—an eightfold increase in just four years. In the years ahead, it's a promise we will not only keep to those currently eligible, but one which we aspire to make available to even more of our residents.

## **Baltimore County Public Libraries**

Like our community college, the Baltimore County Public Library provides incredible resources for lifelong learners of all ages. Libraries have so much potential for public good, serving as community hubs where we can level the playing field and support all our residents, especially our youngest. Last year, we went even further to level that playing field and invested the resources to make BCPL “fine free” for all of our residents.

Under the leadership of Director Sonia Alcantara-Antoine, BCPL continues to be a model for how a 21st century library should operate and support its communities, with digital tools and an online library that everyone can access: Reading programs for our young people, digital literacy programs for older adults, and resources for small businesses.

This year's proposed budget includes more than \$15 million for capital investments in our library system, including \$13 million for a renovation of the Woodlawn Library and funding for a feasibility study for the Essex Library. We also provide operating funds for a new Director of Development for our library system to step up fundraising efforts for future capital investments.

## **Public Safety**

Protecting public safety is one of the most sacred responsibilities of local government. Every day, our law enforcement officers and first responders put their lives on the line to keep our communities safe. Thanks to their dedication, we saw an overall decrease in violent crime in 2021. Our homicide clearance rate of 81 percent is well above the national average, and so far this year we've seen a significant decline in homicides. I'm grateful for Chief Melissa Hyatt's leadership and for the selfless work of our officers day in and day out.

Under my administration, we have consistently taken bipartisan steps to improve public safety. Together, we passed the SAFE Act, which helps keep guns out of the hands of violent criminals by enacting security standards at gun retailers. And we passed the SMART Policing Act to require additional implicit bias training, ban chokeholds, and promote equitable policing.

My budget proposes funding for critical new positions that go to the heart of how we support our officers, how they interact with our communities, and how we keep communities safe.

Every day, our officers encounter any number of stressful, violent or heartbreaking situations, and it takes a toll on their mental health. To better support our officers, we propose creating a Wellness Director in the police department, because the health and wellness of our officers is critically important to ensuring they can continue to do their jobs to the best of their abilities.

Having a fully staffed police force is also important for our officers' well-being, and we continue to work hard to recruit new talent. In the coming fiscal year, our budget will continue to fund hiring bonuses and recruitment incentives to help us attract a diverse pool of talented people who want to make a difference in their communities. We've also proposed nearly \$1.3 million in funding for a take home car pilot program for select police precincts.

When it comes to the work our officers do, Chief Hyatt and I share a vision for more community policing; our communities are safer when our officers and the community work together and trust each other. We are proposing a position to coordinate police community engagement countywide, serving as a direct liaison to our communities and ensuring that all of our precincts are making the connections that are so vital to effective community policing.

In addition, our budget proposes to hire eight new data scientists – an investment that demonstrates the depth of our commitment to using data to drive our policing strategies. These individuals will ensure we fully understand the trends happening our communities, and go deeper to help us pinpoint exactly where to target our resources for the most effective, accountable policing possible.

We are also proposing to add seven new positions in our forensics section, to enhance our ability to solve cases quickly and get criminals off the street. These positions will not only help in solving crimes, but will likewise help in the prosecution efforts for gun-related crimes.

Safety in our schools remains a top priority for all of us, and our school resource officers play a critical role in our schools. With this budget, we plan to hire four new floating School Resource Officers, enhancing our ability to develop relationships in the schools and keep our schools and classrooms safe—in addition to our capital investment in school security.

As we invest in our officers, we will also invest in our infrastructure. Our budget proposes funds for a feasibility study for the Essex Police Precinct, which was built in 1972 and is desperately in need of improvements. I have also dedicated over \$400,000 in funding that police and fire stations will be able to access to ensure they have safe and modern gym equipment in their places of work.

These investments in our police department are investments in our communities and in a vibrant Baltimore County. And they will be joined by additional upstream investments in our communities.

### **Fire Department**

Our firefighters and first responders also play a critical role in public safety. Every day, they rush to fires and medical emergencies, putting their lives on the line to save others and serve the communities they love. They deserve to have the equipment and facilities they need to save lives.

In our fire department, we propose new funding for additional emergency management staff and medical directors. Our \$15 million capital improvement plan includes planning and design funds for a new Catonsville Fire Station. In addition, we have funds for underground storage tanks to better support our rural operations in northern Baltimore County. We also provide \$8.5 million to provide washers and dryers at our fire stations, ensuring our firefighters can keep their turnout gear clean and free of carcinogens.

Earlier this year, we provided \$1 million in ARP grants to our volunteer fire associations. This year's budget continues to invest in these partners, permanently funding a boost to the medic-attended pay rate, providing a second set of turnout gear for volunteers with the highest response rates, and for the second year in a row adding an additional \$500,000 for their revolving loan fund -- \$1.5 million in total.

### **Housing and Community Development**

For our county to reach its fullest potential, it's essential that we build vibrant communities—with safe and attainable housing. In so many ways, housing stability is a core issue that shapes the lives

of our residents and the future of our entire county. The academic success of our children, safety in our neighborhoods, and our overall quality of life—it all starts with a stable home.

Over the past three years, we have taken a number of steps to improve housing in Baltimore County. We passed the HOME Act to ban discrimination by source of income. We created an Affordable Housing Workgroup to develop recommendations for expanding access. And last year, we created Baltimore County's first dedicated Department of Housing and Community Development to strengthen our neighborhoods.

This year we are creating new positions, funded with recovery dollars, to staff this essential department and help us meet our goals, including a Chief of Housing Development to assist in the planning and implementation of affordable, fair and equitable housing development; a VCA Compliance Officer to manage tasks related to the Voluntary Compliance Agreement with the U.S. Department of Housing and Urban Development; and a Chief of Homeless Services to assess and improve our existing homeless services system.

### **Public Works and Transportation**

As we work to build vibrant communities, we are committed to providing the basic services that residents count on, including investments to keep our roads safe. This year's budget allocates millions of dollars for road repaving and traffic calming. For example, during our District 5 Town Hall, we heard a number of concerns from residents about the intersection of Honeygo Road and Cross Road. Since then, more than 3,000 residents have signed a petition to make this road safer.

Today, I'm proud to share that this budget fully funds the creation of a traffic circle at this intersection.

Similarly, we are investing more in our pedestrian walkways, with millions of dollars to continue progress for sidewalks at Ingleside Ave in Catonsville, Seven Mile Lane in Pikesville, Rolling Road in Milford Mill, and Windsor Mill Road.

We are also taking innovative steps to make our transportation network more effective and transit-friendly. Last year, we launched the long-awaited Towson Loop, the County's first fixed-route transit service. Already, the Loop has had more than 15,000 rides, with the number of daily riders continuing to grow. This year's budget provides a pay increase for the Towson Loop's drivers. It also funds an expansion of service hours of one of our most popular transportation services, CountyRide—which will now operate on Saturdays.

### **Sustainability**

The Loop will serve as a model for expanding transit elsewhere in the County, which not only provides safe, convenient transportation alternatives for our residents, but also helps us build a more sustainable future. Over the past three years, we have made sustainability a pillar of our work

in local government. In addition to investing in transit, we have renewed our glass recycling program and taken bold and innovative steps to advance green energy and protect our environment.

For example, we set a goal to reach 100 percent renewable energy use by 2026. We partnered with BGE to install electric vehicle charging stations at County properties. I also issued an executive order requiring all new and replacement passenger vehicles purchased by the county to be electric or hybrid.

In this year's budget, we are making new infrastructure investments that will promote sustainability. We are investing new funds in a Green Infrastructure division in our Department of Public Works and Transportation, along with \$600,000 of recovery funding set aside to support capital required for green infrastructure projects. We are also leveraging state and federal funding to invest \$600,000 to expand electric vehicle infrastructure in Baltimore County.

Five months ago, in Dundalk, we launched Operation Re-Tree, a new effort to plant trees in our more urban communities, which too often lack sufficient tree canopy. Neighborhood trees improve our overall quality of life, correlate with health benefits like reductions in respiratory illnesses, and significantly reduce air pollution. That effort began with 300 trees being planted in the West Inverness neighborhood.

To date, over 44,000 trees have been planted countywide under my administration—an amazing investment in our planet and our communities. However, we must do more to achieve and maintain our goal of a 50 percent countywide tree canopy.

This year's budget proposes to create two new Forestry Management divisions, including an urban forestry division to grow Operation Re-tree, and a tree maintenance division. We expect to plant 1,000 new trees in underserved communities in the spring and fall. The team will also plant an additional 1,000 street trees in the year ahead. Between these two programs, we will plant more street trees in one year than we have in the past eight years combined. This will make Baltimore County greener, healthier, and more sustainable for generations to come.

## **Recreation and Parks**

Protecting parks and increasing open space is another critical part of not just making our county more sustainable, but building more vibrant communities for our residents. Throughout my term, we have provided historic levels of funding for the Department of Recreation and Parks to support community-based projects and open space acquisitions to benefit residents across Baltimore County. This year, we're providing \$45.5 million in total capital funding for recreation and parks

On the west side, the team is in the design phases for enhancements at Gwynn Oak Park, an imagination playground at Banneker Park, a new STEAM Center and park in Randallstown; and just the other week we broke ground on a destination playground in partnership with the Baltimore

Ravens in Owings Mills. At the Halethorpe Civic Center, this budget allocates \$350,000 for facility improvements. In Gwynn Oak, we have funding for a new Destination Playground.

In the central part of the county, we've made investments at Loch Raven Fishing Pier as well as Cromwell Valley Park. At the start of this year, we kicked off the beginning stages of the Oregon Ridge Master Plan process. This budget includes \$6.4 million in state and county funding for enhancements at the park, bringing the total current funding to \$10 million. I'm also proud to announce that this year's budget includes funding for improvements at Cloverland Park to support our growing community of Cricket players.

Last but certainly not least there is major progress on the east side, with the design phases for Glenmar and McCormick PAL Centers as well as the County's second skate park at Hazelwood, with construction set to begin this year. Progress steadily continues at the site of the new Sparrows Point Park, where we have been working diligently with community and area rec leaders as well as representatives from Tradepoint Atlantic to bring the vision to reality. We are also funding a new destination playground in Sparrows Point.

In addition, we are launching a new digital registration tool, which will be a 24/7, one-stop-shop for our residents to more easily find services in Recreation and Parks, including rec programs and field and pavilion rental requests.

### **Supporting our Seniors**

As we build vibrant communities across Baltimore County, we also make significant investments in our seniors, who are the foundation of our neighborhoods. Amid the pandemic, our Department of Aging pivoted to provide online programming to support and engage our older adults. This year's budget includes funding for a senior affairs associate to manage virtual programming countywide.

We are also continuing to invest in the people who keep our senior centers running. Our budget includes eight senior affairs associates to ensure all of our senior centers have strong staffing levels, as well as a volunteer coordinator to keep our seniors engaged in the community.

In our capital budget, we include planning funds for a new Jacksonville Senior Center, one of our county's busiest and most vibrant centers.

### **Supporting our Employees**

All of the great work of these past three years, and the critical investments we are making in this budget, would not be possible without our exceptionally dedicated and talented workforce. Our employees routinely go above and beyond to serve our county—even amid a pandemic.

In recognition of their dedicated service to Baltimore County, I am proud to announce a 3 percent midyear cost-of-living increase, or corresponding future wage adjustment, for Baltimore County's workforce. Our workforce also deserves and will receive a "step," the equivalent of another 1.5 percent salary increase – meaning the average worker in Baltimore County will earn 4.5 percent more next year.

As we have done with the school system, I'm also proud that this budget invests in our lowest wage workers, and brings Baltimore County's minimum wage for county employees up to \$15 an hour, ensuring that the workers who serve our communities are paid fair wages.

I also want to express my profound gratitude to our retirees, who have built the foundation of Baltimore County government. Recently, I announced a 3 percent cost of living increase for Baltimore County's retirees — the largest increase in a decade.

I also remain committed to keeping the funds that pay for employee retirement and healthcare solvent. When I took office, we discovered that previous budgets had stopped contributing entirely to the fund that pays for retiree health care and life insurance benefits—risking insolvency. I'm proud to report that we are continuing to restore that fund to maintain the long-term viability of these benefits, with an \$87 million contribution in this year's budget.

Baltimore County is also contributing an additional \$50 million towards the long-term health of our retirement fund, made possible through our partnership with the Spending Affordability Committee.

With these commitments, our retirees can remain confident that their well-earned retirement and health care benefits are being protected by this administration and Council.

## **Closing**

Three years ago, I promised to make a good county better. In so many ways, we simply were not living up to our potential. And our communities felt completely disconnected from their local government.

Together, we set a bold vision to strengthen our schools, make our government more open and accountable, and instill equity and sustainability as core values in Baltimore County. We came together to save lives and combat the worst public health crisis in generations.

In the three years since, we have achieved progress that few thought possible.

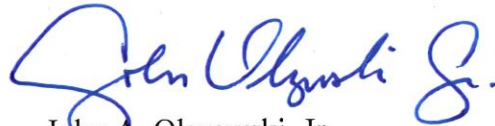
Now, we must come together again to not just fulfill Baltimore County's potential but raise the bar for our communities. As we work to fulfill the promise of our county, we will continue building a culture centered on equity, sustainability, and open, responsive government that endures for years



to come. That's what this budget is about – continually laying the groundwork for a vibrant future for our growing and increasingly diverse county.

I ran for this office to build a better Baltimore County—and, in so many ways, we have. But we can't stop there. It's time to raise the bar for Baltimore County and truly build a world class jurisdiction—the model for our state and region. The bar is higher now than it ever was before, and together, we will rise above it.

Respectfully submitted,



John A. Olszewski, Jr.  
Baltimore County Executive

EXECUTIVE SUMMARY - FY 2023 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

Reflected below are highlights of the FY 2023 budget and its alignment with the County-wide Strategic Plan:	Auth Positions	FY 2023 Proposed \$ AMOUNT
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	<p><b>GOAL 1 VIBRANT COMMUNITIES</b>                  Ensure all residents have access to high-quality and affordable housing, cultural, and recreational opportunities in safe communities</p>
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**Operating Budget**

School Resource Officers program enhancement	4.0	341,052
Forensic positions to assist with case backlog and to manage the volume of crime scenes	7.0	421,920
Technical positions to assist with courtroom audio/visual support and to manage the increased volume of video footage for body worn cameras	4.0	202,255
Systems Analyst to manage online access to recreation and parks programs and facility reservations	1.0	71,971
Staffing of new Recreation and Parks enterprise fund for Miami Beach, Rocky Point Park and the Loch Raven Fishing Center	5.0	261,190
Additional funding to supplement school age children summer Supplemental Nutrition Assistance Program (SNAP)		333,273

**Capital Budget**

Loch Raven Center - Feasibility and Design		1,500,000
Parkville Senior and Recreation Center Roof (Harford Community Center)		1,000,000
Dundalk Health Center - Expand Facilities		400,000
Street Connectivity Program		2,600,000
Honeygo Blvd / Cross Road Traffic Circle		2,000,000
Transportation feasibility study		250,000
Roadway Resurfacing		5,000,000
Curb and Gutter Construction and Replacement		3,500,000
Rolling Road – 6 Point Court to Orchard Avenue		2,700,000
7 Mile Lane Sidewalk		1,000,000
Ingleside Avenue Sidewalk		1,000,000
Pikesville Pedestrian Improvements		500,000
Edgemere Community Sidewalk Survey		150,000

EXECUTIVE SUMMARY - FY 2023 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

Heritage Trail		500,000
Security Square Mall Improvements		20,000,000 *
Pikesville Armory		1,100,000
Expanded Park Acquisition Program		6,100,000 *
Local Park Comprehensive Enhancement Program		2,200,000 *
Banneker Historical Park and Museum Enhancements		3,000,000 *
Holt Park and Center for the Arts Enhancements		3,000,000 *
Oregon Ridge Enhancements		5,400,000 *
STEAM Center - Greens Lane Park Design & Construction		7,300,000 *
Sparrows Point Park Design & Construction		3,000,000 *
Cromwell Valley Park Renovations and Enhancements		1,200,000
Cheverly Road Park Site		1,000,000
Playground Replacement Program		1,800,000
Trail Renovations and Construction		1,100,000 *
Park Signage Program		1,000,000
Cloverland Park Enhancements - Design Phase		250,000
Bedford Road Park Site (formerly Pahl's Farm property) Design		250,000
Northwest Regional Park Splash Pad		250,000
Halethorpe Community Center Renovations		350,000



**GOAL 2 EDUCATIONAL EXCELLENCE AND LIFELONG LEARNING**

Foster lifelong educational opportunities for residents of all ages by promoting greater collaboration and providing multiple pathways for advancement to enhance overall quality of life

**Operating Budget**

CCBC funding in excess of Maintenance of Effort (MOE) while maintaining no increase in tuition rates		4,945,012
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EXECUTIVE SUMMARY - FY 2023 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

		2,019,835
		55,130,815
		69,592,458
	56.0	3,326,463
	1.0	78,269
	2.0	240,277
	22.0	1,131,276
	44.0	2,702,080
	35.8	2,189,400
	5.0	468,967
	1.0	56,120
	1.0	87,025
	2.0	155,000
<b>Capital Budget</b>		
		972,000
		13,000,000 *
		1,000,000
		750,000
		15,200,000
		17,000,000 *
		13,500,000
		10,000,000
		9,000,000

EXECUTIVE SUMMARY - FY 2023 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

Pine Grove MS - Addition		5,810,000
Pre-K Expansion		5,000,000 *
Patapsco HS Solution - Design		3,000,000
BCPS Sports Court Renovations		1,000,000 *
Kenwood HS - Turf Field		500,000
BCPS Career and Technical Education Westside Facility		2,500,000 *



**GOAL 3 EQUITABLE DECISION-MAKING**

Build a future centered on equitable decisions, providing opportunities and allocating resources and services through an equity, diversity, and inclusion lens that enhances growth and prosperity

**Operating Budget**

Management Analyst positions for MBE/WBE, DEI Training and Article 29 Anti-Discrimination Investigations	3.00	218,880
Implicit Bias Training for County employees		150,000
Wellness Director and Police Community Engagement Coordinator	2.0	211,400
Planner III / Special Projects Manager to assist with community plans and development initiatives	1.0	85,000
Citizen Planning Institute Coordinator	1.0	80,000
Additional Administrative Law Judge for Code and Zoning Issues	1.0	165,000

**Capital Budget**

Parkville Senior Center Parking Reconfiguration		1,000,000
Woodlawn Senior Center Expansion		800,000 *



**GOAL 4 SUSTAINABILITY**

Ensure the long-term sustainability of the County's public and internal government infrastructure and safeguard the County's ecology and climate

**Operating Budget**

New Urban Reforestation Group within EPS' Forest Management Section	3.0	187,094
New Forest Maintenance Group within EPS' Forest Management Section	3.0	187,094

EXECUTIVE SUMMARY - FY 2023 BUDGET PRIORITIES OF ENTERPRISE STRATEGIC PLAN

<b>Capital Budget</b>	New Green Infrastructure Group within DPWT's Bureau of Engineering & Construction	5.0	386,318
	Electric Vehicle Infrastructure and Charging Stations		600,000
	Stream Restoration and Retrofit - Jones Falls at Tally Ho Road		600,000
	Shoreline Stabilization Projects at Goose Harbor, Walnut Park, Oak Road Park and Todd's Inheritance		780,000
	Midge Control in Back River		1,200,000
	Expanded Maintenance and Inspection of County Forest Conservation Easements		250,000
	1,000 Street Trees		625,000
	Chesapeake Bay Trust Urban Tree Grant		1,000,000 *
	Catonsville Fire Station Replacement		3,600,000
	Essex Police Precinct Feasibility Study		200,000



**GOAL 5 GOVERNMENT ACCOUNTABILITY**

Be an open, transparent, accountable, and high-performing organization that effectively uses resources to provide high-quality services to residents and visitors

**Operating Budget**

Assistant County Attorney position within the Office of the Inspector General to support the Ethics Commission	1.0	90,000
Investigator position within the Office of the Inspector General to address growing workload of office	2.0	145,000
Assistant County Attorney and Public Information Officer Positions in the Office of Law to support MPIA request	2.0	225,000
Civil Law Manager in Circuit Court to ensure civil cases are efficiently processed in a timely manner	1.0	78,717
BCSTAT Data Fellowship Program	2.0	120,000
Additional one-time payment to the Employees Retirement System of Baltimore County (pension) to increase funding status		50,000,000
Support for Enterprise-wide Financial Operations to monitor and manages new Business Process Analysis and workflows with new ERP	5.0	245,119
Blue Ribbon Commission on Purchasing Recommendation to increase staffing for Enterprise-wide Purchasing	6.0	410,240
Ballot box security for the Primary and General elections		700,000

**Capital Budget**

Washer/Dryer installations and facility upgrades at Fire Stations across the County		8,500,000
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**GOAL 6 WORKFORCE EMPOWERMENT**

Engage and empower County government employees to build a better Baltimore County

**Operating Budget**

Language Access Certification Program to capitalize on existing language capacity among county employees and engage more employees		100,000
Training funding for best-practices in enterprise-wide Purchasing Division		19,500
Purchase additional turnout gear for the Fire Department		928,000
Class and Comp Study Review		400,000
Training funds to support for Workday upgrade	3.0	139,740

**Capital Budget**

Circuit Court Jury Assembly Room Construction		2,500,000
Orphans Court Renovations		185,000
Public Safety training facility		20,000,000 *

\* AMOUNT INCLUDES ANTICIPATED EXTERNAL FUNDING

GENERAL BUDGET INFORMATION

Total FY 2023 General Fund Operating Budget	\$ 2,661,687,195
Increase/(Decrease) from FY 2022 Total General Fund Operating Budget	\$ 318,816,172
Percentage Change from FY 2022 Total General Fund Operating Budget	13.6%
Amount under/(over) Spending Affordability Guidelines	\$ 2,831,310
Fund Balance - xxx% of Revenues - consistent with maintaining the AAA bond rating	18.0%

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Total FY 2023 Operating Budget (excluding Enterprise Funds)	\$ 4,398,545,894
Increase/(Decrease) from FY 2022 Total Adjusted Operating Budget (excluding Enterprise Funds)	\$ 488,164,478
Percentage Change from FY 2022 Total Adjusted Operating Budget (excluding Enterprise Funds)	12.5%

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Total FY 2023 Government-Wide Operating Budget	\$ 4,803,237,867
Increase/(Decrease) from FY 2022 Total Government-Wide Adjusted Operating Budget	\$ 510,051,725
Percentage Change from FY 2022 Total Government-Wide Adjusted Operating Budget	11.9%

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Total FY 2023 Capital Budget (Metropolitan District and Consolidated Public Improvement)	\$ 352,062,394
Total FY 2023 Metropolitan District Capital Budget	\$ 24,000,000
Total FY 2023 Consolidated Public Improvement (CPI) Capital Budget	\$ 328,062,394
FY 2023 PAYGO Contribution to the Capital Budget	\$ 242,736,583
FY 2023 General Fund Contribution to the Capital Budget	\$ 213,945,592





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**County of Baltimore  
Maryland**

For the Fiscal Year Beginning

**July 01, 2021**

*Christopher P. Morrill*

**Executive Director**

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to County of Baltimore, Maryland, for its Annual Budget for the fiscal year beginning July 01, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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# OPERATING BUDGET

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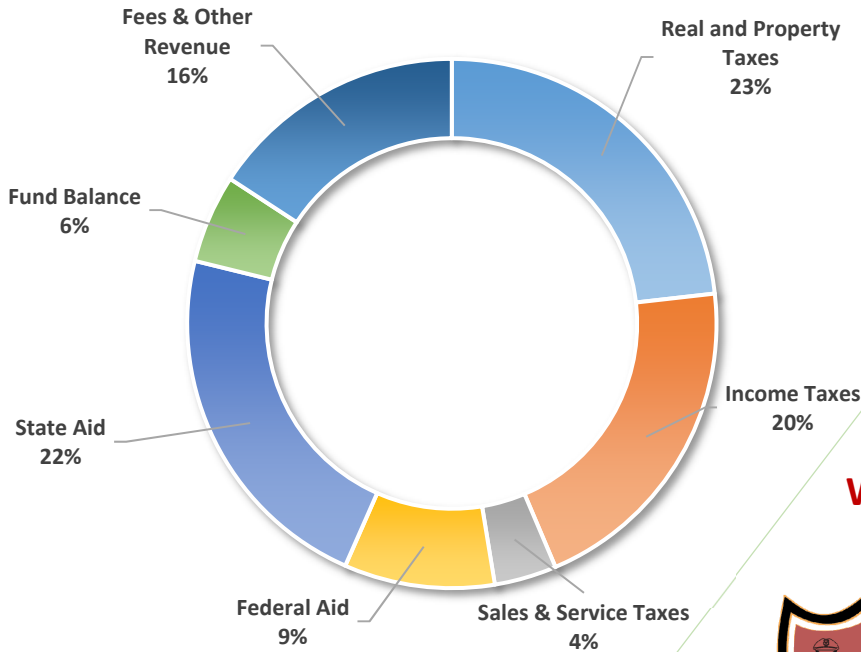
- **FY 2023 OPERATING BUDGET AT A GLANCE**
  - **OPERATING BUDGET OVERVIEW**
  - **GENERAL FUND BUDGET BREAKDOWN**
  - **BALTIMORE COUNTY ORGANIZATION CHART**
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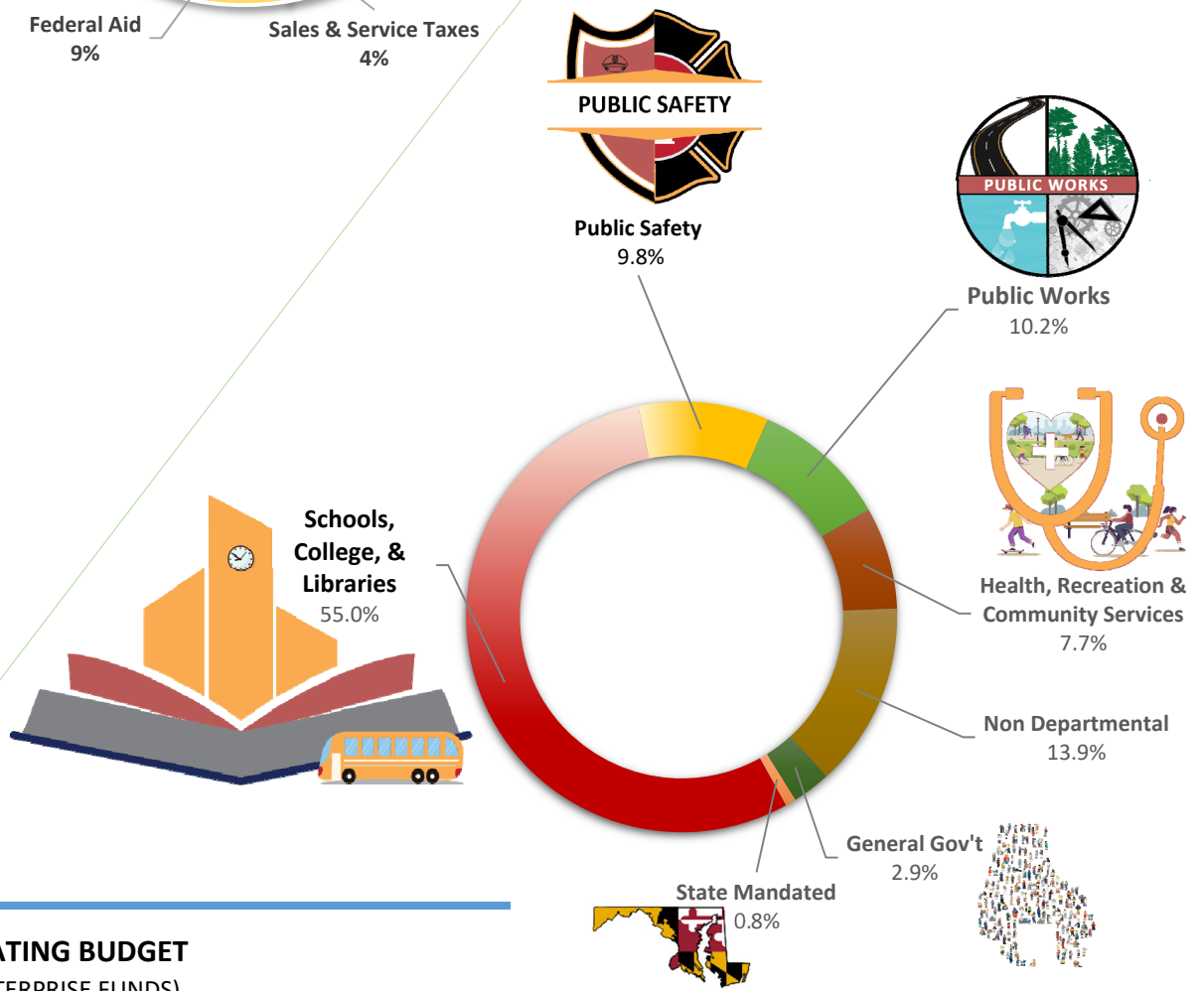
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BALTIMORE COUNTY TOTAL FY 2023 OPERATING BUDGET AT A GLANCE

WHERE THE MONEY COMES FROM



WHERE THE MONEY GOES



**TOTAL OPERATING BUDGET**

(EXCLUDING ENTERPRISE FUNDS)

General Fund	\$2,661,687,195
Special Fund	\$1,736,858,699
<b>Total</b>	<b>\$4,398,545,894</b>

## FY 2023 OPERATING BUDGET OVERVIEW

The FY 2023 General Fund budget as submitted is \$2,661,687,195, an increase of \$318.9 million or 13.6% over the FY 2022 adjusted budget. The majority of this increase is attributed to better than expected revenue collections which allowed for robust one-time PAYGO contributions to the Capital Budget as well as an additional \$50 million contribution to the Employees Retirement System of Baltimore County (pension) above the previously scheduled amount to increase the funded status of the system.

The FY 2023 budget submission is \$2.8 million below the guideline established by the Spending Affordability Committee (SAC). Under SAC guidelines, the budget (excluding capital / one-time items and matching funds for grants) could grow by 4.7% based on the estimated personal income growth rate for the coming fiscal year.

As in previous years, the FY 2023 operating budget is submitted with all eligible salary increments and longevities funded. The budget also includes a mid-year 3% Cost-of-Living (COLA) or equivalent future salary scale adjustment for County employees including employees in component units (public schools, community college and libraries).

There are no new taxes levied to fund the FY 2023 budget. The income tax rate is 3.2% and the real property tax rate will remain at \$1.10 per \$100 of assessed value. The personal property rate remains at \$2.75 and the Homestead Assessment Growth Cap continues at 4%.

The FY 2023 total operating budget for the Baltimore County Public School system includes an increase of \$90 million over FY 2022, and is \$70 million over the required Maintenance of Effort (MOE) funding.

The FY 2023 capital budget as submitted includes a Pay-As-You-Go (PAYGO) contribution of \$242.7 million, a historic investment which was made possible by greater than expected revenue collections and debt premium.

The County's enterprise funds include the Public Schools Food Service Fund, the Community College Auxiliary Fund, and the Metropolitan District Water & Sewer Fund Enterprise. These funds are business-type activities that establish fees and charges designed to make the funds self-supporting. Enterprise funds are not appropriated in the Operating Budget, but are included for information purposes to provide a complete picture of this government's total finances.

For FY 2023, the Total Operating Budget (which includes the General Fund, the Gifts & Grants Fund, direct State aid to the public schools and the community college, etc.) totals \$4,398,545,894. It reflects a 12.5% increase above the adjusted FY 2022 appropriation. The Government-wide Total (Total Operating Budget plus Enterprise Funds) is \$4,803,237,867, an 11.9% increase above the adjusted FY 2022 level.

**FY 2023 GENERAL FUND BUDGET BREAKDOWN**

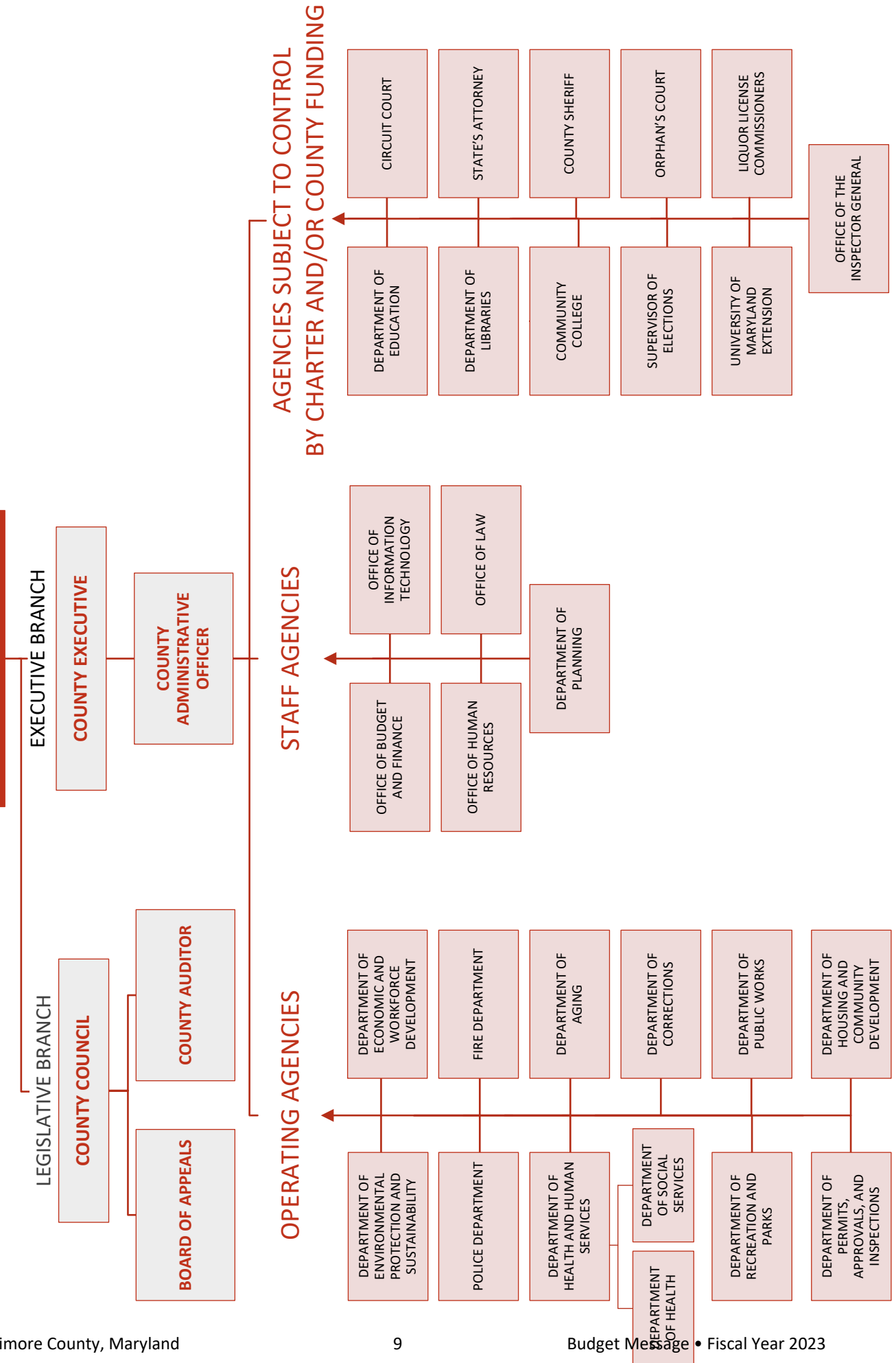
<b>AGENCY</b>	<b>FY 2022 Adjusted Appropriation</b>	<b>FY 2023 Budget</b>	<b>\$ Increase/ Decrease</b>	<b>% Change</b>
<b>General Government</b>				
Office of County Executive	1,084,398	1,230,890	146,492	13.51%
Office of Budget and Finance	8,462,704	9,786,604	1,323,900	15.64%
County Administrative Officer	3,420,199	3,916,126	495,927	14.50%
Vehicle Operations and Maintenance	470,000	470,000	-	0.00%
Office of Law	6,419,403	8,281,802	1,862,399	29.01%
Department of Planning	3,023,913	3,418,463	394,550	13.05%
Office of Human Resources	4,755,393	5,973,860	1,218,467	25.62%
Department of Permits, Approvals and Inspections	10,436,966	10,078,476	(358,490)	-3.43%
Property Management	38,497,642	40,889,062	2,391,420	6.21%
County Council	2,788,086	2,937,425	149,339	5.36%
County Auditor	1,763,603	1,843,942	80,339	4.56%
Board of Appeals	265,346	392,303	126,957	47.85%
Office of Information Technology	35,263,910	40,156,803	4,892,893	13.88%
Office of the Inspector General	353,994	602,991	248,997	70.34%
<b>SUBTOTAL</b>	<b>117,005,557</b>	<b>129,978,747</b>	<b>12,973,190</b>	<b>11.09%</b>
<b>Health and Human Services</b>				
Department of Health	25,807,021	26,560,488	753,467	2.92%
Department of Social Services	13,195,681	13,874,989	679,308	5.15%
Department of Aging	3,896,339	4,389,345	493,006	12.65%
Department of Environmental Protection and Sustainability	6,447,251	6,980,700	533,449	8.27%
Local Management Board	-	-	-	0.00%
<b>SUBTOTAL</b>	<b>49,346,292</b>	<b>51,805,522</b>	<b>2,459,230</b>	<b>4.98%</b>
<b>Culture and Leisure Services</b>				
Library	36,708,173	38,032,443	1,324,270	3.61%
Department of Recreation and Parks	13,890,108	15,270,904	1,380,796	9.94%
Organization Contributions	6,034,459	6,712,709	678,250	11.24%
<b>SUBTOTAL</b>	<b>56,632,740</b>	<b>60,016,056</b>	<b>3,383,316</b>	<b>5.97%</b>
<b>Economic &amp; Comm. Development</b>				
Department of Economic and Workforce Development	1,643,861	1,680,254	36,393	2.21%
Department of Housing and Community Development	867,854	1,042,036	174,182	20.07%
Housing Office	-	-	-	0.00%
Workforce Development	101,000	258,350	157,350	155.79%
<b>SUBTOTAL</b>	<b>2,612,715</b>	<b>2,980,640</b>	<b>367,925</b>	<b>14.08%</b>
<b>State Mandated Agencies</b>				
Circuit Court	5,548,932	6,175,531	626,599	11.29%
Orphans' Court	336,934	353,850	16,916	5.02%
Board of Elections Supervisors	6,312,719	9,534,266	3,221,547	51.03%
State's Attorney	10,706,179	11,209,168	502,989	4.70%
County Sheriff	6,304,090	6,526,073	221,983	3.52%



Board of Liquor License Commission	-	-	-	0.00%
University of Maryland Extension, Baltimore County	274,608	294,813	20,205	7.36%
<b>SUBTOTAL</b>	<b>29,483,462</b>	<b>34,093,701</b>	<b>4,610,239</b>	<b>15.64%</b>
<b>Public Safety</b>				
Department of Corrections	45,877,512	47,228,705	1,351,193	2.95%
Emergency Communications Center	14,651,323	15,101,624	450,301	3.07%
Police Department	238,728,773	250,343,678	11,614,905	4.87%
Fire Department	112,174,887	118,791,368	6,616,481	5.90%
<b>SUBTOTAL</b>	<b>411,432,495</b>	<b>431,465,375</b>	<b>20,032,880</b>	<b>4.87%</b>
<b>Education</b>				
Community College	73,200,190	77,987,403	4,787,213	6.54%
Board of Education	961,078,813	1,076,414,911	115,336,098	12.00%
<b>SUBTOTAL</b>	<b>1,034,279,003</b>	<b>1,154,402,314</b>	<b>120,123,311</b>	<b>11.61%</b>
<b>Non Departmental</b>				
Debt Service	131,714,264	131,614,358	(99,906)	-0.08%
Retirement and Social Security	174,713,977	222,564,572	47,850,595	27.39%
Insurance Contributions	148,837,746	163,029,722	14,191,976	9.54%
Reserves for Contingency	2,500,000	2,500,000	-	0.00%
Contributions to Capital Budget	53,209,245	136,568,592	83,359,347	156.66%
Local Share	10,371,555	11,582,370	1,210,815	11.67%
<b>SUBTOTAL</b>	<b>521,346,787</b>	<b>667,859,614</b>	<b>146,512,827</b>	<b>28.10%</b>
<b>Department of Public Works and Transportation</b>				
Office of the Director	1,322,538	1,467,014	144,476	10.92%
Bureau of Engineering and Construction	4,405,215	5,037,545	632,330	14.35%
Bureau of Highways and Equipment Maintenance	31,046,947	30,864,911	(182,036)	-0.59%
Bureau of Solid Waste Management	69,642,663	75,542,654	5,899,991	8.47%
Bureau of Transportation	13,804,387	15,662,880	1,858,493	13.46%
Bureau of Utilities	510,222	510,222	-	0.00%
<b>SUBTOTAL</b>	<b>120,731,972</b>	<b>129,085,226</b>	<b>8,353,254</b>	<b>6.92%</b>
<b>GRAND TOTAL</b>	<b>2,342,871,023</b>	<b>2,661,687,195</b>	<b>318,816,172</b>	<b>13.61%</b>



**COUNTY RESIDENTS**



FY 2023 AUTHORIZED POSITIONS - ALL FUNDS

AGENCY	FY 2022	MID FY 2022	TRANS	ADD	DELETE	BUDGET FY 2023
	BUDGET	ADJUST				
OFFICE OF COUNTY EXECUTIVE	9	0	1	0	0	10
CIRCUIT COURT	96	(1)	0	1	0	96
ORPHANS COURT	5	0	0	0	0	5
BOARD OF ELECTIONS	12	0	0	0	0	12
OFFICE OF BUDGET AND FINANCE	113	4	0	12	0	129
ADMINISTRATIVE OFFICER	31	1	0	4	0	36
DEPARTMENT OF CORRECTIONS	484	0	0	2	0	486
STATE'S ATTORNEY	137	0	0	5	0	142
OFFICE OF LAW	67	0	16	4	0	87
DEPARTMENT OF PLANNING	39	(1)	0	3	0	41
OFFICE OF HUMAN RESOURCES	47	1	(1)	5	0	52
EMERGENCY COMMUNICATIONS CENTER	206	0	0	0	0	206
POLICE DEPARTMENT	2,615	27	0	26	0	2,668
FIRE DEPARTMENT	1,123	0	0	5	0	1,128
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	196	(3)	(24)	0	0	169
COUNTY SHERIFF	93	0	0	0	0	93
BOARD OF LIQUOR LICENSE COMMISSIONERS	24	0	0	0	0	24
PROPERTY MANAGEMENT	243	0	0	5	0	248
DEPARTMENT OF HEALTH	661	64	0	2	0	727
DEPARTMENT OF SOCIAL SERVICES	197	15	0	1	0	213
DEPARTMENT OF AGING	235	2	0	11	0	248
COOPERATIVE EXTENSION	2	0	0	0	0	2
DEPARTMENT OF RECREATION & PARKS	188	0	0	27	0	215
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	84	0	0	6	0	90
COUNTY COUNCIL	36	0	0	0	0	36
COUNTY AUDITOR	17	0	0	0	0	17
BOARD OF APPEALS	9	0	0	0	0	9
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	20	1	0	0	0	21
LOCAL MANAGEMENT BOARD	4	0	0	0	0	4
HOUSING OFFICE	69	1	8	0	0	78
DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT	43	5	0	6	0	54
OFFICE OF INFORMATION TECHNOLOGY	236	1	0	0	0	237
DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION	1,009	2	0	16	0	1,027
OFFICE OF THE INSPECTOR GENERAL	3	0	0	3	0	6
WORKFORCE DEVELOPMENT	46	(3)	0	0	0	43
	<b>8,399</b>	<b>116</b>	<b>0</b>	<b>144</b>	<b>0</b>	<b>8,659</b>
<u>OTHER AUTHORIZED POSITIONS</u>						
SOCIAL SERVICES - STATE	10	0	0	0	0	10
ELECTIONS - STATE	26	0	0	0	0	26
UNIVERSITY OF MD EXTENSION - STATE	8	0	0	0	0	8
INTERNAL SERVICE FUND	50	1	0	0	0	51
SUBTOTAL	<b>94</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>95</b>
<u>OTHER AUTHORIZED POSTIONS</u> (SHOWN AS FULL TIME EQUIVALENTS)						
COMMUNITY COLLEGE	1,639.9	0.0	0.0	34.1	0.0	1,674.0
DEPARTMENT OF EDUCATION	15,906.8	0.0	0.0	527.8	0.0	16,434.6
DEPARTMENT OF LIBRARIES	463.1	0.0	0.0	0.0	(3.7)	459.4
SUBTOTAL	<b>18,009.8</b>	<b>0.0</b>	<b>0.0</b>	<b>561.9</b>	<b>(3.7)</b>	<b>18,568.0</b>
TOTAL ALL POSITIONS	<b>26,502.8</b>	<b>117.00</b>	<b>0.0</b>	<b>705.9</b>	<b>(3.7)</b>	<b>27,322.02</b>

**ORIGINAL POSITION ALLOCATION - ALL FUNDS  
REVISED TO REFLECT ORGANIZATIONAL CHANGES**

							% CHANGE	% CHANGE
<u>AGENCY</u>	<u>FY 1987</u>	<u>FY 1991</u>	<u>FY 1995</u>	<u>FY 2021</u>	<u>FY 2022</u>	<u>FY 2023</u>	<u>FY 22-23</u>	<u>FY 87- 23</u>
<b>GENERAL GOVERNMENT</b>								
COUNTY EXECUTIVE	17	19	16	10	9	10		
ADMINISTRATIVE OFFICER	21	34	18	30	31	36		
OFFICE OF BUDGET & FINANCE	202	225	174	123	113	129		
CENTRAL SERVICES	12	15	9	0	0	0		
OFFICE OF LAW	37	55	39	45	67	87		
DEPARTMENT OF PLANNING	53	66	55	42	39	41		
OFFICE OF HUMAN RESOURCES	53	67	59	37	47	52		
PERMITS, APPROVALS & INSPECTIONS	194	213	181	191	196	169		
PROPERTY MANAGEMENT	332	410	346	243	243	248		
COUNTY COUNCIL	30	39	38	36	36	36		
COUNTY AUDITOR	9	13	16	17	17	17		
BOARD OF APPEALS	10	10	10	9	9	9		
OFFICE OF INFORMATION TECHNOLOGY	113	142	120	232	236	237		
INTERNAL SERVICE FUNDS	112	88	67	49	50	51		
OFFICE OF THE INSPECTOR GENERAL	0	0	0	2	3	6		
<b>HEALTH AND HUMAN SERVICES</b>								
DEPARTMENT OF HEALTH	620	658	525	655	661	727		
DEPARTMENT OF SOCIAL SERVICES	53	69	92	203	197	213		
DEPARTMENT OF SOCIAL SERVICES - STATE	20	20	18	10	10	10		
DEPARTMENT OF AGING	298	372	328	235	235	248		
ENVIRON. PROTECTION & SUSTAINABILITY	116	115	114	83	84	90		
LOCAL MANAGEMENT BOARD	0	0	0	4	4	4		
<b>CULTURE AND LEISURE SERVICES</b>								
DEPARTMENT OF RECREATION AND PARKS	187	196	147	183	188	215		
DEPT. OF REC. AND PARKS - ENT FUNDS	135	153	168	0	0	0		
ORGANIZATIONAL CONTRIBUTIONS	2	4	0	0	0	0		
<b>ECONOMIC AND COMMUNITY DEVELOPMENT</b>								
ECONOMIC AND WORKFORCE DEVELOPMENT	13	27	17	19	20	21		
HOUSING OFFICE	33	41	46	66	69	78		
COMMUNITY DEVELOPMENT GRANTS	32	23	17	27	43	54		
COMMUNITY CONSERVATION	12	40	12	0	0	0		
WORKFORCE DEVELOPMENT	48	54	64	43	46	43		
<b>PUBLIC WORKS AND TRANSPORTATION</b>	<b>1,295</b>	<b>1,389</b>	<b>998</b>	<b>995</b>	<b>1,009</b>	<b>1,027</b>		
GENERAL GOVERNMENT SUBTOTAL	4,059	4,557	3,694	3,589	3,662	3,858	5.4%	-5.0%
<b>PUBLIC SAFETY</b>								
DEPARTMENT OF CORRECTIONS	201	258	326	482	484	486		
EMERGENCY COMMUNICATIONS CENTER	160	185	182	205	206	206		
POLICE DEPARTMENT	1,961	2,081	2,060	2,608	2,615	2,668		
FIRE DEPARTMENT	1,059	1,206	1,136	1,120	1,123	1,128		
PUBLIC SAFETY SUBTOTAL	3,381	3,730	3,704	4,415	4,428	4,488	1.4%	32.7%
<b>STATE MANDATED AGENCIES</b>								
CIRCUIT COURT	127	137	138	94	96	96		
ORPHANS COURT	4	4	4	5	5	5		
BOARD OF ELECTIONS	6	6	6	12	12	12		
BOARD OF ELECTIONS - STATE	16	15	15	26	26	26		
STATE'S ATTORNEY	64	76	84	137	137	142		
COUNTY SHERIFF	66	77	83	94	93	93		
LIQUOR BOARD	25	26	25	24	24	24		
UNIVERSITY OF MD EXTENSION	3	3	2	2	2	2		
UNIVERSITY OF MD EXTENSION - STATE	12	12	12	8	8	8		
JUVENILE PROBATIONARY	7	7	0	0	0	0		
STATE MANDATED SUBTOTAL	330	363	369	402	403	408	1.2%	23.6%
<b>OTHER AUTHORIZED POSITIONS</b>								
COMMUNITY COLLEGE	1,642.0	1,835.0	1,697.0	1,694.5	1,639.9	1,674.0		
DEPARTMENT OF EDUCATION	10,018.0	10,314.0	10,997.0	15,904.3	15,906.8	16,434.6		
DEPARTMENT OF LIBRARIES	487.0	537.0	446.0	492.6	463.1	459.4		
EDUCATION SUBTOTAL (FTE)	12,147.0	12,686.0	13,140.0	18,091.4	18,009.8	18,568.0	3.1%	52.9%
<b>GRAND TOTAL</b>	<b>19,917.0</b>	<b>21,336.0</b>	<b>20,907.0</b>	<b>26,497.4</b>	<b>26,502.8</b>	<b>27,322.0</b>	<b>3.1%</b>	<b>37.2%</b>

## FINANCIAL POLICIES AND GUIDELINES

Baltimore County's financial guidelines, outlined below, set forth the basic framework for the development of the FY 2023 Budget. These guidelines provide direction for evaluating both current activities and proposals for future programs. Many of the guidelines represent long-standing principles and practices that have shaped County budgets in the past and have helped maintain its financial stability. All of the guidelines are reviewed annually.

### OPERATING BUDGET

1. The growth in the General Fund Operating Budget should not exceed the growth in personal income for Baltimore County. The Spending Affordability Committee's projected growth for FY 2023 is 4.70%.
2. The County will maintain a budgetary control system to ensure adherence to the budget and will prepare midyear reports comparing actual revenues and expenditures to budgeted amounts.
3. The County will emphasize efforts to reduce major cost centers such as health care, utilities, and worker's compensation claims.
4. The County will try to pay for current expenses with current revenues with little reliance on one-time resources. Current expenses may exceed current revenues in order to fund one-time items such as appropriations to the Revenue Stabilization Reserve Account (RSRA) or for Capital budget support.
5. The County will maintain a relatively stable level of inflation-adjusted expenditures per capita.
6. The County will utilize multi-year forecasts to evaluate the impact of budget decisions.

### REVENUE

1. The County will try to maintain a diversified and stable revenue system to shelter it from short-term fluctuations in any one revenue source.
2. The County will follow an aggressive policy of collecting revenues.
3. The County will establish user charges and fees at a level related to the full cost of providing the service. These fees/charges will be reviewed annually.

### INVESTMENTS

1. The County will invest public funds in a manner which will provide the highest investment return with the maximum security while meeting the daily cash flow demands of the County and conforming to all state and local statutes governing the investment of public funds.
2. The County's investment officials shall use the "prudent person" standard in the context of managing an overall portfolio, considering the probable safety of their capital as well as the probable income to be derived. The County will not borrow funds for the express purpose of investing those funds.

3. The County will diversify its investments by security type and institution. With the exception of U.S. Treasury securities and government agencies; authorized pools and money market funds, no more than 50% of the County's total investment portfolio will be invested in a single security type.
4. To the extent possible, the County will attempt to match investments with anticipated cash flow requirements. Unless matched to a specific cash flow, the County will not directly invest in securities maturing more than one year from the date of purchase. However, the County may collateralize its repurchase agreements using longer investments not to exceed 30 years to maturity. Reserve funds may be invested in securities exceeding one year if the maturity of such investments are made to coincide as nearly as practicable with the expected use of the funds.
5. Regarding suitable investments, the County's investments will conform without exception to Section 17-101 of the Local Government Article and Section 6-222 of the State Finance and Procurement Article of the Annotated Code of Maryland.
6. The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the County's investment risk constraints and cash flow needs.
7. The County will maintain a system of adequate internal controls to assure compliance with the investment program policy and procedures. On a regular basis the investment policy will be reviewed by the Director of Budget & Finance and the County Administrative Officer with any modifications made thereto approved by the County Council.

#### DEBT SERVICE

1. The County will seek to maintain its Triple-A bond rating by establishing maximum debt ratios, a limit above which it will not issue additional debt, but would decrease capital spending or increase Pay-As-You-Go (PAYGO) financing, in order to control the future debt service burden.
2. The County will update its debt affordability study each year in conjunction with its capital budget process. The study helps the County monitor its debt position and compliance with debt policies.
3. The County will not use short-term borrowing to finance operating budget requirements. The County has never issued tax or revenue anticipation notes.
4. The County does not intend to have any fixed rate bond anticipation notes outstanding for a period of longer than two years.
5. The County will maintain a Debt to Full Value ratio in the range of 2.2% to 2.5% Debt to Personal Income ratio in the range of 3.3% to 3.6% and debt per capita in the range of \$2,300 to \$2,600.
6. The County will maintain a Debt Service to Revenues ratio in the range of 8.5% to 9.5%.
7. The County will ensure that the rapidity of debt repayment on new net tax-supported debt does not fall below 25% retired in 5 years and 50% retired in 10 years. The County currently retires 37.9% of net tax-supported debt, excluding pension funding bonds, in 5 years and 69.2% in 10 years.

8. The County will budget contributions to PAYGO financing of the Capital Budget in each fiscal year. The County has used PAYGO financing since 1964. The County's contributions to PAYGO financing are as follows:

<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>	<u>Fiscal Year</u>	<u>PAYGO Amount (In Millions)</u>
1992	\$1.1	2008	\$146.9
1993	1.1	2009	138.5
1994	9.4	2010	33.1
1995	4.4	2011	2.6
1996	1.2	2012	.6
1997	20.3	2013	12.9
1998	40.4	2014*	67.1
1999	93.9	2015	91.3
2000	121.6	2016	123.3
2001	110.3	2017	127.4
2002	65.7	2018	31.5
2003	1.0	2019	42.1
2004	3.0	2020	65.7
2005	45.3	2021	25.1
2006	112.3	2022	74.1
2007	129.9	2023	242.7

\*Prior to FY 2014, PAYGO included only General Funds. Effective FY 2014 PAYGO includes General Funds, Stormwater Management Funds, Debt Premium, Sale of Property, Agricultural Preservation Tax revenues, Stormwater and Reforestation Waiver fees, and LOS waiver fees.

9. The County will maintain the self-supporting status of the Metropolitan District operations.

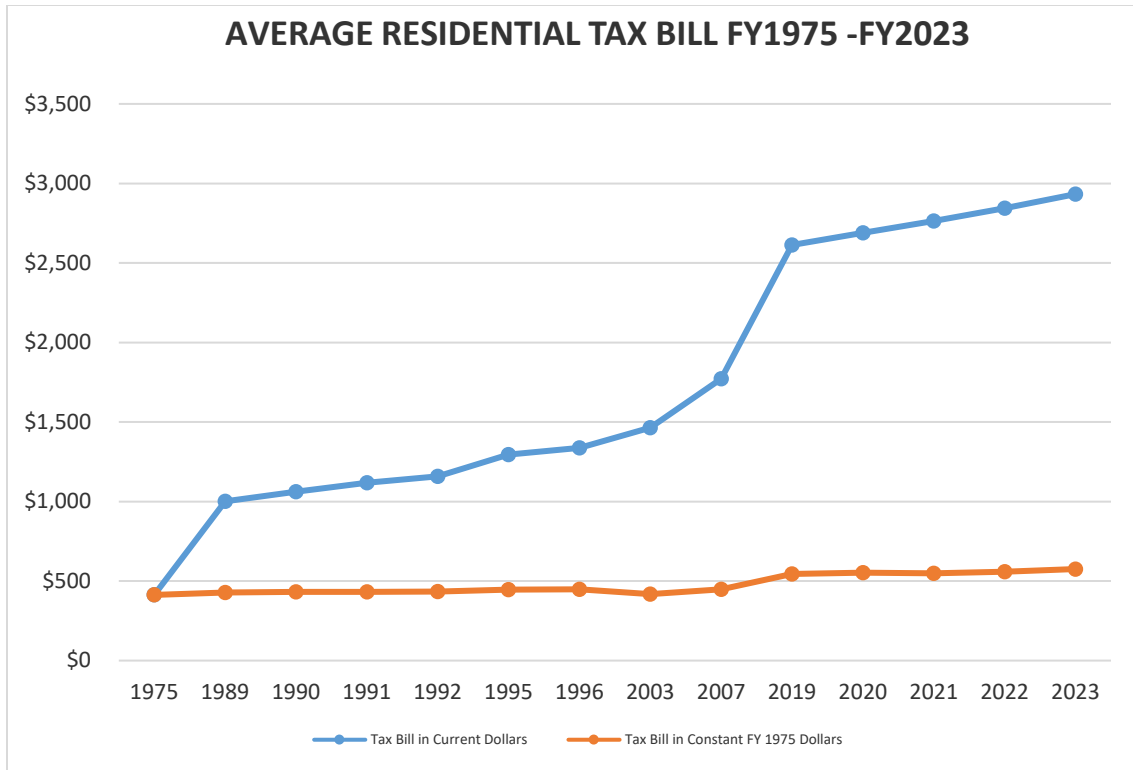
#### FUND BALANCE

1. To protect the County from unforeseen emergencies and future economic downturns, the County took the fiscally prudent step of raising its target level for unreserved General Fund balances. Effective July 1, 2018, the County increased the Revenue Stabilization Reserve Account level from 5% of the General Fund budgeted revenues to 10% of General Fund budgeted revenues with limited access for withdrawals.
2. The County will ensure that the ratio of fund balance to revenues does not fall to the floor level of 7% for two consecutive years.
3. The County will insure that any unreserved fund balance in excess of the target level of revenues will be retained to provide only short-term tax stabilization. Excess reserves well above the target level will be eliminated through dedicated one-time items such as PAYGO contributions in order to reduce the level of programmed borrowing in support of the Capital Budget.

**FORECAST OF THE SPENDING AFFORDABILITY  
FISCAL YEAR 2023 GUIDELINE**

FY2022 Base Spending		<u>FY 2022</u>	<u>FY 2023</u>
General Fund Operating Budget Appropriations		\$ 2,342,871,023	\$ 2,661,687,195
Ongoing Revenues Resulting from Structural Adjustment			
Supplemental Appropriation*			
Adj. General Fund Operating Budget Appropriation	(A)	<u>\$ 2,342,871,023</u>	<u>\$ 2,661,687,195</u>
Adjustments			
Selected Non-County Funds			
Local Matching Funds		(10,598,672)	(11,582,370)
Capital Related Items			
PAYGO (Excluding Operating Costs)		(53,209,245)	(213,945,592)
Reserve Funds			
Contingency Reserve		<u>(2,272,883)</u>	<u>(2,500,000)</u>
One-Time Only Appropriations			
Funding for ERS Above Annual Required Contribution			(50,000,000)
Primary Election move to FY 2023			<u>(1,939,780)</u>
Adjustments Subtotal		(66,080,800)	(279,967,742)
Other Adjustments			
BCPS State-Approved One-Time Costs		<u>(1,050,000)</u>	<u>(1,850,750)</u>
Other Adjustments Subtotal		(1,050,000)	(1,850,750)
Total Adjustments	(B)	<u>(67,130,800)</u>	<u>(281,818,492)</u>
FY 2022 Adjusted Base Spending	(C)	2,275,740,223	2,379,868,703
Personal Income Growth 4-Year Average	X (D)	<u>1.0470</u>	
FY 2023 Spending Guideline (CxD)	(E)	<u>\$ 2,382,700,013</u>	<u>\$ 2,379,868,703</u>
<b>Maximum Spending Growth</b>		<b>\$ 106,959,790</b>	
<b><i>Under / (Over) Guideline</i></b>			<b>\$ 2,831,310</b>





<u>Fiscal Year</u>	<u>Tax Rate Per \$100 of Assessment</u>	<u>Average Residential Tax Bill*</u>	<u>Tax Bill Adjusted for Inflation</u>
1975	\$1.605	\$413	\$413
1989	1.251	1,002	428
1990	1.230	1,062	433
1991	1.183	1,119	433
1992	1.146	1,159	434
1995	1.142	1,296	446
1996	1.142	1,338	448
2003	1.115	1,465	417
2007	1.100	1,772	449
2018	1.100	2,538	540
2019	1.100	2,613	545
2020	1.100	2,690	552
2021	1.100	2,764	549
2022	1.100	2,844	558

\* Note. These amounts have been adjusted for the Homestead Tax Credit. Although the Homestead Credit limits the annual growth in assessment of certain homes to 4%, the overall average tax bill can increase by more than that percentage due to the growth in assessment on homes which do not qualify for the credit. Beginning in FY 2007, this amount was also adjusted for the Local Homeowner Tax Credit.

# CAPITAL BUDGET

- 
- **FY 2023 - 2028 CAPITAL IMPROVEMENT PROGRAM**
  - **FY 2023 - 2028 SOURCE OF FUNDING SUMMARY**
  - **MODIFICATIONS TO PLANNING BOARD RECOMMENDATIONS**
  - **GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET**
  - **PAYGO CONTRIBUTION TO THE CAPITAL BUDGET**
  - **DISTRIBUTION OF GENERAL OBLIGATION BOND FUNDS**
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**APPROPRIATION SUMMARY  
CAPITAL BUDGET FY 2023  
CAPITAL IMPROVEMENT PROGRAM FY 2024 - FY 2028**

**STAGE 3**

**SUMMARY OF PROJECT ESTIMATES**

**-----FIVE YEAR CAPITAL PROGRAM-----**

DEPT NO.	TITLE	TOTAL ESTIMATED COST	PRIOR AUTHORIZATIONS	TOTAL FOR 6YR PROGRAM	BUDGET YEAR 2023	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
201	Sewer System	3,233,434,234	2,211,234,234	1,022,200,000	20,000,000	374,400,000	22,500,000	286,900,000	31,000,000	287,400,000
203	Water System	1,985,573,086	1,419,631,086	565,942,000	4,000,000	187,314,000	0	187,314,000	0	187,314,000
204	Storm Drains	84,319,918	63,169,918	21,150,000	600,000	6,850,000	0	6,850,000	0	6,850,000
205	Streets and Highways	738,040,633	572,365,633	165,675,000	27,970,000	48,555,000	0	44,575,000	0	44,575,000
207	Bridges, Culverts and Grade Separations	151,336,773	106,003,773	45,333,000	908,000	23,575,000	0	13,075,000	0	7,775,000
208	Refuse Disposal	109,356,800	87,856,800	21,500,000	6,500,000	5,000,000	0	5,000,000	0	5,000,000
209	Community College	335,517,805	212,874,805	122,643,000	15,587,500	32,050,500	4,641,250	28,221,250	0	42,142,500
210	General Government Buildings	618,306,039	460,230,039	158,076,000	55,026,000	31,050,000	8,000,000	28,000,000	8,000,000	28,000,000
212	Parks, Preservation and Greenways	370,342,236	263,472,236	106,870,000	45,520,000	22,950,000	2,500,000	17,950,000	0	17,950,000
213	Schools	2,028,084,955	1,331,482,955	696,602,000	96,602,000	200,000,000	0	200,000,000	0	200,000,000
217	Land Preservation	83,844,137	64,965,826	18,878,311	498,311	5,460,000	0	6,460,000	0	6,460,000
218	Community Improvements	290,673,933	225,333,350	65,340,583	36,840,583	7,300,000	3,300,000	7,300,000	3,300,000	7,300,000
220	Fire Department Buildings	58,014,229	32,514,229	25,500,000	15,500,000	3,000,000	1,000,000	2,500,000	1,000,000	2,500,000
221	Waterway Improvement Fund	223,427,356	147,967,356	75,460,000	5,460,000	22,000,000	2,000,000	22,000,000	2,000,000	22,000,000
230	Police Department Buildings	29,800,000	3,750,000	26,050,000	21,050,000	2,000,000	0	1,500,000	0	1,500,000
<b>TOTAL:</b>		<b>10,340,072,134</b>	<b>7,202,852,240</b>	<b>3,137,219,894</b>	<b>352,062,394</b>	<b>971,504,500</b>	<b>43,941,250</b>	<b>857,645,250</b>	<b>45,300,000</b>	<b>866,766,500</b>

**SOURCE OF FUNDING SUMMARY**

**CAPITAL BUDGET FY 2023**

**CAPITAL IMPROVEMENT PROGRAM FY 2024 - FY 2028**

Stage 3

	<b>TOTAL FOR 6 YR PROGRAM</b>	<b>BUDGET YEAR 2023</b>	<b>FIVE YEAR CAPITAL IMPROVEMENT PROGRAM</b>					
			<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>	
<b>METROPOLITAN DISTRICT FUND</b>								
<b>CPI - NON COUNTY FUNDS</b>								
9229R - STATE AID	5,000,000		0	0	2,500,000	2,500,000	0	0
<b>TOTAL CPI - NON COUNTY FUNDS</b>	<b>5,000,000</b>		<b>0</b>	<b>0</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>
<b>METRO - COUNTY FUNDS</b>								
9351R - METRO CONSTRUCTION FUND	145,000,000	20,000,000	15,000,000	20,000,000	28,000,000	31,000,000	31,000,000	
9451R - METRO BONDS	1,388,242,000	0	531,414,000	0	428,414,000	0	428,414,000	
9459R - REALLOCATED METRO BONDS	4,000,000	4,000,000	0	0	0	0	0	
<b>TOTAL METRO - COUNTY FUNDS</b>	<b>1,537,242,000</b>	<b>24,000,000</b>	<b>546,414,000</b>	<b>20,000,000</b>	<b>456,414,000</b>	<b>31,000,000</b>	<b>459,414,000</b>	
<b>METRO - NON COUNTY FUNDS</b>								
9674R - HOWARD COUNTY	12,000,000	0	4,000,000	0	4,000,000	0	4,000,000	
9675R - ANNE ARUNDEL COUNTY	6,000,000	0	2,000,000	0	2,000,000	0	2,000,000	
9680R - MD WATER QUALITY REV LOAN	27,000,000	0	9,000,000	0	9,000,000	0	9,000,000	
9683R - BWI AIRPORT	900,000	0	300,000	0	300,000	0	300,000	
<b>TOTAL METRO - NON COUNTY FUNDS</b>	<b>45,900,000</b>	<b>0</b>	<b>15,300,000</b>	<b>0</b>	<b>15,300,000</b>	<b>0</b>	<b>15,300,000</b>	
<b>TOTAL METRO SYSTEMS</b>	<b>1,588,142,000</b>	<b>24,000,000</b>	<b>561,714,000</b>	<b>22,500,000</b>	<b>474,214,000</b>	<b>31,000,000</b>	<b>474,714,000</b>	

**SOURCE OF FUNDING SUMMARY**

**CAPITAL BUDGET FY 2023**

**CAPITAL IMPROVEMENT PROGRAM FY 2024 - FY 2028**

Stage 3

	TOTAL FOR 6 YR PROGRAM	BUDGET YEAR 2023	FIVE YEAR CAPITAL IMPROVEMENT PROGRAM				
			FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
<b>CPI - COUNTY FUNDS</b>							
9331R - GENERAL FUNDS	287,445,592	213,945,592	16,300,000	14,300,000	14,300,000	14,300,000	14,300,000
9339R - REALLOCATED GENERAL FUNDS	150,000	150,000	0	0	0	0	0
9441R - CURRENT/FUTURE G O BONDS	1,005,810,000	0	338,870,000	0	333,940,000	0	333,000,000
9449R - REALLOCATED G O BONDS	20,956,600	20,956,600	0	0	0	0	0
9640R - DEBT PREMIUM	28,090,991	28,090,991	0	0	0	0	0
9670R - AGRICULTURAL PRES TAX	1,380,000	0	460,000	0	460,000	0	460,000
9671R - LOCAL OPEN SPACE WAIVER FEE	2,650,000	550,000	700,000	0	700,000	0	700,000
9690R - REFORESTATION WAIVER FEE	150,000	150,000	0	0	0	0	0
<b>TOTAL CPI - COUNTY FUNDS</b>	<b>1,346,633,183</b>	<b>263,843,183</b>	<b>356,330,000</b>	<b>14,300,000</b>	<b>349,400,000</b>	<b>14,300,000</b>	<b>348,460,000</b>
<b>CPI - NON COUNTY FUNDS</b>							
9119R - FEDERAL/STATE AID	26,106,400	3,726,400	13,940,000	0	6,340,000	0	2,100,000
9224R - PROGRAM OPEN SPACE	50,500,000	7,700,000	14,000,000	0	14,400,000	0	14,400,000
9229R - STATE AID	119,088,311	51,792,811	23,670,500	7,141,250	11,341,250	0	25,142,500
9560R - DEVELOPERS RESPONSIBILITY	3,300,000	0	1,100,000	0	1,100,000	0	1,100,000
9677R - STUDENT FEES	1,000,000	1,000,000	0	0	0	0	0
9678R - DONATIONS	600,000	0	200,000	0	200,000	0	200,000
9679R - OTHER	1,850,000	0	550,000	0	650,000	0	650,000
<b>TOTAL CPI - NON COUNTY FUNDS</b>	<b>202,444,711</b>	<b>64,219,211</b>	<b>53,460,500</b>	<b>7,141,250</b>	<b>34,031,250</b>	<b>0</b>	<b>43,592,500</b>
<b>TOTAL CONSOLIDATED PUBLIC IMPROVEMENT FUND</b>	<b>1,549,077,894</b>	<b>328,062,394</b>	<b>409,790,500</b>	<b>21,441,250</b>	<b>383,431,250</b>	<b>14,300,000</b>	<b>392,052,500</b>
<b>GRAND TOTAL</b>	<b>3,137,219,894</b>	<b>352,062,394</b>	<b>971,504,500</b>	<b>43,941,250</b>	<b>857,645,250</b>	<b>45,300,000</b>	<b>866,766,500</b>

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**Sewer System**

**201P002 - Neighborhood Petition/health Ext.**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	2,500	0	2,500	0	2,500
Planning Board	0	7,500	0	2,500	0	2,500
Difference	0	(5,000)	0	0	0	0

**201P077 - Main Relining, Rehab & Replacement**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	80,800	20,000	93,800	31,000	96,800
Planning Board	26,000	89,800	33,000	96,800	31,000	96,800
Difference	(26,000)	(9,000)	(13,000)	(3,000)	0	0

**201P090 - Miscellaneous System Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,000	20,000	0	20,000	0	87,000
Planning Board	0	20,000	0	20,000	0	87,000
Difference	1,000	0	0	0	0	0

**201P103 - Patapsco Force Main Replacement**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	10,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	10,000	0	0	0	0	0

**201P105 - Redhouse Run Interceptor Relief Sewer**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	9,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	9,000	0	0	0	0	0

**201P506 - Perry Hall Manor Sewer Extension**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	5,000	2,500	2,500	0	0
Planning Board	0	0	0	0	0	0
Difference	0	5,000	2,500	2,500	0	0

**Storm Drains**

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**204P007 - Resilience And Sustainability**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	600	1,400	0	1,400	0	1,400
Planning Board	0	1,400	0	1,400	0	1,400
Difference	600	0	0	0	0	0

**Streets and Highways**

**205P002 - Street Rehabilitation**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	10,120	5,134	0	3,134	0	3,134
Planning Board	0	2,134	0	3,134	0	3,134
Difference	10,120	3,000	0	0	0	0

**205P018 - Traffic Calming**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	3,000	800	0	800	0	800
Planning Board	0	800	0	800	0	800
Difference	3,000	0	0	0	0	0

**205P133 - Roadway Resurfacing**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	5,000	22,996	0	23,016	0	23,016
Planning Board	0	22,996	0	23,016	0	23,016
Difference	5,000	0	0	0	0	0

**205P179 - Transportation & Alignment Studies/site Acquisition**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	500	150	0	150	0	150
Planning Board	0	150	0	150	0	150
Difference	500	0	0	0	0	0

**205P232 - Rolling Road**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	2,700	2,000	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	2,700	2,000	0	0	0	0



**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**205P301 - Curbs, Gutters, And Sidewalks**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	3,500	8,500	0	8,500	0	8,500
Planning Board	0	8,500	0	8,500	0	8,500
Difference	3,500	0	0	0	0	0

**205P500 - Bikeways & Pedestrian Access**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	650	1,400	0	1,400	0	1,400
Planning Board	0	1,400	0	1,400	0	1,400
Difference	650	0	0	0	0	0

**205P503 - Seven Mile Lane**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	0	0	0	0

**205P504 - Ingleside Avenue**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	0	0	0	0

**205P505 - Pikesville Pedestrian Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

**Bridges, Culverts and Grade Separations**

**207P237 - Brdg 140 - Piney Grove Rd**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	0	0	3,000	0	0
Planning Board	0	3,000	0	0	0	0
Difference	0	(3,000)	0	3,000	0	0

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**207P278 - Bridge No. 119 Peninsula Highway**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	10,000	0	0	0	0
Planning Board	0	0	0	10,000	0	10,000
Difference	0	10,000	0	(10,000)	0	(10,000)

**207P279 - Bridge No. 113 Lansdowne Boulevard**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	0	0	2,300	0	0
Planning Board	0	2,300	0	0	0	0
Difference	0	(2,300)	0	2,300	0	0

**207P280 - Bridge No. 100 Hammonds Ferry Road**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	908	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	908	0	0	0	0	0

**Refuse Disposal**

**208P002 - Texas Landfill/resource Recovery Area**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,000	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	1,000	0	0	0	0	0

**208P003 - Western Acceptance Facility**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

**208P010 - Eastern Sanitary Landfill**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	5,000	3,400	0	3,400	0	3,400
Planning Board	0	3,400	0	3,400	0	3,400
Difference	5,000	0	0	0	0	0

**Community College**

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**209P002 - Stormwater Management**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	2,000	0	850	0	1,425
Planning Board	0	2,000	0	850	0	850
Difference	0	0	0	0	0	575

**209P007 - Roof Repair/replacement**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	700	2,182	685	2,025	0	1,100
Planning Board	700	2,182	685	2,025	0	2,025
Difference	0	0	0	0	0	(925)

**209P100 - Capital Maintenance & Renovations**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	6,000	1,894	0	3,500	0	3,500
Planning Board	0	3,000	0	3,500	0	3,500
Difference	6,000	(1,107)	0	0	0	0

**209P102 - Asbestos Abatement**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	50	0	25	0	25
Planning Board	0	25	0	25	0	25
Difference	0	25	0	0	0	0

**209P103 - Catonsville-renovations/additions**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,000	22,613	3,606	2,806	0	12,098
Planning Board	1,500	17,150	1,000	500	0	8,500
Difference	(500)	5,463	2,606	2,306	0	3,598

**209P104 - Essex - Renovations/additions**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	7,582	0	0	12,665	0	15,315
Planning Board	1,056	3,750	0	16,000	5,000	4,000
Difference	6,527	(3,750)	0	(3,335)	(5,000)	11,315

**209P105 - Dundalk - Renovations/additions**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	306	2,938	0	625	0	6,355
Planning Board	2,418	131	0	350	0	4,350
Difference	(2,112)	2,807	0	275	0	2,005

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**209P106 - Power Plant Modernization - All**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	350	350	5,700	0	2,300
Planning Board	0	1,650	1,650	4,600	0	4,600
Difference	0	(1,300)	(1,300)	1,100	0	(2,300)

**General Government Buildings**

**210P018 - Enhanced Productivity Thru Technology**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	10,231	7,000	7,000	7,000	7,000	7,000
Planning Board	7,000	7,000	7,000	7,000	7,000	7,000
Difference	3,231	0	0	0	0	0

**210P036 - New Buildings, Repair, Renovations, Minor Addns**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	23,435	16,750	0	16,750	0	16,750
Planning Board	0	16,750	0	16,750	0	16,750
Difference	23,435	0	0	0	0	0

**210P069 - Revenue Authority Capital Projects And Maintenance**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	2,000	1,000	1,000	1,000	1,000	1,000
Planning Board	1,000	1,000	1,000	1,000	1,000	1,000
Difference	1,000	0	0	0	0	0

**210P601 - Library Capital Maintenance & Renovations**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	15,580	5,000	0	1,950	0	1,950
Planning Board	0	1,950	0	1,950	0	1,950
Difference	15,580	3,050	0	0	0	0

**210P701 - Senior Center Capital Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	3,780	1,000	0	1,000	0	1,000
Planning Board	0	1,000	0	1,000	0	1,000
Difference	3,780	0	0	0	0	0

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**Parks, Preservation and Greenways**

**212P016 - Neighborspace**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	150	200	0	200	0	200
Planning Board	0	200	0	200	0	200
Difference	150	0	0	0	0	0

**212P301 - Recreation Facility Renovations**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	4,270	1,100	0	1,100	0	1,100
Planning Board	0	1,100	0	1,100	0	1,100
Difference	4,270	0	0	0	0	0

**212P302 - Athletic Field Construction/renovation**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,550	1,450	0	1,650	0	1,650
Planning Board	0	1,450	0	1,650	0	1,650
Difference	1,550	0	0	0	0	0

**212P307 - Community/neighborhood Park Dvlpmnt**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	32,050	12,450	2,500	7,050	0	7,050
Planning Board	0	6,950	0	7,050	0	7,050
Difference	32,050	5,500	2,500	0	0	0

**212P309 - Greenways/stream Valleys/trails Dvlp.**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,100	625	0	625	0	625
Planning Board	0	625	0	625	0	625
Difference	1,100	0	0	0	0	0

**212P601 - Park & Recreation Facility Acquisition**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	6,100	7,100	0	7,300	0	7,300
Planning Board	0	7,100	0	7,300	0	7,300
Difference	6,100	0	0	0	0	0

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

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**212P755 - Park & Recreation Center Accessibility**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	300	25	0	25	0	25
Planning Board	0	25	0	25	0	25
Difference	300	0	0	0	0	0

**Schools**

**213P141 - Ne Area Middle School**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	5,810	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	5,810	0	0	0	0	0

**213P200 - High Schools New, Systemic Renov., Mods. And Addns.**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	48,000	150,000	0	150,000	0	100,000
Planning Board	0	150,000	0	0	0	0
Difference	48,000	0	0	150,000	0	100,000

**213P204 - Nw Area New Construction, Additions, And Renovations**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	2,467	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	2,467	0	0	0	0	0

**213P207 - Ne Area New Construction, Additions, And Renov.**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	15,200	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	15,200	0	0	0	0	0

**213P665 - Major Maintenance**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	0	26,000	0	18,000	0	68,000
Planning Board	0	26,000	0	168,000	0	168,000
Difference	0	0	0	(150,000)	0	(100,000)

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2023 Capital Budget and Program.

**213P672 - Site Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	25,125	3,000	0	5,000	0	5,000
Planning Board	0	3,000	0	5,000	0	5,000
Difference	25,125	0	0	0	0	0

**Land Preservation**

**217P002 - Rural Legacy**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	498	100	0	100	0	100
Planning Board	0	100	0	100	0	100
Difference	498	0	0	0	0	0

**Community Improvements**

**218P009 - Dundalk Heritage Trail & Park**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	500	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	500	0	0	0	0	0

**218P035 - Economic Develop Financing Fund**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	10,541	3,300	3,300	3,300	3,300	3,300
Planning Board	8,741	3,300	3,300	3,300	3,300	3,300
Difference	1,800	0	0	0	0	0

**218P100 - Countywide Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	25,800	4,000	0	4,000	0	4,000
Planning Board	0	4,000	0	4,000	0	4,000
Difference	25,800	0	0	0	0	0

**Fire Department Buildings**

**220P045 - Volunteer Fire Co Grant Fund**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,500	1,000	1,000	1,000	1,000	1,000
Planning Board	1,000	1,000	1,000	1,000	1,000	1,000
Difference	500	0	0	0	0	0

**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County  
Planning Board**

**(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2023 Capital Budget and Program.

**220P054 - Fire Facility Capital Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	10,400	2,000	0	1,500	0	1,500
Planning Board	0	2,000	0	1,500	0	1,500
Difference	10,400	0	0	0	0	0

**220P069 - Catonsville Fire Station**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	3,600	0	0	0	0	0
Planning Board	0	0	0	0	0	0
Difference	3,600	0	0	0	0	0

**Waterway Improvement Fund**

**221P200 - Environmental Management**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	85	610	0	610	0	610
Planning Board	0	610	0	610	0	610
Difference	85	0	0	0	0	0

**221P400 - Stormwater - Restoration And Retrofit**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	2,150	17,500	2,000	17,500	2,000	17,500
Planning Board	2,000	17,500	2,000	17,500	2,000	17,500
Difference	150	0	0	0	0	0

**221P401 - Stormwater - Planning & Monitoring**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	1,200	1,500	0	1,500	0	1,500
Planning Board	0	1,500	0	1,500	0	1,500
Difference	1,200	0	0	0	0	0

**221P402 - Stormwater - Sustainability**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	2,025	1,000	0	1,000	0	1,000
Planning Board	0	1,000	0	1,000	0	1,000
Difference	2,025	0	0	0	0	0

**Police Department Buildings**



**Modifications to the FY 2023 Capital Budget and Program Recommendations of the Baltimore County Planning Board**

**(In Thousands)**

Under the Baltimore County Charter, Article VII, Section 706(c), the County Executive is required to identify changes to the Capital Budget recommendations of the Baltimore County Planning Board. Below is a list of these changes for the FY 2023 Capital Budget and Program.

**230P013 - Police Facility Capital Improvements**

<b>Recommendation</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>	<b>FY 2026</b>	<b>FY 2027</b>	<b>FY 2028</b>
Executive	21,050	2,000	0	1,500	0	1,500
Planning Board	0	2,000	0	1,500	0	1,500
Difference	21,050	0	0	0	0	0

**GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET**

The FY 2023 Operating Budget includes General Fund contributions to the Capital Budget in programs entitled "Contribution to Capital Budget". The FY 2023 Capital Budget includes the following contributions:

001-035-3520	Contribution to Capital Budget	\$77,377,000
001-058-5801	Contribution to Capital Budget	\$136,568,592
<b>TOTAL</b>		<b>\$213,945,592</b>

<b>CLASS OF PROJECTS</b>	<b>PROJECT NUMBER</b>	<b>PROJECT TITLE</b>	<b>AMOUNT</b>
Storm Drains	204P007	Resilience And Sustainability	\$600,000
			<b>\$600,000</b>
Streets And Highways	205P002	Street Rehabilitation	\$3,400,000
Streets And Highways	205P018	Traffic Calming	\$2,000,000
Streets And Highways	205P133	Roadway Resurfacing	\$2,000,000
Streets And Highways	205P179	Transportation & Alignment Studies/site Acquisition	\$250,000
Streets And Highways	205P232	Rolling Road	\$2,700,000
Streets And Highways	205P500	Bikeways & Pedestrian Access	\$150,000
Streets And Highways	205P503	Seven Mile Lane	\$1,000,000
Streets And Highways	205P504	Ingleside Avenue	\$1,000,000
Streets And Highways	205P505	Pikesville Pedestrian Improvements	\$500,000
			<b>\$13,000,000</b>
Refuse Disposal	208P010	Eastern Sanitary Landfill	\$5,000,000
			<b>\$5,000,000</b>
Community College	209P100	Capital Maintenance & Renovations	\$6,000,000
Community College	209P104	Essex - Renovations/additions	\$2,263,000
			<b>\$8,263,000</b>
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$10,231,000
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$9,994,009
General Government Buildings	210P069	Revenue Authority Capital Projects And Maintenance	\$2,000,000
General Government Buildings	210P601	Library Capital Maintenance & Renovations	\$14,680,000
General Government Buildings	210P701	Senior Center Capital Improvements	\$2,980,000
			<b>\$39,885,009</b>
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$4,270,000
Parks, Preservation And Greenways	212P302	Athletic Field Construction/renovation	\$1,450,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$11,900,000
Parks, Preservation And Greenways	212P601	Park & Recreation Facility Acquisition	\$2,900,000
Parks, Preservation And Greenways	212P755	Park & Recreation Center Accessibilty	\$200,000
			<b>\$20,720,000</b>
Schools	213P200	High Schools New, Systemic Renov., Mods. And Addns.	\$35,635,000
Schools	213P204	Nw Area New Construction, Additions, And Renovations	\$2,467,000
Schools	213P207	Ne Area New Construction, Additions, And Renov.	\$15,200,000
Schools	213P672	Site Improvements	\$24,075,000
			<b>\$77,377,000</b>

**GENERAL FUND CONTRIBUTION TO THE CAPITAL BUDGET**

<b>CLASS OF PROJECTS</b>	<b>PROJECT NUMBER</b>	<b>PROJECT TITLE</b>	<b>AMOUNT</b>
Community Improvements	218P009	Dundalk Heritage Trail & Park	\$500,000
Community Improvements	218P035	Economic Develop Financing Fund	\$10,540,583
Community Improvements	218P100	Countywide Improvements	\$15,800,000
			<b><u>\$26,840,583</u></b>
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,500,000
Fire Department Buildings	220P054	Fire Facility Capital Improvements	\$1,800,000
Fire Department Buildings	220P069	Catonsville Fire Station	\$3,600,000
			<b><u>\$6,900,000</u></b>
Waterway Improvement Fund	221P200	Environmental Management	\$85,000
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$2,150,000
Waterway Improvement Fund	221P401	Stormwater - Planning & Monitoring	\$1,200,000
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$875,000
			<b><u>\$4,310,000</u></b>
Police Department Buildings	230P013	Police Facility Capital Improvements	\$11,050,000
			<b><u>\$11,050,000</u></b>
		<b>Total Contribution to the Capital Budget:</b>	<b><u>\$213,945,592</u></b>

**PAYGO CONTRIBUTION TO THE CAPITAL BUDGET**

Beginning in FY14, Pay-As-You-Go (PAYGO) funds is defined to include funding provided to the Capital Budget from a variety of sources which would offset the need to issue debt. The FY 2023 Capital Budget includes Pay-As-You-Go (PAYGO) from the following sources:

136,568,592	Contributions to Capital Budget 001-058-5801
77,377,000	Contributions to Capital Budget 001-035-3520
28,090,991	Debt Premium
550,000	Local Open Space Waiver Fees
150,000	Reforestation Waiver Fees

<b>CLASS OF PROJECTS</b>	<b>NUMBER</b>	<b>PROJECT TITLE</b>	<b>AMOUNT</b>
Storm Drains	204P007	Resilience And Sustainability	\$600,000
			<b><u>\$600,000</u></b>
Streets And Highways	205P002	Street Rehabilitation	\$3,400,000
Streets And Highways	205P018	Traffic Calming	\$2,000,000
Streets And Highways	205P133	Roadway Resurfacing	\$5,000,000
Streets And Highways	205P179	Transportation & Alignment Studies/site Acquisition	\$250,000
Streets And Highways	205P232	Rolling Road	\$2,700,000
Streets And Highways	205P301	Curbs, Gutters, And Sidewalks	\$3,500,000
Streets And Highways	205P500	Bikeways & Pedestrian Access	\$150,000
Streets And Highways	205P503	Seven Mile Lane	\$1,000,000
Streets And Highways	205P504	Ingleside Avenue	\$1,000,000
Streets And Highways	205P505	Pikesville Pedestrian Improvements	\$500,000
			<b><u>\$19,500,000</u></b>
Refuse Disposal	208P010	Eastern Sanitary Landfill	\$5,000,000
			<b><u>\$5,000,000</u></b>
Community College	209P100	Capital Maintenance & Renovations	\$6,000,000
Community College	209P104	Essex - Renovations/additions	\$2,263,000
			<b><u>\$8,263,000</u></b>
General Government Buildings	210P018	Enhanced Productivity Thru Technology	\$10,231,000
General Government Buildings	210P036	New Buildings, Repair, Renovations, Minor Addns	\$23,085,000
General Government Buildings	210P069	Revenue Authority Capital Projects And Maintenance	\$2,000,000
General Government Buildings	210P601	Library Capital Maintenance & Renovations	\$14,680,000
General Government Buildings	210P701	Senior Center Capital Improvements	\$2,980,000
			<b><u>\$52,976,000</u></b>
Parks, Preservation And Greenways	212P016	Neighborspace	\$150,000
Parks, Preservation And Greenways	212P301	Recreation Facility Renovations	\$4,270,000
Parks, Preservation And Greenways	212P302	Athletic Field Construction/renovation	\$1,450,000
Parks, Preservation And Greenways	212P307	Community/neighborhood Park Dvlpmnt	\$12,100,000
Parks, Preservation And Greenways	212P309	Greenways/stream Valleys/trails Dvlp.	\$100,000
Parks, Preservation And Greenways	212P601	Park & Recreation Facility Acquisition	\$2,900,000
Parks, Preservation And Greenways	212P755	Park & Recreation Center Accessibilty	\$300,000
			<b><u>\$21,270,000</u></b>

**PAYGO CONTRIBUTION TO THE CAPITAL BUDGET**

<b>CLASS OF PROJECTS</b>	<b>NUMBER</b>	<b>PROJECT TITLE</b>	<b>AMOUNT</b>
Schools	213P200	High Schools New, Systemic Renov., Mods. And Addns.	\$35,635,000
Schools	213P204	Nw Area New Construction, Additions, And Renovations	\$2,467,000
Schools	213P207	Ne Area New Construction, Additions, And Renov.	\$15,200,000
Schools	213P672	Site Improvements	\$24,075,000
			<b><u>\$77,377,000</u></b>
Community Improvements	218P009	Dundalk Heritage Trail & Park	\$500,000
Community Improvements	218P035	Economic Develop Financing Fund	\$10,540,583
Community Improvements	218P100	Countywide Improvements	\$15,800,000
			<b><u>\$26,840,583</u></b>
Fire Department Buildings	220P045	Volunteer Fire Co Grant Fund	\$1,500,000
Fire Department Buildings	220P054	Fire Facility Capital Improvements	\$10,300,000
Fire Department Buildings	220P069	Catonsville Fire Station	\$3,600,000
			<b><u>\$15,400,000</u></b>
Waterway Improvement Fund	221P200	Environmental Management	\$85,000
Waterway Improvement Fund	221P400	Stormwater - Restoration And Retrofit	\$2,150,000
Waterway Improvement Fund	221P401	Stormwater - Planning & Monitoring	\$1,200,000
Waterway Improvement Fund	221P402	Stormwater - Sustainability	\$1,025,000
			<b><u>\$4,460,000</u></b>
Police Department Buildings	230P013	Police Facility Capital Improvements	\$11,050,000
			<b><u>\$11,050,000</u></b>
		<b>Total Contribution to the Capital Budget:</b>	<b><u>\$242,736,583</u></b>

**BALTIMORE COUNTY, MARYLAND**  
**FY 2023 CAPITAL BUDGET SUMMARY**  
**DISTRIBUTION OF GENERAL OBLIGATION BOND FUNDS**

Bonds are borrowed funds. "General Obligation" means that the redemption of bonds and payment of interest is guaranteed by the full faith and credit and unlimited taxing power of the County. Before these bonds may be issued, they must be approved at a referendum held in each election year, approved by the County Council as a funding source in the budget year and further approved at the time of actual issuance by a bond ordinance. Bonds are the primary source of capital funding for non-Metropolitan District projects.

REFERENDUM ELECTION DATE: November 8, 2022 for inclusion in FY2024

<b>FUND</b>	<b>FUND NAME</b>	<b>CLASS</b>	<b>CLASS NAME</b>	<b>AMOUNT</b>
210	Public Works	204	Storm Drains	\$6,850,000
210	Public Works	205	Streets And Highways	\$41,955,000
210	Public Works	207	Bridges, Culverts And Grade Separations	\$8,515,000
				<hr/>
				\$57,320,000
246	Refuse Disposal	208	Refuse Disposal	\$5,000,000
				<hr/>
209	Community Colleges	209	Community College	\$18,500,000
				<hr/>
241	General Government Buildings	210	General Government Buildings	\$23,050,000
241	General Government Buildings	220	Fire Department Buildings	\$2,000,000
241	General Government Buildings	230	Police Department Buildings	\$2,000,000
				<hr/>
				\$27,050,000
242	Recreation and Parks	212	Parks, Preservation And Greenways	\$2,000,000
				<hr/>
211	Schools	213	Schools	\$200,000,000
				<hr/>
248	Land Preservation	217	Land Preservation	\$5,000,000
				<hr/>
249	Community Improvements	218	Community Improvements	\$4,000,000
				<hr/>
247	Waterway Improvement Program	221	Waterway Improvement Fund	\$20,000,000
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<b>TOTAL GENERAL OBLIGATION BONDS:</b>				<b>\$338,870,000</b>
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# EXHIBITS

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- **Exhibit A** Assessable Basis
  - **Exhibit B** Operating Revenues and Other Financing Sources
  - **Exhibit C** Summary of Operating Budgets
  - **Exhibit D** General Obligation Debt Outstanding
  - **Exhibit E** Metropolitan District Debt Outstanding
  - **Exhibit F** Government-Wide Summary of Funds
  - **Exhibit G** Unappropriated Fund Balance: Special Funds
  - **Exhibit H** Preliminary Unappropriated Fund Balance: General Funds
  - **Exhibit I** Operating Budget Objects of Expenditure
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**EXHIBIT "A"**  
**ASSESSABLE BASIS AND ESTIMATED COLLECTION**  
**REAL AND PERSONAL PROPERTY**

	<b>FISCAL YEAR 2021</b>		<b>FISCAL YEAR 2022</b>		<b>FISCAL YEAR 2023</b>	
	<b>Assessable Basis</b>	<b>Real @ \$1.10 &amp; Personal @ \$2.75</b>	<b>Assessable Basis</b>	<b>Real @ \$1.10 &amp; Personal @ \$2.75</b>	<b>Assessable Basis</b>	<b>Real @ \$1.10 &amp; Personal @ \$2.75</b>
<b>REAL PROPERTY</b>						
Annual Assessment	89,188,677,727	981,075,455	92,503,467,727	1,017,538,145	95,905,028,545	1,054,955,314
New Construction Subject to						
Three Quarter Year Taxation	193,200,636	2,125,207	93,750,000	1,031,250	93,750,000	1,031,250
Half Year Taxation	63,095,727	694,053	75,000,000	825,000	75,000,000	825,000
One Quarter Year Taxation	<u>23,839,818</u>	<u>262,238</u>	<u>25,000,000</u>	<u>275,000</u>	<u>25,000,000</u>	<u>275,000</u>
<b>TOTAL - Real Property</b>	<b>89,468,813,909</b>	<b>984,156,953</b>	<b>92,697,217,727</b>	<b>1,019,669,395</b>	<b>96,098,778,545</b>	<b>1,057,086,564</b>
<b>PERSONAL PROPERTY</b>						
Unincorporated Business	54,405,273	1,496,145	64,740,000	1,780,350	61,420,000	1,689,050
Railroads	20,553,055	565,209	21,795,000	599,363	21,904,000	602,360
Public Utilities	1,760,213,309	48,405,866	1,874,589,000	51,551,198	1,883,962,000	51,808,955
Ordinary Business Corporation	<u>2,028,323,855</u>	<u>55,778,906</u>	<u>1,885,260,000</u>	<u>51,844,650</u>	<u>1,788,580,000</u>	<u>49,185,950</u>
<b>TOTAL - Personal Property</b>	<b>3,863,495,491</b>	<b>106,246,126</b>	<b>3,846,384,000</b>	<b>105,775,560</b>	<b>3,755,866,000</b>	<b>103,286,315</b>
<b>TOTAL - REAL &amp; PERSONAL</b>	<b>93,332,309,400</b>	<b>1,090,403,079</b>	<b>96,543,601,727</b>	<b>1,125,444,955</b>	<b>99,854,644,545</b>	<b>1,160,372,879</b>

\* Estimated Yield from a one cent tax on real property and 2.5 cents on personal property -

\$9,616,423

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>GENERAL FUNDS</b>			
<b>TAXES</b>			
<b>REAL AND PERSONAL PROPERTY TAXES</b>			
Real Estate Property Taxes	979,227,838	1,015,219,395	1,052,636,564
Personal Property Tax	1,496,145	1,822,247	1,734,050
Railroads	565,209	599,363	602,360
Public Utilities	48,405,866	51,551,198	51,808,955
Ordinary Bus Corp	55,778,906	54,144,650	51,485,950
Heavy Equipment Tax	1,487,408	1,400,000	1,400,000
Penalties/Interest Deliq Taxes	2,518,492	2,522,541	2,115,148
Discounts Allowed On Taxes	(6,281,780)	(6,122,597)	(6,166,679)
Interest Paid On Refund Taxes	(235,955)	(286,749)	(455,000)
Real Property Tax Credits	(34,538,628)	(38,584,353)	(39,632,123)
<b>TOTAL - REAL AND PERSONAL PROPERTY TAXES</b>	<b>1,048,423,501</b>	<b>1,082,265,695</b>	<b>1,115,529,225</b>
<b>INCOME TAXES</b>			
County Income Tax	960,694,264	988,134,578	981,891,441
<b>TOTAL - INCOME TAXES</b>	<b>960,694,264</b>	<b>988,134,578</b>	<b>981,891,441</b>
<b>SALES &amp; SERVICE TAXES</b>			
Admissions Tax	3,298,555	5,476,943	6,000,000
Public Utilities Electricity	13,123,912	13,000,000	12,740,000
Public Utilities Telephone	6,713,161	6,800,000	6,800,000
Cell Phone Tax	4,420,868	4,700,000	4,700,000
County Recordation Tax	45,050,990	38,000,000	35,340,000
County Title Transfer Tax	101,203,698	87,000,000	80,910,000
Motel & Hotel Occupancy	7,541,379	11,000,000	11,000,000
911 Fee	6,741,341	8,900,000	8,900,000
Amusement Device	499,207	588,000	588,000
Cable Television Franchise	14,799,183	14,228,041	14,370,321
<b>TOTAL - SALES &amp; SERVICE TAXES</b>	<b>203,392,294</b>	<b>189,692,984</b>	<b>181,348,321</b>
<b>TOTAL - TAXES</b>	<b>2,212,510,059</b>	<b>2,260,093,257</b>	<b>2,278,768,987</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>LICENSES AND PERMITS</b>			
Business License	35,123	42,205	48,277
Trade Licenses	320,870	285,000	352,000
Special License	5,065	10,000	10,000
Miscellaneous License	617,919	721,338	720,000
Business Permits	260,268	251,920	260,250
Construction Permits	3,769,079	3,505,400	3,561,400
Event Permits	12,322	19,250	21,560
Miscellaneous Permits	25,721	36,020	28,500
<b>TOTAL - LICENSES AND PERMITS</b>	<b>5,046,368</b>	<b>4,871,133</b>	<b>5,001,987</b>
<b>FINES, FORFEITURES AND PENTALTIES</b>			
Fines	4,153,151	3,859,500	3,739,500
Forfeitures	(146,313)	100,000	100,000
Fees	469,738	24,000	24,000
<b>TOTAL - FINES, FORFEITURES AND PENALTIES</b>	<b>4,476,575</b>	<b>3,983,500</b>	<b>3,863,500</b>
<b>REIMBURSEMENTS FROM OTHER FUNDS</b>			
Reimbursements From Other Fund-100 General Fund	7,341,874	7,392,000	7,392,000
<b>TOTAL -REIMBURSEMENTS FROM OTHER FUNDS</b>	<b>7,341,874</b>	<b>7,392,000</b>	<b>7,392,000</b>
<b>REVENUE FROM USE OF MONEY AND PROPERTY</b>			
<b>TOTAL - REVENUE FROM USE OF MONEY AND PROPERTY</b>	<b>553,828</b>	<b>1,079,000</b>	<b>17,339,000</b>
<b>INTERGOVERNMENTAL</b>			
Highway User Revenues	9,078,709	9,270,870	9,624,427
State Shared Revenue	2,252,609	2,151,511	2,153,500
State Grants	38,382,627	33,792,894	33,779,830
Federal Grants	5,147,513	4,677,287	4,470,798
Sale Of Surplus Property	195,724	146,362	102,500
<b>TOTAL - INTERGOVERNMENTAL</b>	<b>55,057,182</b>	<b>50,038,924</b>	<b>50,131,055</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>SERVICE CHARGES FOR CURRENT SERVICES</b>			
Charges For Services	5,213,552	5,824,937	6,317,709
Eating/Drinking/Estab Inspect	1,575,133	1,600,000	1,500,000
Recyclable Materials	7,062,415	9,116,000	6,950,000
Sanitary Landfill Charges	20,458,428	18,260,000	18,960,000
Ash Acceptance Fees	990,140	1,320,186	1,359,792
Lien Certificates	1,850,777	1,964,861	1,964,861
EMS Transport Fees	23,423,205	29,551,262	47,912,524
Fire Prevention Fees	250,982	390,000	500,000
Juror Fees	111,200	350,000	415,000
Zoning Service Fees	476,303	450,000	450,000
<b>TOTAL - SERVICE CHARGES FOR CURRENT SERVICES</b>	<b>61,412,134</b>	<b>68,827,246</b>	<b>86,329,886</b>
<b>MISCELLANEOUS - OTHER REVENUES</b>			
Miscellaneous Receipts-100 General Fund	7,546,577	5,928,935	33,838,604
Cash Over & Short-100 General Fund	86,860	107,152	50,200
County Facilities Rent Income-100 General Fund	4,455,290	4,400,000	4,400,000
Fringe Benefits/Indirect Cost-100 General Fund	10,196,389	8,458,596	9,000,000
<b>TOTAL - MISCELLANEOUS OTHER REVENUES</b>	<b>22,285,115</b>	<b>18,894,683</b>	<b>47,288,804</b>
<b>ESTIMATED FUNDS AVAILABLE</b>			
Fund Balance - Prior Years	-	-	-
<b>TOTAL - ESTIMATED FUNDS AVAILABLE</b>	<b>(249,243,407)</b>	<b>(72,308,720)</b>	<b>165,571,976</b>
<b>TOTAL - GENERAL FUND (REVENUES PLUS SURPLUS)</b>	<b>2,119,439,728</b>	<b>2,342,871,023</b>	<b>2,661,687,195</b>

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>SPECIAL FUNDS</b>			
<b>LIQUOR LICENSE FUND</b>			
Liquor Licenses	427,950	1,140,000	1,140,000
Liquor Board Fees	89,926	110,000	110,000
Prior Yr Fund Balance	(13,345)	(2,672)	
Transfer to Gifts and Grants Fund	209,908	(450,000)	(450,000)
<b>TOTAL - LIQUOR LICENSE FUND</b>	<b>714,439</b>	<b>797,328</b>	<b>800,000</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>NEGLECTED PROPERTY COMMUNITY FUND</b>			
Program Income	-	2,000,000	1,500,000
<b>TOTAL - NEGLECTED PROPERTY COMMUNITY FUND</b>	<b>-</b>	<b>2,000,000</b>	<b>1,500,000</b>
<b>ECONOMIC DEVELOPEMNT FUND</b>			
Prior Yr Fund Balance	5,515,658	(690,000)	-
Transfer From Capital Budget	8,836,192	8,836,192	10,540,583
Principal Repayment	350,400	500,000	500,000
Program Income	420,250	190,000	190,000
<b>TOTAL - ECONOMIC DEVELOPEMNT FUND</b>	<b>15,122,500</b>	<b>8,836,192</b>	<b>11,230,583</b>
<b>GIFT AND GRANTS</b>			
<b>CIRCUIT COURT</b>			
FEDERAL AID	37,575	27,683	167,712
STATE AID	1,819,677	2,491,419	2,480,858
PROGRAM INCOME	154,160	50,000	50,000
LOCAL SHARE	195,000	195,000	80,800
<b>TOTAL - CIRCUIT COURT</b>	<b>2,206,412</b>	<b>2,764,102</b>	<b>2,779,370</b>
<b>DEPARTMENT OF AGING</b>			
FEDERAL AID	5,456,361	9,413,077	6,489,998
STATE AID	3,012,795	3,283,381	3,917,457
PROGRAM INCOME	578,699	1,786,817	1,683,537
LOCAL SHARE	900,744	1,925,743	1,545,347
<b>TOTAL - DEPARTMENT OF AGING</b>	<b>9,948,599</b>	<b>16,409,018</b>	<b>13,636,339</b>
<b>COUNTY SHERIFF</b>			
STATE AID	-	17,970	17,859
<b>TOTAL - COUNTY SHERIFF</b>	<b>-</b>	<b>17,970</b>	<b>17,859</b>
<b>DEPARTMENT OF CORRECTIONS</b>			
PROGRAM INCOME	692,396	1,318,715	1,794,343
<b>TOTAL - DEPARTMENT OF CORRECTIONS</b>	<b>692,396</b>	<b>1,318,715</b>	<b>1,794,343</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT</b>			
STATE AID	18,643,371	802,200	112,000
PROGRAM INCOME	440	230,600	112,300
LOCAL SHARE	771,529	1,297,280	1,367,880
<b>TOTAL - DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT</b>	<b>19,415,339</b>	<b>2,330,080</b>	<b>1,592,180</b>
<b>DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY</b>			
STATE AID	56,299	59,000	58,000
PROGRAM INCOME	475,306	675,952	766,692
<b>TOTAL - DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY</b>	<b>531,605</b>	<b>734,952</b>	<b>824,692</b>
<b>DEPARTMENT OF HEALTH</b>			
FEDERAL AID	18,988,153	57,290,826	59,557,740
STATE AID	12,033,043	40,455,857	99,459,021
PROGRAM INCOME	718,004	1,917,646	2,058,200
LOCAL SHARE	4,315,141	4,613,334	5,274,904
<b>TOTAL - DEPARTMENT OF HEALTH</b>	<b>36,054,341</b>	<b>104,277,663</b>	<b>166,349,865</b>
<b>DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT</b>			
FEDERAL AID	5,409,684	8,916,688	8,789,980
STATE AID	507,068	7,749,945	523,210
PROGRAM INCOME	400,000	985,063	1,125,000
<b>TOTAL - DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT</b>	<b>6,316,752</b>	<b>17,651,696</b>	<b>10,438,190</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS</b>			
PROGRAM INCOME	128,625	500,000	500,000
<b>TOTAL - DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS</b>	<b>128,625</b>	<b>500,000</b>	<b>500,000</b>
<b>DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION</b>			
FEDERAL AID	139,855	199,195	198,981
STATE AID	372,073	424,146	416,408
PROGRAM INCOME	72,902	543,504	15,130,000
LOCAL SHARE	474,171	530,815	731,708
<b>TOTAL - DEPARTMENT OF PUBLIC WORKS AND TRANSPORTATION</b>	<b>1,059,001</b>	<b>1,697,660</b>	<b>16,477,097</b>
<b>DEPARTMENT OF RECREATION AND PARKS</b>			
STATE AID	33,573	125,337	125,835
PROGRAM INCOME	634,296	4,447,483	4,688,242
<b>TOTAL - DEPARTMENT OF RECREATION AND PARKS</b>	<b>667,870</b>	<b>4,572,820</b>	<b>4,814,077</b>
<b>DEPARTMENT OF SOCIAL SERVICES</b>			
FEDERAL AID	3,929,668	5,534,488	5,646,878
STATE AID	2,434,829	3,619,849	3,703,172
PROGRAM INCOME	3,651	52,500	52,500
LOCAL SHARE	480,082	512,993	518,050
<b>TOTAL - DEPARTMENT OF SOCIAL SERVICES</b>	<b>6,848,229</b>	<b>9,719,830</b>	<b>9,920,600</b>
<b>EMERGENCY COMMUNICATIONS CENTER</b>			
STATE AID	1,271,722	6,009,814	6,600,950
<b>TOTAL - EMERGENCY COMMUNICATIONS CENTER</b>	<b>1,271,722</b>	<b>6,009,814</b>	<b>6,600,950</b>
<b>FIRE DEPARTMENT</b>			
FEDERAL AID	2,251,315	2,004,055	1,109,834
STATE AID	175,826	578,401	577,140



**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

<b>SOURCE</b>	<b>FY 2021 Actuals</b>	<b>FY 2022 Estimate</b>	<b>FY 2023 Budget</b>
PROGRAM INCOME	-	50,000	50,000
LOCAL SHARE	-	609,367	1,006,100
<b>TOTAL - FIRE DEPARTMENT</b>	<b>2,427,141</b>	<b>3,241,823</b>	<b>2,743,074</b>
<b>HOUSING OFFICE</b>			
FEDERAL AID	64,133,578	87,604,242	89,138,145
STATE AID	-	100,000	100,000
PROGRAM INCOME	14,258,335	-	-
<b>TOTAL - HOUSING OFFICE</b>	<b>78,391,913</b>	<b>87,704,242</b>	<b>89,238,145</b>
<b>LOCAL MANAGEMENT BOARD</b>			
STATE AID	1,654,000	2,554,722	2,669,587
LOCAL SHARE	31,776	44,128	44,128
<b>TOTAL - LOCAL MANAGEMENT BOARD</b>	<b>1,685,776</b>	<b>2,598,850</b>	<b>2,713,715</b>
<b>OFFICE OF BUDGET AND FINANCE</b>			
FEDERAL AID	35,500,142	20,000,000	7,000,000
PROGRAM INCOME	-	300,000	-
<b>TOTAL - OFFICE OF BUDGET AND FINANCE</b>	<b>35,500,142</b>	<b>20,300,000</b>	<b>7,000,000</b>
<b>POLICE DEPARTMENT</b>			
FEDERAL AID	4,989,564	8,485,665	7,315,114
STATE AID	740,805	2,494,889	2,565,000
PROGRAM INCOME	6,281,928	11,000,000	18,554,952
LOCAL SHARE	23,193.55	7,550,000	1,204,700
<b>TOTAL - POLICE DEPARTMENT</b>	<b>12,035,491</b>	<b>29,530,554</b>	<b>29,639,766</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>STATE'S ATTORNEY</b>			
FEDERAL AID	-	26,000	26,000
STATE AID	568,758	688,416	422,774
LOCAL SHARE	7,181	32,573	336,754
<b>TOTAL - STATE'S ATTORNEY</b>	<b>575,939</b>	<b>746,989</b>	<b>785,528</b>
<b>ORGANIZATION CONTRIBUTIONS</b>			
STATE AID	115,939	235,000	250,000
<b>TOTAL - ORGANIZATION CONTRIBUTIONS</b>	<b>115,939</b>	<b>235,000</b>	<b>250,000</b>
<b>WORKFORCE DEVELOPMENT</b>			
FEDERAL AID	2,493,375	11,299,955	6,482,124
STATE AID	31,408	290,000	320,000
PROGRAM INCOME	-	-	448,000
LOCAL SHARE	193,502	-	-
<b>TOTAL - WORKFORCE DEVELOPMENT</b>	<b>2,718,285</b>	<b>11,589,955</b>	<b>7,250,124</b>
<b>DEPARTMENT OF PLANNING</b>			
STATE AID	2,600,209	-	-
<b>TOTAL - DEPARTMENT OF PLANNING</b>	<b>2,600,209</b>	<b>-</b>	<b>-</b>
<b>BOARD OF ELECTIONS SUPERVISORS</b>			
PROGRAM INCOME	1,044,824	-	-
<b>TOTAL - BOARD OF ELECTIONS SUPERVISORS</b>	<b>1,044,824</b>	<b>-</b>	<b>-</b>
<b>TOTAL - GIFTS AND GRANTS</b>	<b>222,236,549</b>	<b>323,951,733</b>	<b>375,365,914</b>
<b>TOTAL - SPECIAL FUNDS</b>	<b>238,073,488</b>	<b>335,585,253</b>	<b>388,896,497</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>SOURCE</b>			
<b>FY 2021 Actuals</b>			
<b>FY 2022 Estimate</b>			
<b>FY 2023 Budget</b>			
<b>NON-COUNTY FUNDS</b>			
<b>BOARD OF EDUCATION</b>			
Foundation Program	425,218,880	416,751,888	484,068,679
Compensatory Aid	160,496,650	143,897,768	143,874,641
Transportation	35,413,886	31,641,765	37,933,746
Special Education	42,980,323	41,250,327	52,837,282
Non-Public Placement	19,563,364	22,807,583	20,893,027
Out of County Living	2,177,968	3,000,000	2,210,527
Aging Schools	813,465	874,227	874,227
Limit English Proficiency	32,799,228	32,379,743	43,300,364
State Aid	6,594,680	6,513,190	6,903,262
Restrict Program-State	5,465,337	32,535,124	25,095,332
Restrict Program-Federal	112,947,836	220,315,297	246,429,973
Tuition	122,204	137,000	80,000
Other Revenues	4,267,794	4,976,257	4,478,031
Blueprint for Future	21,675,880	52,620,977	22,181,257
Component Unit Fund Balance	(29,653,936)	31,325,331	31,325,331
<b>TOTAL - BOARD OF EDUCATION</b>	<b>840,883,559</b>	<b>1,041,026,477</b>	<b>1,122,485,679</b>
<b>LIRBARY</b>			
State Aid	5,233,080	5,316,693	5,750,995
Component Unit Fund Balance	(2,342,574)	-	-
Fine-Fees	2,207,153	1,554,350	1,272,820
<b>TOTAL - LIRBARY</b>	<b>5,097,659</b>	<b>6,871,043</b>	<b>7,023,815</b>
<b>DEPARTMENT OF SOCIAL SERVICES</b>			
Federal Aid	211,161	212,390	320,026
<b>TOTAL - DEPARTMENT OF SOCIAL SERVICES</b>	<b>211,161</b>	<b>212,390</b>	<b>320,026</b>

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>COMMUNITY COLLEGE OF BALTIMORE COUNTY</b>			
State Aid	42,451,319	48,795,281	61,614,534
Other Revenues	84,180,859	64,297,172	84,612,119
Component Unit Fund Balance	254,142	569,859	884,084
Tuition and Fees	68,634,074	70,152,918	71,021,945
<b>TOTAL - COMMUNITY COLLEGE OF BALTIMORE COUNTY</b>	<b>195,520,394</b>	<b>183,815,230</b>	<b>218,132,682</b>
<b>TOTAL - NON-COUNTY FUNDS</b>	<b>1,041,712,773</b>	<b>1,231,925,140</b>	<b>1,347,962,202</b>

SOURCE	FY 2021 Actuals	FY 2022 Estimate	FY 2023 Budget
<b>ENTERPRISE FUNDS</b>			
<b>METROPOLITAN DISTRICT FUND</b>			
Prior Year Fund Balance	5,757,620	41,906,438	59,692,792
Business Permits	782,022	800,000	800,000
Charges For Services	59,962	94,907	90,700
Federal Grants	1,364,777	1,306,332	1,247,886
Investment Income	176,487	56,000	3,040,000
Miscellaneous Receipts	61,184	194,858	195,000
Reimbursements From Other Fund	10	-	-
Consumption Charge - Fire Hydrant	31,200	18,705	18,000
Sewer Service Charges	186,848,863	205,203,467	196,807,041
Sewer Service Charges-Interest	487,999	357,000	360,000
Distribution Charge - Water	55,800,813	61,995,000	68,876,445
Water Charges - Sunnybrook	25,113	23,703	23,700
Water Charges - Phoenix	1,969	1,813	1,820
Review Fee - Concept Plan	5,581,924	8,852,038	6,000,000
Extinguishments - Water	707	12,500	5,000
Extinguishments - Sewer	13,326	20,000	20,000
Front Foot Assessments - Water	3,370,595	3,215,000	3,100,000
Front Foot Assessments - Interest	149,085	105,718	110,000
Front Foot Assessments - Sewer	6,509,889	6,500,000	6,200,000
Interest For Delinquent Assessments	6,923	6,950	6,950
Metro ARRA Bond Reinvestment	1,364,777	1,306,332	1,247,886
<b>TOTAL - METROPOLITAN DISTRICT FUND</b>	<b>268,395,245</b>	<b>331,976,761</b>	<b>347,843,220</b>

**RECREATIONAL FACILITIES FUND**

**EXHIBIT "B"**  
**TOTAL OPERATING BUDGET REVENUES AND OTHER FINANCING SOURCES**  
**FOR FISCAL YEARS 2021, 2022 and 2023**

<b>SOURCE</b>	<b>FY 2021 Actuals</b>	<b>FY 2022 Estimate</b>	<b>FY 2023 Budget</b>
Program Income	-	-	944,000
Component Unit Fund Balance	-	-	(190,826)
<b>TOTAL - RECREATIONAL FACILITIES FUND</b>	<b>-</b>	<b>-</b>	<b>753,174</b>
<b>OTHER ENTERPRISE FUNDS</b>			
Community College Auxiliary Fund	307,996	550,491	549,305
School Food Service Fund	36,352,682	50,277,474	55,546,274
<b>TOTAL - OTHER ENTERPRISE FUNDS</b>	<b>36,660,678</b>	<b>50,827,965</b>	<b>56,095,579</b>
<b>TOTAL - ENTERPRISE FUNDS</b>	<b>305,055,923</b>	<b>382,804,726</b>	<b>404,691,973</b>
	<b>TOTAL</b>	<b>TOTAL</b>	<b>TOTAL</b>
<b>TOTAL - GENERAL FUND (REVENUES PLUS SURPLUS)</b>	<b>2,119,439,728</b>	<b>2,342,871,023</b>	<b>2,661,687,195</b>
<b>TOTAL - SPECIAL FUNDS</b>	<b>238,073,488</b>	<b>335,585,253</b>	<b>388,896,497</b>
<b>TOTAL - NON-COUNTY FUNDS</b>	<b>1,041,712,773</b>	<b>1,231,925,140</b>	<b>1,347,962,202</b>
<b>TOTAL - ENTERPRISE FUNDS</b>	<b>305,055,923</b>	<b>382,804,726</b>	<b>404,691,973</b>
<b>GOVERNMENT - WIDE OPERATING FUNDS</b>	<b>3,704,281,913</b>	<b>4,293,186,142</b>	<b>4,803,237,867</b>

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>GENERAL GOVERNMENT</b>									
<b>OFFICE OF THE COUNTY EXECUTIVE</b>									
EXECUTIVE DIRECTION	924,634	-	924,634	1,084,398	-	1,084,398	1,230,890	-	1,230,890
<b>TOTAL -</b>	<b>\$924,634</b>	<b>\$0</b>	<b>\$924,634</b>	<b>\$1,084,398</b>	<b>\$0</b>	<b>\$1,084,398</b>	<b>\$1,230,890</b>	<b>\$0</b>	<b>\$1,230,890</b>
<b>OFFICE OF THE BUDGET AND FINANCE</b>									
BUDGET FORMULATION & ADMINISTRATION	1,347,838	-	1,347,838	1,377,904	-	1,377,904	1,497,781	-	1,497,781
FINANCIAL OPERATIONS	4,226,584	-	4,226,584	4,319,621	-	4,319,621	4,741,716	-	4,741,716
PAY SYSTEMS	246,897	-	246,897	254,414	-	254,414	261,392	-	261,392
INVESTMENT AND DEBT MANAGEMENT	379,220	-	379,220	455,457	-	455,457	459,892	-	459,892
INSURANCE ADMINISTRATION	1,124,363	-	1,124,363	689,762	-	689,762	832,363	-	832,363
PURCHASING AND DISBURSEMENTS	1,523,863	-	1,523,863	1,365,546	-	1,365,546	1,993,460	-	1,993,460
Coronavirus Aid, Relief, and Economic Security (CARES) Act	-	-	-	-	300,000	300,000	-	-	-
American Rescue Plan - Emergency Measure	-	21,782,833	21,782,833	-	-	-	-	-	-
COVID-19 FEMA Projects - Emergency Measure	-	13,717,309	13,717,309	-	20,000,000	20,000,000	-	7,000,000	7,000,000
<b>TOTAL -</b>	<b>\$8,848,765</b>	<b>\$35,500,142</b>	<b>\$44,348,907</b>	<b>\$8,462,704</b>	<b>\$20,300,000</b>	<b>\$28,762,704</b>	<b>\$9,786,604</b>	<b>\$7,000,000</b>	<b>\$16,786,604</b>
<b>COUNTY ADMINISTRATIVE OFFICER</b>									
GENERAL ADMINISTRATION	1,685,197	-	1,685,197	2,194,328	-	2,194,328	2,323,551	-	2,323,551
BALTIMORE METROPOLITAN COUNCIL	162,000	-	162,000	167,000	-	167,000	175,350	-	175,350
GOVERNMENT REFORM & STRATEGIC INITIATIVES	667,899	-	667,899	1,058,871	-	1,058,871	1,417,225	-	1,417,225
<b>TOTAL -</b>	<b>\$2,515,095</b>	<b>\$0</b>	<b>\$2,515,095</b>	<b>\$3,420,199</b>	<b>\$0</b>	<b>\$3,420,199</b>	<b>\$3,916,126</b>	<b>\$0</b>	<b>\$3,916,126</b>
<b>VEHICLE OPERATIONS AND MAINTENANCE</b>									
VEHICLE OPERATIONS/MAINTENANCE	425,956	-	425,956	470,000	-	470,000	470,000	-	470,000
<b>TOTAL -</b>	<b>\$425,956</b>	<b>\$0</b>	<b>\$425,956</b>	<b>\$470,000</b>	<b>\$0</b>	<b>\$470,000</b>	<b>\$470,000</b>	<b>\$0</b>	<b>\$470,000</b>
<b>OFFICE OF LAW</b>									
GENERAL LEGAL SERVICES	2,846,012	-	2,846,012	4,548,814	-	4,548,814	6,317,891	480,023	6,797,914
LEGISLATIVE RELATIONS	335,489	-	335,489	356,393	-	356,393	409,837	-	409,837
WORKERS COMPENSATION	853,185	-	853,185	1,049,223	-	1,049,223	1,078,043	-	1,078,043
LIABILITY CLAIMS INVESTIGATION	-	-	-	464,973	-	464,973	476,031	-	476,031
<b>TOTAL -</b>	<b>\$4,034,686</b>	<b>\$0</b>	<b>\$4,034,686</b>	<b>\$6,419,403</b>	<b>\$0</b>	<b>\$6,419,403</b>	<b>\$8,281,802</b>	<b>\$480,023</b>	<b>\$8,761,825</b>
<b>DEPARTMENT OF PLANNING</b>									
COMMUNITY DEVELOPMENT	2,173,993	-	2,173,993	2,341,880	-	2,341,880	2,548,905	-	2,548,905
ADMINISTRATIVE HEARING OFFICE	468,319	-	468,319	467,482	-	467,482	646,663	-	646,663
PEOPLE'S COUNSEL	207,213	-	207,213	214,551	-	214,551	222,895	-	222,895
NEIGHBORHOOD IMPROVEMENT	247,418	-	247,418	-	-	-	-	-	-
Baltimore County COVID-19 Emergency Response Fund	-	2,600,209	2,600,209	-	-	-	-	-	-
<b>TOTAL -</b>	<b>\$3,096,944</b>	<b>\$2,600,209</b>	<b>\$5,697,152</b>	<b>\$3,023,913</b>	<b>\$0</b>	<b>\$3,023,913</b>	<b>\$3,418,463</b>	<b>\$0</b>	<b>\$3,418,463</b>
<b>OFFICE OF HUMAN RESOURCES</b>									
PERSONNEL ADMINISTRATION	3,270,074	-	3,270,074	4,104,856	-	4,104,856	4,929,151	-	4,929,151
HUMAN RELATIONS	180,080	-	180,080	650,537	-	650,537	1,044,709	-	1,044,709
<b>TOTAL -</b>	<b>\$3,450,154</b>	<b>\$0</b>	<b>\$3,450,154</b>	<b>\$4,755,393</b>	<b>\$0</b>	<b>\$4,755,393</b>	<b>\$5,973,860</b>	<b>\$0</b>	<b>\$5,973,860</b>
<b>DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS</b>									
GENERAL ADMINISTRATION	1,658,578	741,430	2,400,008	2,053,037	902,451	2,955,488	2,137,220	962,404	3,099,624
ELECTRICAL LICENSING & REGULAT	12,608	-	12,608	19,460	-	19,460	20,021	-	20,021
PLUMBING LICENSING REGULATION	27,902	-	27,902	32,366	-	32,366	33,303	-	33,303

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>GENERAL GOVERNMENT</b>									
<b>DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS (Con't)</b>									
REAL ESTATE COMPLIANCE	811,200	362,677	1,173,876	964,361	417,613	1,381,974	-	-	-
DEVELOPMENT REVIEW	913,964	409,120	1,323,085	1,012,486	454,885	1,467,371	1,032,843	464,031	1,496,874
INSPECTIONS & ENFORCEMENT	5,375,300	-	5,375,300	5,365,732	-	5,365,732	5,796,326	-	5,796,326
PERMITS AND LICENSES	899,451	-	899,451	989,524	-	989,524	1,058,763	-	1,058,763
Plans Review	-	128,625	128,625	-	500,000	500,000	-	500,000	500,000
Neglected Property Community Fund	-	-	-	-	2,000,000	2,000,000	-	1,500,000	1,500,000
<b>TOTAL -</b>	<b>\$9,699,003</b>	<b>\$1,641,852</b>	<b>\$11,340,855</b>	<b>\$10,436,966</b>	<b>\$4,274,949</b>	<b>\$14,711,915</b>	<b>\$10,078,476</b>	<b>\$3,426,435</b>	<b>\$13,504,911</b>
<b>PROPERTY MANAGEMENT</b>									
ADMINISTRATION	1,698,302	-	1,698,302	1,939,893	-	1,939,893	2,443,086	-	2,443,086
BUILDING MAINTENANCE	8,753,262	-	8,753,262	9,915,037	-	9,915,037	10,505,065	-	10,505,065
BUILDING OPERATION AND MANAGEMENT	16,346,058	-	16,346,058	18,285,009	-	18,285,009	19,190,509	-	19,190,509
MAINTENANCE OF GROUNDS & RECREATION SITES	7,771,089	-	7,771,089	8,357,703	-	8,357,703	8,750,402	-	8,750,402
<b>TOTAL -</b>	<b>\$34,568,711</b>	<b>\$0</b>	<b>\$34,568,711</b>	<b>\$38,497,642</b>	<b>\$0</b>	<b>\$38,497,642</b>	<b>\$40,889,062</b>	<b>\$0</b>	<b>\$40,889,062</b>
<b>COUNTY COUNCIL</b>									
LEGISLATIVE/POLICY DIRECTION	2,301,914	-	2,301,914	2,788,086	-	2,788,086	2,937,425	-	2,937,425
<b>TOTAL -</b>	<b>\$2,301,914</b>	<b>\$0</b>	<b>\$2,301,914</b>	<b>\$2,788,086</b>	<b>\$0</b>	<b>\$2,788,086</b>	<b>\$2,937,425</b>	<b>\$0</b>	<b>\$2,937,425</b>
<b>COUNTY AUDITOR</b>									
AUDITING	1,596,141	-	1,596,141	1,763,603	-	1,763,603	1,843,942	-	1,843,942
<b>TOTAL -</b>	<b>\$1,596,141</b>	<b>\$0</b>	<b>\$1,596,141</b>	<b>\$1,763,603</b>	<b>\$0</b>	<b>\$1,763,603</b>	<b>\$1,843,942</b>	<b>\$0</b>	<b>\$1,843,942</b>
<b>BOARD OF APPEALS</b>									
HEARINGS & ADJUDICATIONS	222,361	-	222,361	265,346	-	265,346	392,303	-	392,303
<b>TOTAL -</b>	<b>\$222,361</b>	<b>\$0</b>	<b>\$222,361</b>	<b>\$265,346</b>	<b>\$0</b>	<b>\$265,346</b>	<b>\$392,303</b>	<b>\$0</b>	<b>\$392,303</b>
<b>OFFICE OF INFORMATION TECHNOLOGY</b>									
BUSINESS OPERATIONS	3,384,551	-	3,384,551	3,690,429	-	3,690,429	3,941,657	-	3,941,657
APPLICATIONS	10,201,605	-	10,201,605	11,689,809	-	11,689,809	14,948,587	-	14,948,587
INFRASTRUCTURE	13,682,806	-	13,682,806	15,696,673	-	15,696,673	16,776,430	-	16,776,430
ELECTRONIC SERVICES	3,305,141	-	3,305,141	3,457,728	-	3,457,728	3,828,467	-	3,828,467
311 CONTACT CENTER	491,716	-	491,716	729,271	-	729,271	661,662	-	661,662
<b>TOTAL -</b>	<b>\$31,065,819</b>	<b>\$0</b>	<b>\$31,065,819</b>	<b>\$35,263,910</b>	<b>\$0</b>	<b>\$35,263,910</b>	<b>\$40,156,803</b>	<b>\$0</b>	<b>\$40,156,803</b>
<b>OFFICE OF THE INSPECTOR GENERAL</b>									
OFFICE OF THE INSPECTOR GENERAL	248,041	-	248,041	353,994	-	353,994	602,991	-	602,991
<b>TOTAL -</b>	<b>\$248,041</b>	<b>\$0</b>	<b>\$248,041</b>	<b>\$353,994</b>	<b>\$0</b>	<b>\$353,994</b>	<b>\$602,991</b>	<b>\$0</b>	<b>\$602,991</b>
<b>TOTAL - GENERAL GOVERNMENT</b>	<b>\$ 102,998,224</b>	<b>\$ 39,742,203</b>	<b>\$ 142,740,427</b>	<b>\$ 117,005,557</b>	<b>\$ 24,574,949</b>	<b>\$ 141,580,506</b>	<b>\$ 129,978,747</b>	<b>\$ 10,906,458</b>	<b>\$ 140,885,205</b>

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>STATE MANDATED AGENCIES</b>									
<b>CIRCUIT COURT</b>									
CRIMINAL & CIVIL ADJUDICATION	4,780,511	-	4,780,511	5,548,932	-	5,548,932	6,175,531	-	6,175,531
Alternative Dispute Resolution	-	61,412	61,412	-	77,328	77,328	-	75,842	75,842
Child Support Services	-	232,575	232,575	-	239,683	239,683	-	253,712	253,712
Family Law Adjudication Magistrate(s)	-	376,473	376,473	-	410,732	410,732	-	194,797	194,797
Family Recovery Court-OPSC	-	67,260	67,260	-	335,791	335,791	-	473,912	473,912
Family Law Support Services	-	1,468,692	1,468,692	-	1,700,568	1,700,568	-	1,781,107	1,781,107
<b>TOTAL -</b>	<b>\$4,780,511</b>	<b>\$2,206,412</b>	<b>\$6,986,923</b>	<b>\$5,548,932</b>	<b>\$2,764,102</b>	<b>\$8,313,034</b>	<b>\$6,175,531</b>	<b>\$2,779,370</b>	<b>\$8,954,901</b>
<b>ORPHANS' COURT</b>									
ADJUDICATION OF ESTATES	293,297	-	293,297	336,934	-	336,934	353,850	-	353,850
<b>TOTAL -</b>	<b>\$293,297</b>	<b>\$0</b>	<b>\$293,297</b>	<b>\$336,934</b>	<b>\$0</b>	<b>\$336,934</b>	<b>\$353,850</b>	<b>\$0</b>	<b>\$353,850</b>
<b>BOARD OF ELECTIONS SUPERVISORS</b>									
REGISTER VOTERS/CONDUCT ELECT	5,903,628	-	5,903,628	6,312,719	-	6,312,719	9,534,266	-	9,534,266
CENTER FOR TECH AND CIVIC LIFE Elections GRANT	-	1,044,824	1,044,824	-	-	-	-	-	-
<b>TOTAL -</b>	<b>\$5,903,628</b>	<b>\$1,044,824</b>	<b>\$6,948,452</b>	<b>\$6,312,719</b>	<b>\$0</b>	<b>\$6,312,719</b>	<b>\$9,534,266</b>	<b>\$0</b>	<b>\$9,534,266</b>
<b>STATE'S ATTORNEY</b>									
CRIMINAL PROSECUTION	9,875,514	-	9,875,514	10,706,179	-	10,706,179	11,209,168	-	11,209,168
Cracking Down on Auto Theft	-	218,505	218,505	-	255,787	255,787	-	276,719	276,719
Firearms Violence Unit	-	116,247	116,247	-	140,915	140,915	-	149,633	149,633
Victim Witness Unit Services	-	81,810	81,810	-	110,017	110,017	-	109,640	109,640
Domestic Violence Special Victim Prosecutor	-	159,086	159,086	-	149,270	149,270	-	158,536	158,536
SA Asset Forfeiture Account	-	-	-	-	26,000	26,000	-	26,000	26,000
Witness Protection Program	-	292	292	-	65,000	65,000	-	65,000	65,000
<b>TOTAL -</b>	<b>\$9,875,514</b>	<b>\$575,939</b>	<b>\$10,451,454</b>	<b>\$10,706,179</b>	<b>\$746,989</b>	<b>\$11,453,168</b>	<b>\$11,209,168</b>	<b>\$785,528</b>	<b>\$11,994,696</b>
<b>COUNTY SHERIFF</b>									
CONVEYING PRISONERS/SERVING SUMMONSES	5,232,131	-	5,232,131	6,304,090	-	6,304,090	6,526,073	-	6,526,073
Child Support Enforcement Incentive Grant	-	-	-	-	17,970	17,970	-	17,859	17,859
<b>TOTAL -</b>	<b>\$5,232,131</b>	<b>\$0</b>	<b>\$5,232,131</b>	<b>\$6,304,090</b>	<b>\$17,970</b>	<b>\$6,322,060</b>	<b>\$6,526,073</b>	<b>\$17,859</b>	<b>\$6,543,932</b>
<b>BOARD OF LIQUOR LICENSE COMMISSION</b>									
LIQUOR LICENSE	-	714,439	714,439	-	797,328	797,328	-	800,000	800,000
<b>TOTAL -</b>	<b>\$0</b>	<b>\$714,439</b>	<b>\$714,439</b>	<b>\$0</b>	<b>\$797,328</b>	<b>\$797,328</b>	<b>\$0</b>	<b>\$800,000</b>	<b>\$800,000</b>
<b>UNIVERSITY OF MARYLAND EXTENSION, BALTIMORE COUNTY</b>									
UNIVERSITY OF MARYLAND EXTENSION SERVICE	213,681	-	213,681	274,608	-	274,608	294,813	-	294,813
<b>TOTAL -</b>	<b>\$213,681</b>	<b>\$0</b>	<b>\$213,681</b>	<b>\$274,608</b>	<b>\$0</b>	<b>\$274,608</b>	<b>\$294,813</b>	<b>\$0</b>	<b>\$294,813</b>
<b>TOTAL - STATE MANDATED AGENCIES</b>	<b>\$ 26,298,762</b>	<b>\$ 4,541,614</b>	<b>\$ 30,840,376</b>	<b>\$ 29,483,462</b>	<b>\$ 4,326,389</b>	<b>\$ 33,809,851</b>	<b>\$ 34,093,701</b>	<b>\$ 4,382,757</b>	<b>\$ 38,476,458</b>



**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>PUBLIC SAFETY</b>									
<b>DEPARTMENT OF CORRECTIONS</b>									
CORRECTIONS	43,108,420	-	43,108,420	45,877,512	-	45,877,512	47,228,705	-	47,228,705
Commissary Account	-	692,396	692,396	-	1,318,715	1,318,715	-	1,794,343	1,794,343
<b>TOTAL -</b>	<b>\$43,108,420</b>	<b>\$692,396</b>	<b>\$43,800,816</b>	<b>\$45,877,512</b>	<b>\$1,318,715</b>	<b>\$47,196,227</b>	<b>\$47,228,705</b>	<b>\$1,794,343</b>	<b>\$49,023,048</b>
<b>EMERGENCY COMMUNICATIONS CENTER</b>									
EMERGENCY COMMUNICATIONS CENTER	14,055,493	-	14,055,493	14,651,323	-	14,651,323	15,101,624	-	15,101,624
MD 911 Board Reimbursement Grant	-	1,271,722	1,271,722	-	-	-	-	-	-
MD 911 BOARD REIMBURSEMENT GRANTTE	-	-	-	-	6,009,814	6,009,814	-	6,600,950	6,600,950
<b>TOTAL -</b>	<b>\$14,055,493</b>	<b>\$1,271,722</b>	<b>\$15,327,215</b>	<b>\$14,651,323</b>	<b>\$6,009,814</b>	<b>\$20,661,137</b>	<b>\$15,101,624</b>	<b>\$6,600,950</b>	<b>\$21,702,574</b>
<b>POLICE DEPARTMENT</b>									
OFFICE OF THE CHIEF	4,442,173	-	4,442,173	2,019,246	-	2,019,246	2,334,848	-	2,334,848
PROFESSIONAL STANDARDS BUREAU	26,671,658	-	26,671,658	22,749,056	-	22,749,056	18,175,265	-	18,175,265
CRIMINAL INVESTIGATIONS BUREAU	32,945,922	-	32,945,922	33,326,737	-	33,326,737	35,598,174	-	35,598,174
VICE/NARCOTICS SECTION	10,208,160	-	10,208,160	10,798,230	-	10,798,230	11,300,589	-	11,300,589
OPERATIONS BUREAU	134,837,393	-	134,837,393	135,897,567	-	135,897,567	141,189,920	-	141,189,920
SUPPORT OPERATIONS DIVISION	15,625,848	-	15,625,848	19,658,142	-	19,658,142	20,311,713	-	20,311,713
ADMINISTRATIVE SUPPORT BUREAU	6,009,040	-	6,009,040	12,843,403	-	12,843,403	20,014,935	-	20,014,935
SCHOOL TRAFFIC SAFETY	792,473	-	792,473	1,436,392	-	1,436,392	1,418,234	-	1,418,234
Asset Forfeiture - Treasury	-	95,736	95,736	-	240,231	240,231	-	464,672	464,672
Domestic Violence Protective Order Entry Project	-	49,999	49,999	-	50,000	50,000	-	50,000	50,000
GOCCP Coverdell Forensic Science Improvement Grant	-	4,726	4,726	-	50,000	50,000	-	50,000	50,000
Heroin Coordinator Grant	-	38,665	38,665	-	50,000	50,000	-	50,000	50,000
Justice Assistance Grant	-	336,057	336,057	-	705,564	705,564	-	733,649	733,649
NIBRS IMPLEMENTATION GRANT	-	100,000	100,000	-	-	-	-	-	-
Sex Offender Compliance Enforcement In MD	-	93,977	93,977	-	110,000	110,000	-	110,000	110,000
Speed Camera Program	-	6,281,928	6,281,928	-	7,000,000	7,000,000	-	6,871,169	6,871,169
Task Force Reimbursements	-	3,700	3,700	-	75,000	75,000	-	75,000	75,000
Asset Forfeiture - Justice	-	307,574	307,574	-	362,900	362,900	-	74,265	74,265
Commercial Vehicle Safety Alliance	-	24,755	24,755	-	35,000	35,000	-	35,000	35,000
Forensic DNA Backlog Reduction	-	46,629	46,629	-	250,000	250,000	-	250,000	250,000
HACKERMAN FOUNDATION GRANT	-	-	-	-	300,000	300,000	-	300,000	300,000
Highway Safety Program	-	252,747	252,747	-	350,000	350,000	-	350,000	350,000
Md Victims of Crime	-	7,276	7,276	-	50,000	50,000	-	50,000	50,000
Police Foundation	-	23,194	23,194	-	250,000	250,000	-	250,000	250,000
STOP Gun Violence Project Enhancement	-	70,000	70,000	-	90,000	90,000	-	90,000	90,000
Towson University Detail Reimbursements	-	41,681	41,681	-	50,000	50,000	-	50,000	50,000
JLEO Reimbursements	-	-	-	-	75,000	75,000	-	75,000	75,000
GOCCP-Body Armor	-	-	-	-	30,000	30,000	-	30,000	30,000
BJA Body Armor	-	12,501	12,501	-	180,000	180,000	-	150,000	150,000
NIJ-Coverdell Forensic Sciences Improvement Grant	-	-	-	-	175,000	175,000	-	175,000	175,000
Police Crash Reconstruction Training Grant	-	19,899	19,899	-	55,000	55,000	-	75,000	75,000
Training Grants	-	-	-	-	25,000	25,000	-	25,000	25,000
Enforcing Underage Drinking Laws Grant	-	-	-	-	60,000	60,000	-	60,000	60,000
Youth Outreach Programs	-	-	-	-	45,000	45,000	-	50,000	50,000
Internet Crimes Against Children	-	19,021	19,021	-	20,000	20,000	-	20,000	20,000
Special Detail Reimbursements	-	30,195	30,195	-	125,000	125,000	-	125,000	125,000
GOCCP ICAC Grant	-	-	-	-	45,340	45,340	-	55,000	55,000
Victim Specialist Program	-	-	-	-	106,030	106,030	-	-	-

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>PUBLIC SAFETY</b>									
<b>POLICE DEPARTMENT (Con't)</b>									
Law Enforcement Tech	-	26,454	26,454	-	250,000	250,000	-	250,000	250,000
Recruitment & Retention Grant	-	8,000	8,000	-	100,000	100,000	-	100,000	100,000
COPS Hiring Grant	-	309,488	309,488	-	875,000	875,000	-	1,257,228	1,257,228
COPS Community Policing Development Grant	-	-	-	-	100,000	100,000	-	100,000	100,000
E-Ticket Citation Paper	-	25,777	25,777	-	50,000	50,000	-	50,000	50,000
Port Security Grant	-	-	-	-	800,000	800,000	-	380,000	380,000
Waterway Improvement Program	-	-	-	-	10,000	10,000	-	10,000	10,000
MTA Detail Reimbursements	-	-	-	-	70,000	70,000	-	70,000	70,000
Smart Policing Initiative	-	-	-	-	225,000	225,000	-	225,000	225,000
OCDETF Strike Force	-	3,416,502	3,416,502	-	2,505,940	2,505,940	-	2,500,000	2,500,000
School Bus Camera	-	-	-	-	11,000,000	11,000,000	-	11,683,783	11,683,783
Police Wellness Initiatives	-	22,500	22,500	-	100,000	100,000	-	100,000	100,000
Bureau of Justice Assistance Grant (BJAG)	-	-	-	-	150,000	150,000	-	150,000	150,000
MCIN Grant	-	-	-	-	549,549	549,549	-	575,000	575,000
OCDETF Fees Grant	-	-	-	-	300,000	300,000	-	-	-
Police Mental Health Initiatives	-	-	-	-	100,000	100,000	-	100,000	100,000
SAKI Investigation and Prosecution	-	-	-	-	300,000	300,000	-	300,000	300,000
Sexual Assault Kit Testing	-	-	-	-	250,000	250,000	-	250,000	250,000
Cracking Down on Auto Theft-Police	-	366,511	366,511	-	410,000	410,000	-	420,000	420,000
GOCCP/Special Operation Support Grant	-	-	-	-	175,000	175,000	-	175,000	175,000
Sexual Assault Forensic Evidence	-	-	-	-	250,000	250,000	-	250,000	250,000
<b>TOTAL -</b>	<b>\$231,532,667</b>	<b>\$12,035,491</b>	<b>\$243,568,158</b>	<b>\$238,728,773</b>	<b>\$29,530,554</b>	<b>\$268,259,327</b>	<b>\$250,343,678</b>	<b>\$29,639,766</b>	<b>\$279,983,444</b>
<b>FIRE DEPARTMENT</b>									
GENERAL ADMINISTRATION	1,478,990	-	1,478,990	1,716,891	-	1,716,891	2,061,268	-	2,061,268
INVESTIGATIVE SERVICES	1,443,177	-	1,443,177	1,860,908	-	1,860,908	1,865,565	-	1,865,565
ALARM & COMMUNICATION SYSTEM	626,663	-	626,663	763,370	-	763,370	771,768	-	771,768
FIELD OPERATIONS	89,692,321	-	89,692,321	93,235,338	-	93,235,338	98,891,642	-	98,891,642
OFFICE OF HOMELAND SECURITY / EMERGENCY MGMT	186,067	-	186,067	253,239	-	253,239	274,890	-	274,890
FIELD OPERATION ADMINISTRATION	1,785,219	-	1,785,219	2,401,349	-	2,401,349	2,851,908	-	2,851,908
FIRE/RESCUE ACADEMY	1,011,479	-	1,011,479	1,373,818	-	1,373,818	1,361,077	-	1,361,077
CONTRIBUTIONS VOL FIRE CO	10,165,401	-	10,165,401	10,569,974	-	10,569,974	10,713,250	-	10,713,250
Emergency Management Performance Grant	-	119,976	119,976	-	290,000	290,000	-	290,000	290,000
FEMA FIRE PREVENTION AND SAFETY (FP&S) GRANT	-	68,677	68,677	-	-	-	-	-	-
HSGP	-	469,680	469,680	-	485,934	485,934	-	428,434	428,434
FEMA ASSISTANCE TO FIREFIGHTERS GRANT AWARD - BARIATRIC MEDI	-	-	-	-	307,812	307,812	-	-	-
Homeland Security	-	24,159	24,159	-	225,901	225,901	-	224,640	224,640
SAFER20	-	1,692,259	1,692,259	-	1,484,000	1,484,000	-	1,484,000	1,484,000
MIEMSS Advanced Life Support Training	-	-	-	-	25,000	25,000	-	25,000	25,000
Waterway DNR/WIG	-	-	-	-	30,000	30,000	-	30,000	30,000
HMEP	-	8,988	8,988	-	12,000	12,000	-	16,000	16,000
MIEMSS AED/Defibrillator	-	31,691	31,691	-	45,000	45,000	-	45,000	45,000
MEMA Hazard Mitigation Grant Plan (HMGP)	-	11,713	11,713	-	-	-	-	-	-
EMPG COVID19	-	-	-	-	81,176	81,176	-	-	-
Fire Department Support	-	-	-	-	50,000	50,000	-	50,000	50,000
Assistance to Firefighters	-	-	-	-	205,000	205,000	-	-	-
Fire Deployments	-	-	-	-	-	-	-	150,000	150,000
<b>TOTAL -</b>	<b>\$106,389,315</b>	<b>\$2,427,141</b>	<b>\$108,816,456</b>	<b>\$112,174,887</b>	<b>\$3,241,823</b>	<b>\$115,416,710</b>	<b>\$118,791,368</b>	<b>\$2,743,074</b>	<b>\$121,534,442</b>
<b>TOTAL - PUBLIC SAFETY</b>	<b>\$ 395,085,896</b>	<b>\$ 16,426,750</b>	<b>\$ 411,512,646</b>	<b>\$ 411,432,495</b>	<b>\$ 40,100,906</b>	<b>\$ 451,533,401</b>	<b>\$ 431,465,375</b>	<b>\$ 40,778,133</b>	<b>\$ 472,243,508</b>

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>DEPARTMENT OF PUBLIC WORKS</b>									
<b>DEPARTMENT OF PUBLIC WORKS &amp; TRANSPORTATION</b>									
GENERAL ADMINISTRATION	505,122	18,491,958	18,997,080	852,450	20,609,734	21,462,184	949,433	21,924,721	22,874,154
DEBT SERVICE - METRO DISTRICT	-	90,092,177	90,092,177	-	94,619,437	94,619,437	-	100,216,420	100,216,420
DEBT SERVICE - MWQRLF	-	17,217,218	17,217,218	-	23,385,030	23,385,030	-	25,535,312	25,535,312
DEBT SERVICE - METRO DISTRICT EQUIPMENT FINANCING	-	1,662,174	1,662,174	-	1,681,375	1,681,375	-	2,151,650	2,151,650
METRO FINANCING/PETITION PROC	54,145	1,159,560	1,213,705	-	1,391,171	1,391,171	-	1,582,791	1,582,791
SAFETY OFFICE	420,227	288,102	708,329	470,088	334,210	804,298	517,581	360,287	877,868
GENERAL ADMINISTRATION	355,607	346,194	701,801	469,274	466,449	935,723	464,401	464,401	928,802
SEWER AND WATER MAIN DESIGN	-	2,110,367	2,110,367	-	2,818,666	2,818,666	-	2,729,518	2,729,518
STRUCTURAL STORM DRAIN & HWY D	1,464,329	60,929	1,525,258	1,620,457	67,516	1,687,973	2,114,918	88,014	2,202,932
GENERAL SURVEYING	394,767	352,304	747,071	433,705	416,695	850,400	449,870	432,226	882,096
CONTRACTS/CONSTRUCTION INSPECT	1,738,993	892,157	2,631,150	1,881,779	972,868	2,854,647	2,008,356	1,035,284	3,043,640
GENERAL ADMINISTRATION	443,391	-	443,391	721,832	-	721,832	741,747	-	741,747
GENERAL OPERATIONS & MAINT	12,085,244	350,529	12,435,773	13,928,510	753,147	14,681,657	14,506,265	310,121	14,816,386
EQUIPMENT MAINTENANCE	7,816,928	897,233	8,714,160	8,674,573	1,082,136	9,756,709	8,097,779	1,000,850	9,098,629
STORM EMERGENCIES	8,994,926	-	8,994,926	7,722,032	-	7,722,032	7,519,120	-	7,519,120
GENERAL ADMINISTRATION	619,263	-	619,263	738,341	-	738,341	649,584	-	649,584
REFUSE COLLECTION	33,756,083	-	33,756,083	39,415,642	-	39,415,642	43,025,494	-	43,025,494
REFUSE DISPOSAL	23,835,756	-	23,835,756	21,075,943	-	21,075,943	23,242,460	-	23,242,460
RECYCLING	1,928,416	-	1,928,416	3,465,611	-	3,465,611	2,263,758	-	2,263,758
MRF OPERATIONS	4,503,351	-	4,503,351	4,947,126	-	4,947,126	6,361,358	-	6,361,358
TRAFFIC PLANNING	8,172,608	-	8,172,608	8,049,628	-	8,049,628	8,275,461	-	8,275,461
TRAFFIC SIGN INSTALL/MAINTENAN	1,862,730	-	1,862,730	1,936,992	-	1,936,992	2,032,284	-	2,032,284
TRAFFIC SIGNAL OPER/MAINT	1,030,289	-	1,030,289	1,028,086	-	1,028,086	1,095,449	-	1,095,449
TRANSPORTATION SERVICES	826,338	-	826,338	1,089,681	-	1,089,681	1,517,557	-	1,517,557
COUNTY CIRCULATOR	1,139	-	1,139	1,700,000	-	1,700,000	2,742,129	-	2,742,129
GENERAL ADMINISTRATION - UTILITIES	-	888,722	888,722	-	8,050,208	8,050,208	-	7,985,864	7,985,864
ENGINEERING AND REGULATION	-	1,049,907	1,049,907	-	1,346,663	1,346,663	-	1,337,960	1,337,960
SEWER/WATER OPER/MAINTENANCE	553,470	17,549,129	18,102,599	510,222	10,198,303	10,708,525	510,222	11,030,769	11,540,991
PUMPING TREATMENT PLANT OPERATION AND MAINTENANCE	-	80,473,358	80,473,358	-	142,008,204	142,008,204	-	147,750,574	147,750,574
CONTRIBUTIONS TO CAPITAL	-	33,000,000	33,000,000	-	20,000,000	20,000,000	-	20,000,000	20,000,000
Specialized Transportation Service	-	769,915	769,915	-	969,246	969,246	-	1,038,835	1,038,835
Rural Public Transportation	-	262,967	262,967	-	317,334	317,334	-	352,182	352,182
Unified Planning Work Program	-	26,118	26,118	-	61,080	61,080	-	61,080	61,080
Harford County Transfer and Disposal	-	-	-	-	-	-	-	15,025,000	15,025,000
Recycling Partnership	-	-	-	-	350,000	350,000	-	-	-
<b>TOTAL -</b>	<b>\$111,363,119</b>	<b>\$267,941,019</b>	<b>\$379,304,138</b>	<b>\$120,731,972</b>	<b>\$331,899,472</b>	<b>\$452,631,444</b>	<b>\$129,085,226</b>	<b>\$362,413,859</b>	<b>\$491,499,085</b>
<b>TOTAL - DEPARTMENT OF PUBLIC WORKS</b>	<b>\$ 111,363,119</b>	<b>\$ 267,941,019</b>	<b>\$ 379,304,138</b>	<b>\$ 120,731,972</b>	<b>\$ 331,899,472</b>	<b>\$ 452,631,444</b>	<b>\$ 129,085,226</b>	<b>\$ 362,413,859</b>	<b>\$ 491,499,085</b>

**HEALTH AND HUMAN SERVICES**

**Department of Health**

GENERAL ADMINISTRATION	3,743,545	-	3,743,545	4,102,558	-	4,102,558	4,483,866	-	4,483,866
CENTER BASED SERVICES	3,037,755	-	3,037,755	3,345,433	-	3,345,433	3,591,528	-	3,591,528
ACUTE COMMUNICABLE DISEASE CON	1,658,981	-	1,658,981	2,004,451	-	2,004,451	2,057,436	-	2,057,436
ENVIRONMENT HEALTH SERVICES	2,710,836	-	2,710,836	3,401,676	-	3,401,676	3,439,964	-	3,439,964
HEALTHCARE ACCESS	274,176	-	274,176	442,756	-	442,756	450,384	-	450,384

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>HEALTH AND HUMAN SERVICES</b>									
<b>Department of Health (Con't)</b>									
ANIMAL SERVICES	3,536,663	-	3,536,663	3,610,837	-	3,610,837	3,861,690	-	3,861,690
CHILD, ADOLESCENT, & SCHOOL HEALTH	695,550	-	695,550	1,002,737	-	1,002,737	794,680	-	794,680
PRENATAL & EARLY CHILDHOOD	2,111,873	-	2,111,873	2,331,040	-	2,331,040	2,104,825	-	2,104,825
EVAL & LONG TERM CARE CASE MGMT	2,482,082	-	2,482,082	2,901,982	-	2,901,982	3,049,543	-	3,049,543
COMMUNITY MEDICAL ASSISTANCE PROGRAMS	1,488,963	-	1,488,963	1,666,397	-	1,666,397	1,753,596	-	1,753,596
DENTAL HEALTH SERVICES	762,244	-	762,244	997,154	-	997,154	972,976	-	972,976
Administrative/Local Addictions Authority (LAA)	-	2,614,924	2,614,924	-	4,373,816	4,373,816	-	4,435,944	4,435,944
AIDS Case Management	-	602,926	602,926	-	1,142,000	1,142,000	-	-	-
Babies Born Healthy	-	173,828	173,828	-	225,000	225,000	-	246,833	246,833
Buprenorphine Initiative	-	128,381	128,381	-	360,000	360,000	-	360,000	360,000
Center for Disease Control(CDC)Overdose Data to Action(OD2A)	-	1,785,125	1,785,125	-	3,000,000	3,000,000	-	3,000,000	3,000,000
Cigarette Restitution Fund - Cancer	-	953,574	953,574	-	1,191,949	1,191,949	-	1,191,949	1,191,949
Cities Readiness Initiative	-	100,897	100,897	-	146,260	146,260	-	146,260	146,260
Continuum of Care	-	860,252	860,252	-	1,000,000	1,000,000	-	1,000,000	1,000,000
Family Planning/Reproductive Health/Colposcopy	-	467,965	467,965	-	795,276	795,276	-	797,281	797,281
Hepatitis C/Focus Program	-	(8)	(8)	-	-	-	-	-	-
HIV Prevention Services	-	214,636	214,636	-	420,000	420,000	-	420,000	420,000
Housing Opportunities for People with AIDS	-	-	-	-	1,768,576	1,768,576	-	1,768,576	1,768,576
Infants & Toddlers Program - Professional Services	-	25,000	25,000	-	41,726	41,726	-	45,182	45,182
Maryland Cancer Fund Treatment Program	-	187	187	-	214,000	214,000	-	214,000	214,000
MCHP Program	-	1,949,203	1,949,203	-	2,773,495	2,773,495	-	2,773,495	2,773,495
Medication Assisted Treatment Capacity Expansion	-	257,139	257,139	-	523,356	523,356	-	-	-
Mental Health - Service Agencies	-	3,972,386	3,972,386	-	5,161,322	5,161,322	-	5,888,767	5,888,767
MIECHV Enhanced Families Project	-	476,152	476,152	-	568,410	568,410	-	589,841	589,841
Opioid Academic Detailing	-	24,330	24,330	-	30,000	30,000	-	30,000	30,000
Opioid Misuse Prevention	-	55,141	55,141	-	100,167	100,167	-	100,167	100,167
Oral Health Grant	-	15,975	15,975	-	41,595	41,595	-	41,595	41,595
Partnership for Success (MSPF2)	-	45,323	45,323	-	168,823	168,823	-	-	-
PrEP Case Management Program	-	76,808	76,808	-	250,000	250,000	-	250,000	250,000
Public Health Preparedness/Bioterrorism	-	352,399	352,399	-	584,222	584,222	-	584,222	584,222
Ryan White A - Emergency Financial Assistance	-	24,207	24,207	-	80,000	80,000	-	80,000	80,000
School Health Services Enhancement	-	38,544	38,544	-	174,486	174,486	-	178,316	178,316
Shelter Nurse Program	-	156,242	156,242	-	228,940	228,940	-	270,111	270,111
State Opioid Response Medication Assisted Treatment (MAT)	-	166,283	166,283	-	1,000,000	1,000,000	-	1,000,000	1,000,000
Substance Use Treatment- General	-	934,783	934,783	-	2,200,000	2,200,000	-	2,228,560	2,228,560
Substance Use Treatment Outcomes Partnership	-	216,645	216,645	-	750,000	750,000	-	750,000	750,000
Supplemental Administrative Care Coordination	-	266,127	266,127	-	462,420	462,420	-	462,420	462,420
Temporary Cash Assistance	-	252,076	252,076	-	329,954	329,954	-	329,954	329,954
Tuberculosis Control	-	132,801	132,801	-	222,352	222,352	-	245,000	245,000
ACCESS (Advncg Cross Cut Engmnt & Svs Strat Harm Redctn)	-	311,413	311,413	-	1,700,000	1,700,000	-	1,700,000	1,700,000
Administrative Care Coordination	-	748,179	748,179	-	1,016,242	1,016,242	-	1,016,242	1,016,242
Adult Evaluation & Review Services	-	46,507	46,507	-	65,014	65,014	-	65,014	65,014
Animal Services Support	-	2,755	2,755	-	172,000	172,000	-	172,000	172,000
Breast Feeding Peer Counselor	-	157,759	157,759	-	235,000	235,000	-	235,000	235,000
Cancer Outreach & Diagnosis Case Mgmt	-	130,722	130,722	-	403,030	403,030	-	403,030	403,030
Childhood Lead Poisoning Prevention & Environmental Case Mg	-	136,567	136,567	-	284,068	284,068	-	576,542	576,542
Children with Special Health Care Needs	-	51,995	51,995	-	75,000	75,000	-	75,000	75,000
Cigarette Restitution Fund - Tobacco	-	200,640	200,640	-	415,671	415,671	-	444,006	444,006

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>HEALTH AND HUMAN SERVICES</b>									
<b>Department of Health (Con't)</b>									
Community Based Programs to Test & Cure Hepatitis C	-	158,670	158,670	-	325,200	325,200	-	275,000	275,000
COVID-19 STATE	-	-	-	-	10,000,000	10,000,000	-	10,000,000	10,000,000
Hepatitis C/HIV Prevention Syringe Services Program	-	57,096	57,096	-	-	-	-	-	-
HIV Expanded Testing	-	81,331	81,331	-	198,440	198,440	-	198,440	198,440
HIV Ryan White B	-	785,783	785,783	-	1,500,000	1,500,000	-	1,760,000	1,760,000
Immunization - IAP	-	150,203	150,203	-	264,408	264,408	-	251,874	251,874
Juvenile Drug Court	-	31,747	31,747	-	210,000	210,000	-	210,000	210,000
Medical Assistance Transportation	-	6,617,498	6,617,498	-	16,853,696	16,853,696	-	16,853,696	16,853,696
Mental Health Services - Federal Block Grant	-	381,033	381,033	-	427,867	427,867	-	427,867	427,867
OCC - Opioid Community/Provider Grants	-	462,892	462,892	-	500,000	500,000	-	500,000	500,000
Opioid Operations Command Center (OCC)	-	280,148	280,148	-	1,500,000	1,500,000	-	1,500,000	1,500,000
Prevention Services	-	375,628	375,628	-	600,894	600,894	-	600,894	600,894
Ryan White A - Case Mgmt Gr	-	78,733	78,733	-	113,600	113,600	-	118,700	118,700
Ryan White A - Transportation Services	-	30,389	30,389	-	80,000	80,000	-	80,000	80,000
School Based Wellness Center	-	113,347	113,347	-	173,410	173,410	-	183,820	183,820
Sexually Transmitted Disease	-	525,986	525,986	-	900,500	900,500	-	900,500	900,500
Special Supplemental Nutrition Program - WIC	-	2,250,486	2,250,486	-	2,747,685	2,747,685	-	2,747,685	2,747,685
Substance Use Federal Block Grant	-	201,065	201,065	-	331,700	331,700	-	331,700	331,700
Surveillance and Quality Improvement	-	128,069	128,069	-	165,000	165,000	-	165,000	165,000
Tobacco Enforcement Initiative to Support Synar Compliance	-	66,802	66,802	-	315,000	315,000	-	321,554	321,554
Woodlawn School Based Wellness Centers	-	44,264	44,264	-	77,750	77,750	-	231,564	231,564
Crisis Services	-	235,682	235,682	-	340,000	340,000	-	340,000	340,000
CDC Breast & Cervical Cancer	-	113,491	113,491	-	413,393	413,393	-	413,393	413,393
Path	-	118,200	118,200	-	147,000	147,000	-	147,000	147,000
Enhanced HCV Surveillance	-	-	-	-	200,000	200,000	-	125,000	125,000
Buprenorphine Project	-	142,215	142,215	-	300,000	300,000	-	-	-
Baltimore County Crisis Services Awareness Campaign Project	-	55,000	55,000	-	55,000	55,000	-	55,000	55,000
Public Spay/Neuter Program	-	-	-	-	160,000	160,000	-	160,000	160,000
Access to Care Grant	-	298	298	-	75,000	75,000	-	75,000	75,000
Ryan White A - Emergency Housing	-	-	-	-	80,000	80,000	-	-	-
State Highway Underage Drinking Prevention Project	-	-	-	-	42,339	42,339	-	42,339	42,339
Farmers' Market Nutrition Program	-	52	52	-	2,000	2,000	-	2,000	2,000
Self-Management of Chronic Diseases via Community Health Nurses	-	35,939	35,939	-	169,665	169,665	-	169,665	169,665
COVID Mass Vaccination CARES Grant	-	7,398	7,398	-	-	-	-	-	-
FEMA Emergency Protective Measures Grant	-	3,353,540	3,353,540	-	6,160,500	6,160,500	-	6,160,500	6,160,500
COVID-19 FEDERAL	-	-	-	-	10,061,588	10,061,588	-	10,000,000	10,000,000
Emerging Infectious Diseases	-	44,353	44,353	-	500,000	500,000	-	500,000	500,000
Capacity Building: Quality Improvement	-	-	-	-	110,000	110,000	-	110,000	110,000
Expansion of Tuberculosis Control	-	-	-	-	106,700	106,700	-	106,700	106,700
Establishing Partnerships to Increase Cancer Screenings	-	-	-	-	50,000	50,000	-	50,000	50,000
Opioid Response Initiatives	-	-	-	-	1,000,000	1,000,000	-	500,000	500,000
State Opioid Response (SOR) Intensive Care Coordination	-	-	-	-	110,000	110,000	-	-	-
HIV Testing in Behavioral Health Settings	-	-	-	-	75,000	75,000	-	-	-
Local Health Coalition Support	-	-	-	-	97,002	97,002	-	97,002	97,002
Maryland Recovery Net Client Support Services	-	222	222	-	79,498	79,498	-	79,498	79,498
Baltimore County Detention Center Buprenorphine Project	-	-	-	-	150,000	150,000	-	-	-
COVID-19 COUNTY/DONATIONS/PRIVATE	-	-	-	-	4,987,134	4,987,134	-	500,000	500,000
Mass Vaccination and Vaccine Equity	-	-	-	-	1,661,549	1,661,549	-	2,461,392	2,461,392
Substance Use Disorder Initiative	-	-	-	-	600,000	600,000	-	600,000	600,000

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>HEALTH AND HUMAN SERVICES</b>									
<b>Department of Health (Con't)</b>									
HARM REDUCTION PROGRAM	-	-	-	-	1,500,000	1,500,000	-	1,500,000	1,500,000
SABG COVID-19 PREVENTION SERVICES FUNDING	-	-	-	-	131,014	131,014	-	131,014	131,014
Mental Health Services Development Grant	-	-	-	-	2,933,961	2,933,961	-	500,000	500,000
988 Implementation Grant	-	-	-	-	-	-	-	300,000	300,000
Crisis Services Development/Expansion Program	-	-	-	-	-	-	-	250,000	250,000
Substance Use Disorders Services Development Grant	-	-	-	-	-	-	-	500,000	500,000
SSI/SSDI Outreach, Access, and Recovery (SOAR)	-	-	-	-	-	-	-	105,000	105,000
Substance Use Services	-	-	-	-	-	-	-	360,000	360,000
Abatement of Harms from the Opioid Epidemic Grant	-	-	-	-	-	-	-	59,000,000	59,000,000
COVID-19 Public Health Workforce Supplemental Funding	-	-	-	-	-	-	-	2,933,961	2,933,961
National Suicide Prevention Hotline Transition to Lifeline Call Center	-	-	-	-	-	-	-	55,000	55,000
Immunization and Vaccines for Children	-	-	-	-	-	-	-	4,487,134	4,487,134
Title V- Maternal & Child Health Services	-	-	-	-	-	-	-	621,974	621,974
American Rescue Plan- HV Funding	-	-	-	-	-	-	-	96,870	96,870
COVID-19 Point of Care Testing Initiative	-	-	-	-	-	-	-	130,000	130,000
Contingency Management Initiative	-	-	-	-	-	-	-	200,000	200,000
Mobile Technology Contingency Management	-	-	-	-	-	-	-	225,000	225,000
Coronavirus State and Local Fiscal Recovery Funds	-	-	-	-	-	-	-	312,764	312,764
WIC Diabetes Prevention Program	-	-	-	-	-	-	-	15,000	15,000
Statewide Integrated Health Improvement Strategy (SIHIS)	-	-	-	-	-	-	-	158,058	158,058
<b>TOTAL -</b>	<b>\$22,502,667</b>	<b>\$36,054,341</b>	<b>\$58,557,008</b>	<b>\$25,807,021</b>	<b>\$104,277,663</b>	<b>\$130,084,684</b>	<b>\$26,560,488</b>	<b>\$166,349,865</b>	<b>\$192,910,353</b>
<b>DEPARTMENT OF SOCIAL SERVICES</b>									
ADULT FOSTER CARE	145,000	-	145,000	145,000	-	145,000	145,000	-	145,000
WELFARE TO WORK PROGRAM	399,996	-	399,996	400,000	-	400,000	400,000	-	400,000
HOUSING AND COMMUNITY DEVELOPMENT	4,818,584	-	4,818,584	4,960,559	-	4,960,559	5,149,353	-	5,149,353
EMERGENCY FUNDS	346,353	-	346,353	800,179	-	800,179	800,179	-	800,179
DOMESTIC VIOLENCE/SEXUAL ASSUA	127,260	-	127,260	127,260	-	127,260	127,260	-	127,260
IN-HOME CARE PROGRAM	318,126	-	318,126	345,489	-	345,489	333,681	-	333,681
ADULT SERVICES	1,389,039	-	1,389,039	1,441,936	-	1,441,936	1,428,132	-	1,428,132
GENERAL ADMINISTRATION	1,930,964	55,854	1,986,818	1,502,724	56,327	1,559,051	1,658,354	128,002	1,786,356
CHILDREN'S SERVICES	511,164	-	511,164	562,542	-	562,542	600,748	-	600,748
FAMILY INVESTMENT DIVISION	753,905	155,307	909,212	1,050,477	156,063	1,206,540	1,356,116	192,024	1,548,140
FAMILY SERVICES	1,617,241	-	1,617,241	1,859,515	-	1,859,515	1,876,166	-	1,876,166
Center for Family Success	-	423,895	423,895	-	501,930	501,930	-	572,792	572,792
Child Advocacy Center-Medical Services	-	170,623	170,623	-	203,356	203,356	-	258,376	258,376
Contractual Temporary Assistance	-	240,552	240,552	-	508,429	508,429	-	523,682	523,682
Housing Counselor	-	305,734	305,734	-	383,998	383,998	-	393,753	393,753
In-Home Care Services	-	114,299	114,299	-	129,806	129,806	-	128,124	128,124
Job Network	-	1,559,699	1,559,699	-	1,904,651	1,904,651	-	1,828,487	1,828,487
Rapid Rehousing	-	223,923	223,923	-	362,935	362,935	-	371,342	371,342
Supplemental Nutrition Asst. Program (SNAP)	-	105,706	105,706	-	341,780	341,780	-	341,058	341,058
Victims of Crime Act	-	479,946	479,946	-	587,802	587,802	-	644,724	644,724
Child Advocacy Center Therapy & Technology Services	-	-	-	-	42,001	42,001	-	43,262	43,262
Child Support	-	89,760	89,760	-	140,764	140,764	-	132,741	132,741
COVID 19 CDBG Eviction Prevention	-	152,914	152,914	-	-	-	-	-	-
Infant and Toddler	-	121,120	121,120	-	136,853	136,853	-	136,853	136,853
Interagency Family Preservation Services	-	619,753	619,753	-	696,611	696,611	-	678,491	678,491
Office of Home Energy Program (OHEP)	-	1,688,945	1,688,945	-	2,101,915	2,101,915	-	2,189,314	2,189,314
Responsible Father's Project	-	68,865	68,865	-	101,447	101,447	-	101,453	101,453
Therapeutic Foster Care	-	240,826	240,826	-	338,185	338,185	-	337,194	337,194

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>HEALTH AND HUMAN SERVICES</b>									
<b>DEPARTMENT OF SOCIAL SERVICES (Con't)</b>									
Violence Against Women Act	-	21,282	21,282	-	41,560	41,560	-	42,481	42,481
Youth Sexual Behavior Program	-	200,711	200,711	-	285,806	285,806	-	282,812	282,812
Client Support Services	-	3,651	3,651	-	52,500	52,500	-	52,500	52,500
Child Advocacy-GOCCP STATE	-	16,025	16,025	-	26,250	26,250	-	27,038	27,038
Child Advocacy-GOCCP FED	-	-	-	-	31,500	31,500	-	31,500	31,500
Coordinated Entry	-	-	-	-	99,751	99,751	-	102,623	102,623
Homeless Services Enhancement	-	-	-	-	500,000	500,000	-	500,000	500,000
CHILD ADVOCACY INITIATIVES	-	-	-	-	200,000	200,000	-	200,000	200,000
<b>TOTAL -</b>	<b>\$12,357,633</b>	<b>\$7,059,390</b>	<b>\$19,417,024</b>	<b>\$13,195,681</b>	<b>\$9,932,220</b>	<b>\$23,127,901</b>	<b>\$13,874,989</b>	<b>\$10,240,626</b>	<b>\$24,115,615</b>
<b>DEPARTMENT OF AGING</b>									
GENERAL ADMINISTRATION	868,585	-	868,585	888,746	-	888,746	917,685	-	917,685
ADULT MEDICAL DAY CARE	50,000	-	50,000	-	-	-	-	-	-
SENIOR CENTERS NETWORK	2,219,499	-	2,219,499	2,324,780	-	2,324,780	2,666,269	-	2,666,269
SPECIAL GERIATRIC SERVICES	156,014	-	156,014	183,903	-	183,903	199,318	-	199,318
FACILITIES	235,543	-	235,543	263,921	-	263,921	265,151	-	265,151
PROGRAM & VOLUNTEER SERVICES	183,377	-	183,377	234,989	-	234,989	340,922	-	340,922
Adult Medical Day Services-MCPA	-	106,755	106,755	-	175,270	175,270	-	175,270	175,270
Aging and Disability Resource Center	-	376,107	376,107	-	385,839	385,839	-	541,081	541,081
Caregivers Support Program	-	529,990	529,990	-	617,305	617,305	-	645,390	645,390
Congregate Meals	-	415,010	415,010	-	989,195	989,195	-	1,019,938	1,019,938
Hospital to Home	-	7,972	7,972	-	82,386	82,386	-	31,675	31,675
Medicaid Waiver Program	-	552,772	552,772	-	711,307	711,307	-	625,967	625,967
Public Guardianship	-	226,025	226,025	-	246,793	246,793	-	289,023	289,023
R.S.V.P.	-	72,961	72,961	-	157,906	157,906	-	121,583	121,583
Senior Box Office	-	31,984	31,984	-	57,272	57,272	-	57,272	57,272
Senior Center Operating Funds	-	61,525	61,525	-	81,889	81,889	-	90,388	90,388
Senior Home Safety Program	-	7,392	7,392	-	120,000	120,000	-	120,000	120,000
Senior Programs / Services	-	130,227	130,227	-	400,177	400,177	-	400,000	400,000
Seniors in Need	-	36,069	36,069	-	300,000	300,000	-	300,000	300,000
State Health Ins Asst Program	-	49,622	49,622	-	134,627	134,627	-	128,728	128,728
Vulnerable Elderly Program	-	70,382	70,382	-	84,297	84,297	-	77,420	77,420
Advocacy	-	277,673	277,673	-	360,779	360,779	-	321,719	321,719
Area Agency Administration	-	389,800	389,800	-	400,919	400,919	-	438,471	438,471
Center Connection	-	399,070	399,070	-	586,843	586,843	-	611,291	611,291
Home Delivered Meals	-	1,122,016	1,122,016	-	1,057,083	1,057,083	-	1,253,362	1,253,362
Information and Assistance	-	641,929	641,929	-	688,684	688,684	-	706,133	706,133
Ombudsman Program	-	322,189	322,189	-	384,543	384,543	-	392,613	392,613
Publications	-	208,805	208,805	-	332,669	332,669	-	334,982	334,982
Senior Assisted Living Group Home Subsidy Program	-	652,112	652,112	-	789,718	789,718	-	975,553	975,553
Senior Care	-	1,186,418	1,186,418	-	1,287,141	1,287,141	-	1,433,300	1,433,300
Senior Community Service Employment Program	-	790,840	790,840	-	917,603	917,603	-	991,188	991,188
Senior Information & Assistance	-	143,782	143,782	-	146,586	146,586	-	394,732	394,732
Senior Wellness	-	57,030	57,030	-	75,768	75,768	-	96,757	96,757
SMP (Senior Medicare Patrol)	-	27,073	27,073	-	35,127	35,127	-	59,840	59,840
Support Services	-	649,189	649,189	-	704,578	704,578	-	760,663	760,663
Senior Expo	-	-	-	-	242,000	242,000	-	242,000	242,000
Consolidated Appropriations Act, 2021 Supplemental Nutrition	-	405,880	405,880	-	-	-	-	-	-
OAA American Rescue Plan	-	-	-	-	3,854,714	3,854,714	-	-	-
<b>TOTAL -</b>	<b>\$3,713,018</b>	<b>\$9,948,599</b>	<b>\$13,661,617</b>	<b>\$3,896,339</b>	<b>\$16,409,018</b>	<b>\$20,305,357</b>	<b>\$4,389,345</b>	<b>\$13,636,339</b>	<b>\$18,025,684</b>

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>HEALTH AND HUMAN SERVICES</b>									
<b>DEPARTMENT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY</b>									
ADMINISTRATION & OPERATIONS	5,562,352	-	5,562,352	6,447,251	-	6,447,251	6,980,700	-	6,980,700
Best Available Technology for OSDS Administration	-	56,299	56,299	-	59,000	59,000	-	58,000	58,000
SWM Facilities Inspection Program	-	414,452	414,452	-	546,257	546,257	-	634,895	634,895
Community Reforestation Program	-	60,854	60,854	-	129,695	129,695	-	131,797	131,797
<b>TOTAL -</b>	<b>\$5,562,352</b>	<b>\$531,605</b>	<b>\$6,093,956</b>	<b>\$6,447,251</b>	<b>\$734,952</b>	<b>\$7,182,203</b>	<b>\$6,980,700</b>	<b>\$824,692</b>	<b>\$7,805,392</b>
<b>LOCAL MANAGEMENT BOARD</b>									
Families Affected by Incarceration	-	89,916	89,916	-	200,000	200,000	-	-	-
LAP (Local Access Plan)	-	132,341	132,341	-	200,000	200,000	-	200,000	200,000
Local Management Board	-	278,191	278,191	-	316,126	316,126	-	325,720	325,720
Youth Homelessness	-	150,482	150,482	-	170,000	170,000	-	170,000	170,000
Cognitive Behavioral Therapy (CBT)	-	95,000	95,000	-	175,000	175,000	-	175,000	175,000
Healthy Families Baltimore County	-	421,566	421,566	-	595,580	595,580	-	595,580	595,580
Local Care Team	-	103,593	103,593	-	106,914	106,914	-	112,185	112,185
Multi-Systemic Therapy Plus	-	300,809	300,809	-	500,000	500,000	-	800,000	800,000
Youth Service Bureaus	-	113,878	113,878	-	135,230	135,230	-	135,230	135,230
Evidence Based Practices	-	-	-	-	200,000	200,000	-	200,000	200,000
<b>TOTAL -</b>	<b>\$0</b>	<b>\$1,685,776</b>	<b>\$1,685,776</b>	<b>\$0</b>	<b>\$2,598,850</b>	<b>\$2,598,850</b>	<b>\$0</b>	<b>\$2,713,715</b>	<b>\$2,713,715</b>
<b>TOTAL - HEALTH AND HUMAN SERVICES</b>	<b>44,135,670</b>	<b>55,279,711</b>	<b>99,415,381</b>	<b>49,346,292</b>	<b>133,952,703</b>	<b>183,298,995</b>	<b>51,805,522</b>	<b>193,765,237</b>	<b>245,570,759</b>
<b>EDUCATION</b>									
<b>COMMUNITY COLLEGE OF BALTIMORE COUNTY</b>									
INSTRUCTION	26,613,800	58,310,798	84,924,598	30,412,266	62,518,394	92,930,660	30,092,733	66,723,720	96,816,453
ACADEMIC SUPPORT	3,914,301	7,722,986	11,637,287	4,067,217	8,728,850	12,796,067	4,397,137	9,597,718	13,994,855
STUDENT SERVICES	5,555,452	11,275,469	16,830,921	5,660,240	12,859,663	18,519,903	6,292,346	13,733,862	20,026,208
INSTITUTIONAL SUPPORT	11,264,802	23,623,963	34,888,765	11,502,337	24,893,661	36,395,998	13,812,082	30,549,407	44,361,489
OPERATION/MAINTENANCE OF PLANT	5,024,613	10,094,236	15,118,849	5,373,479	11,569,503	16,942,982	5,700,690	12,714,029	18,414,719
MANDATORY TRANSFERS (GRANTS)	14,500,598	84,492,942	98,993,540	2,261,487	63,245,159	65,506,646	3,927,050	84,813,946	88,740,996
Auxiliary Enterprise	-	307,996	307,996	-	550,491	550,491	-	549,305	549,305
DEBT SERVICE COMMUNITY COLLEGE	-	-	-	13,923,164	-	13,923,164	13,765,365	-	13,765,365
<b>TOTAL -</b>	<b>\$66,873,566</b>	<b>\$195,828,390</b>	<b>\$262,701,956</b>	<b>\$73,200,190</b>	<b>\$184,365,721</b>	<b>\$257,565,911</b>	<b>\$77,987,403</b>	<b>\$218,681,987</b>	<b>\$296,669,390</b>
<b>BOARD OF EDUCATION</b>									
ADMINISTRATION	32,196,581	26,996,059	59,192,640	30,198,887	26,742,315	56,941,202	31,499,684	29,174,789	60,674,473
MID-LEVEL ADMINISTRATION	55,966,249	46,926,352	102,892,601	59,476,832	52,669,099	112,145,931	61,278,770	56,755,974	118,034,744
INSTRUCTIONAL SALARIES & WAGES	303,919,425	254,829,121	558,748,546	308,398,360	273,099,010	581,497,370	319,249,875	295,687,026	614,936,901
INSTRUCTIONAL TEXTBOOKS & SUPP	12,588,403	10,555,072	23,143,475	12,326,544	10,915,644	23,242,188	12,179,121	11,280,217	23,459,338
OTHER INSTRUCTIONAL COSTS	27,707,583	23,232,141	50,939,724	26,428,143	23,403,172	49,831,315	25,530,774	23,646,427	49,177,201
SPECIAL EDUCATION	117,974,293	98,918,604	216,892,897	120,124,534	106,375,052	226,499,586	123,810,168	114,672,122	238,482,290
STUDENT PERSONNEL SERVICES	8,313,888	6,970,995	15,284,883	8,970,601	7,943,823	16,914,424	9,500,412	8,799,216	18,299,628
HEALTH SERVICES	9,048,669	7,587,091	16,635,760	10,020,435	8,873,494	18,893,929	10,541,061	9,763,057	20,304,118
STUDENT TRANSPORTATION SERVICE	35,738,053	29,965,498	65,703,551	44,989,496	39,839,987	84,829,483	48,222,329	44,663,188	92,885,517
OPERATION OF PLANT & EQUIPMENT	55,275,867	46,347,483	101,623,350	61,479,024	54,442,120	115,921,144	64,694,458	59,919,560	124,614,018
MAINTENANCE OF PLANT & EQUIP	22,682,040	19,018,345	41,700,385	22,961,626	20,333,433	43,295,059	23,521,241	21,785,211	45,306,452
FIXED CHARGES	177,241,153	148,612,440	325,853,593	181,270,720	160,522,431	341,793,151	184,825,672	171,184,260	356,009,932
FOOD & NUTRITION SERVICES	-	36,352,682	36,352,682	-	50,277,474	50,277,474	-	55,546,274	55,546,274



**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>EDUCATION</b>									
<b>BOARD OF EDUCATION (Con't)</b>									
CAPITAL OUTLAY	2,433,574	2,040,493	4,474,067	2,666,417	2,361,219	5,027,636	3,169,206	2,935,296	6,104,502
FEDERAL & RESTRICTED PROGRAMS	-	118,883,865	118,883,865	-	253,505,679	253,505,679	-	272,219,336	272,219,336
DEBT SERVICE - COUNTY BONDS	-	-	-	71,767,194	-	71,767,194	81,015,140	-	81,015,140
CONTRIBUTION TO CAPITAL BUDGET	-	-	-	-	-	-	77,377,000	-	77,377,000
<b>TOTAL -</b>	<b>\$861,085,778</b>	<b>\$877,236,241</b>	<b>\$1,738,322,019</b>	<b>\$961,078,813</b>	<b>\$1,091,303,952</b>	<b>\$2,052,382,765</b>	<b>\$1,076,414,911</b>	<b>\$1,178,031,953</b>	<b>\$2,254,446,864</b>
<b>TOTAL - EDUCATION</b>	<b>927,959,344</b>	<b>1,073,064,631</b>	<b>2,001,023,975</b>	<b>1,034,279,003</b>	<b>1,275,669,673</b>	<b>2,309,948,676</b>	<b>1,154,402,314</b>	<b>1,396,713,940</b>	<b>2,551,116,254</b>
<b>CULTURE AND LEISURE SERVICES</b>									
<b>DEPARTMENT OF LIBRARIES</b>									
GENERAL ADMINISTRATION	9,864,212	167,814	10,032,026	7,994,601	1,034,058	9,028,659	8,487,154	1,581,729	10,068,883
CIRCULATION/INFORMATION SERVICES	15,481,053	3,006,106	18,487,159	17,965,792	3,643,531	21,609,323	18,801,346	3,465,510	22,266,856
CUSTOMER SUPPORT SERVICES	8,712,779	1,691,845	10,404,624	9,377,004	1,917,075	11,294,079	9,318,939	1,710,542	11,029,481
BUILDINGS/VEHICLE MAINT & OPERATION	1,194,864	231,894	1,426,758	1,370,776	276,379	1,647,155	1,425,004	266,034	1,691,038
<b>TOTAL -</b>	<b>\$35,252,908</b>	<b>\$5,097,659</b>	<b>\$40,350,567</b>	<b>\$36,708,173</b>	<b>\$6,871,043</b>	<b>\$43,579,216</b>	<b>\$38,032,443</b>	<b>\$7,023,815</b>	<b>\$45,056,258</b>
<b>DEPARTMENT OF RECREATION AND PARKS</b>									
GENERAL ADMINISTRATION	981,443	-	981,443	1,678,344	-	1,678,344	2,030,893	-	2,030,893
RECREATION SERVICES	8,616,095	-	8,616,095	12,211,764	-	12,211,764	13,240,011	-	13,240,011
REVENUE PRODUCING FACILITIES	-	-	-	-	-	-	-	753,174	753,174
Group Leadership Grant Program	-	614,694	614,694	-	3,818,757	3,818,757	-	4,031,284	4,031,284
After School Programs	-	10,309	10,309	-	-	-	-	-	-
Recreation Council Donations	-	9,292	9,292	-	100,000	100,000	-	100,000	100,000
Therapeutic Recreation Summer Programs	-	33,573	33,573	-	125,337	125,337	-	125,835	125,835
Special Events	-	-	-	-	25,000	25,000	-	-	-
DEPARTMENT DIRECTED PROGRAMS	-	-	-	-	503,726	503,726	-	556,958	556,958
<b>TOTAL -</b>	<b>\$9,597,538</b>	<b>\$667,870</b>	<b>\$10,265,407</b>	<b>\$13,890,108</b>	<b>\$4,572,820</b>	<b>\$18,462,928</b>	<b>\$15,270,904</b>	<b>\$5,567,251</b>	<b>\$20,838,155</b>
<b>ORGANIZATION CONTRIBUTIONS</b>									
ORGANIZATION CONTRIBUTIONS	2,256,100	-	2,256,100	2,557,750	-	2,557,750	2,848,500	-	2,848,500
GENERAL GRANT PROGRAM	3,178,766	-	3,178,766	3,476,709	-	3,476,709	3,864,209	-	3,864,209
Summer Program & Community Arts Development	-	115,939	115,939	-	235,000	235,000	-	250,000	250,000
<b>TOTAL -</b>	<b>\$5,434,866</b>	<b>\$115,939</b>	<b>\$5,550,805</b>	<b>\$6,034,459</b>	<b>\$235,000</b>	<b>\$6,269,459</b>	<b>\$6,712,709</b>	<b>\$250,000</b>	<b>\$6,962,709</b>
<b>TOTAL - CULTURE AND LEISURE SERVICES</b>	<b>50,285,311</b>	<b>5,881,468</b>	<b>56,166,779</b>	<b>56,632,740</b>	<b>11,678,863</b>	<b>68,311,603</b>	<b>60,016,056</b>	<b>12,841,066</b>	<b>72,857,122</b>
<b>ECONOMIC &amp; COMM. DEVELOPMENT</b>									
<b>DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT</b>									
ECONOMIC DEVELOPMENT	991,169	-	991,169	1,643,861	-	1,643,861	1,680,254	-	1,680,254
ECONOMIC DEVELOPMENT FINANCING	-	15,122,500	15,122,500	-	8,836,192	8,836,192	-	11,230,583	11,230,583
Dept of Commerce Restaurant Relief Grant	-	11,312,706	11,312,706	-	-	-	-	-	-
BOOST Program Income	-	440	440	-	200,000	200,000	-	81,500	81,500
MSAC EMERGENCY GRANT	-	46,500	46,500	-	-	-	-	-	-
Tourism Program	-	816,893	816,893	-	1,440,080	1,440,080	-	1,510,680	1,510,680
Dept of Commerce Hotel Relief Grant	-	3,401,678	3,401,678	-	-	-	-	-	-

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>ECONOMIC &amp; COMM. DEVELOPMENT</b>									
<b>DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT (Con't)</b>									
State Relief Grant - Restaurants	-	136,000	136,000	-	-	-	-	-	-
State Relief Grant - Hotels	-	2,808,000	2,808,000	-	-	-	-	-	-
State Relief Grant - Online Sales & Telework	-	825,000	825,000	-	-	-	-	-	-
State Relief Act Grant - Online Sales and Telework	-	68,123	68,123	-	-	-	-	-	-
	-	-	-	-	690,000	690,000	-	-	-
<b>TOTAL -</b>	<b>\$991,169</b>	<b>\$34,537,839</b>	<b>\$35,529,008</b>	<b>\$1,643,861</b>	<b>\$11,166,272</b>	<b>\$12,810,133</b>	<b>\$1,680,254</b>	<b>\$12,822,763</b>	<b>\$14,503,017</b>
<b>HOUSING OFFICE</b>									
Family Self-Sufficiency	-	277,732	277,732	-	315,688	315,688	-	308,837	308,837
Housing Choice- Voucher Program	-	70,857,946	70,857,946	-	78,000,000	78,000,000	-	79,000,000	79,000,000
HUD-Veteran's Affairs Supportive Housing Program	-	2,568,201	2,568,201	-	3,000,000	3,000,000	-	3,000,000	3,000,000
Housing Ofc - General Administration	-	4,688,034	4,688,034	-	6,288,554	6,288,554	-	6,829,308	6,829,308
Bridge Subsidy Program	-	-	-	-	100,000	100,000	-	100,000	100,000
<b>TOTAL -</b>	<b>\$0</b>	<b>\$78,391,913</b>	<b>\$78,391,913</b>	<b>\$0</b>	<b>\$87,704,242</b>	<b>\$87,704,242</b>	<b>\$0</b>	<b>\$89,238,145</b>	<b>\$89,238,145</b>
<b>DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT</b>									
GENERAL ADMINISTRATION HOUSING & COMMUNITY DEVELOPMENT	-	-	-	867,854	-	867,854	1,042,036	-	1,042,036
Grants-Non-Profits (CDBG)	-	1,241,552	1,241,552	-	691,106	691,106	-	730,462	730,462
Home Investment Partnership Program	-	194,107	194,107	-	2,211,642	2,211,642	-	2,611,642	2,611,642
Homeownership/SELP Program	-	-	-	-	62,550	62,550	-	-	-
McKinney Emergency Shelter Grants	-	285,473	285,473	-	357,383	357,383	-	357,383	357,383
Rehab Administration	-	498,338	498,338	-	706,234	706,234	-	699,431	699,431
COMMUNITY LEGACY PROGRAM	-	-	-	-	90,621	90,621	-	-	-
General Administration (CDBG)	-	557,163	557,163	-	921,475	921,475	-	973,949	973,949
HMIS	-	164,473	164,473	-	168,914	168,914	-	168,914	168,914
Homeless Solutions Program - HSP (State DHCD)	-	449,822	449,822	-	465,964	465,964	-	465,964	465,964
Housing Rehab Program (CDBG)	-	777,371	777,371	-	875,449	875,449	-	1,248,750	1,248,750
Housing Services	-	704,184	704,184	-	744,450	744,450	-	846,852	846,852
LEAD PAINT HAZARD REDUCTION GRANT	-	4,065	4,065	-	161,453	161,453	-	200,515	200,515
Non Profit Public Capital Improvement (CDBG)	-	173,900	173,900	-	601,546	601,546	-	601,546	601,546
Continuum of Care-Planning	-	1,209,060	1,209,060	-	1,405,536	1,405,536	-	1,405,536	1,405,536
Emergency Assistance Program (State DHR)	-	57,246	57,246	-	57,246	57,246	-	57,246	57,246
Code Enforcement Program (CDBG)	-	-	-	-	67,116	67,116	-	70,000	70,000
Community Development Administration	-	-	-	-	125,906	125,906	-	-	-
Federal Neighborhood Stabilization Program Grant	-	-	-	-	78,371	78,371	-	-	-
State of MD Neighborhood Conservation Initiative Loan	-	-	-	-	220,000	220,000	-	-	-
COMMUNITY DEVELOPMENT BLOCK GRANT- EMERGENCY SOLUTIONS GRANT - CORONAVIRUS	-	-	-	-	354,754	354,754	-	-	-
State DHCD ERAP1	-	-	-	-	174,630	174,630	-	-	-
	-	-	-	-	7,109,350	7,109,350	-	-	-
<b>TOTAL -</b>	<b>\$0</b>	<b>\$6,316,752</b>	<b>\$6,316,752</b>	<b>\$867,854</b>	<b>\$17,651,696</b>	<b>\$18,519,550</b>	<b>\$1,042,036</b>	<b>\$10,438,190</b>	<b>\$11,480,226</b>
<b>WORKFORCE DEVELOPMENT</b>									
WORKFORCE DEVELOPMENT	-	-	-	101,000	-	101,000	258,350	-	258,350
Business Services	-	183,754	183,754	-	326,649	326,649	-	327,670	327,670
Central Office	-	91,822	91,822	-	318,840	318,840	-	321,581	321,581
DJS	-	9,776	9,776	-	35,000	35,000	-	50,000	50,000
Youth Program	-	507,507	507,507	-	1,767,992	1,767,992	-	1,685,712	1,685,712
Adult Program	-	233,867	233,867	-	500,000	500,000	-	500,000	500,000
Career Centers	-	691,156	691,156	-	2,745,224	2,745,224	-	2,847,161	2,847,161

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>ECONOMIC &amp; COMM. DEVELOPMENT</b>									
<b>WORKFORCE DEVELOPMENT (Con't)</b>									
Dislocated Worker Program	-	40,747	40,747	-	500,000	500,000	-	500,000	500,000
DSS Youth	-	21,632	21,632	-	125,000	125,000	-	110,000	110,000
Opioid Recovery through Workforce Development	-	98,836	98,836	-	-	-	-	-	-
MD Summer Youth Connections STATE	-	204,959	204,959	-	300,000	300,000	-	300,000	300,000
Cities for Financial Empowerment (CFE) Fund Planning Grant	-	12,500	12,500	-	-	-	-	-	-
NATIONAL DISLOCATED WORKERS GRANT	-	8,656	8,656	-	-	-	-	-	-
Relief Act Workforce Development Grant	-	432,071	432,071	-	-	-	-	-	-
Cities for Financial Empowerment (CFE) Fund - Implementation	-	10,467	10,467	-	-	-	-	75,000	75,000
DORS Youth	-	-	-	-	130,000	130,000	-	160,000	160,000
Baltimore Community Foundation	-	170,536	170,536	-	-	-	-	373,000	373,000
American Rescue Plan ARPA Workforce	-	-	-	-	4,841,250	4,841,250	-	-	-
<b>TOTAL -</b>	<b>\$0</b>	<b>\$2,718,285</b>	<b>\$2,718,285</b>	<b>\$101,000</b>	<b>\$11,589,955</b>	<b>\$11,690,955</b>	<b>\$258,350</b>	<b>\$7,250,124</b>	<b>\$7,508,474</b>
<b>TOTAL - ECONOMIC &amp; COMM. DEVELOPMENT</b>	<b>991,169</b>	<b>121,964,790</b>	<b>122,955,958</b>	<b>2,612,715</b>	<b>128,112,165</b>	<b>130,724,880</b>	<b>2,980,640</b>	<b>119,749,222</b>	<b>122,729,862</b>

**EXHIBIT "C"**  
**SUMMARY OF OPERATING BUDGETS**  
**FOR FISCAL YEARS 2021, 2022, AND 2023**

AGENCY & WORK PROGRAM	FY 2021 ACTUALS			FY 2022 ADJ APPROPRIATION			FY 2023 BUDGET		
	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL	GENERAL FUND	SPECIAL FUND	TOTAL
<b>NON DEPARTMENTAL</b>									
<b>DEBT SERVICE</b>									
GENERAL PUBLIC FACILITIES	84,756,800	-	84,756,800	82,720,614	-	82,720,614	79,495,299	-	79,495,299
PENSION FUNDING BONDS	21,110,258	-	21,110,258	21,102,405	-	21,102,405	21,094,584	-	21,094,584
NON-GENERAL OBLIGATION DEBT	24,924,896	-	24,924,896	27,891,245	-	27,891,245	31,024,475	-	31,024,475
<b>TOTAL -</b>	<b>130,791,954</b>	<b>-</b>	<b>130,791,954</b>	<b>131,714,264</b>	<b>-</b>	<b>131,714,264</b>	<b>131,614,358</b>	<b>-</b>	<b>131,614,358</b>
<b>RETIREMENT AND SOCIAL SECURITY</b>									
CONTRIBUTION - EMPLOYEE RETIREMENT SYSTEM	137,697,187	-	137,697,187	145,720,037	-	145,720,037	200,111,432	-	200,111,432
CONTRIBUTIONS - SOCIAL SECURITY	20,093,860	-	20,093,860	21,168,000	-	21,168,000	22,107,000	-	22,107,000
CONTRIBUTION TO POLICE/FIRE/WIDOW'S PENSION	-	-	-	7,500,000	-	7,500,000	-	-	-
CONTRIBUTIONS - NON SYSTEM RETIREMENT	324,036	-	324,036	325,940	-	325,940	346,140	-	346,140
<b>TOTAL -</b>	<b>158,115,083</b>	<b>-</b>	<b>158,115,083</b>	<b>174,713,977</b>	<b>-</b>	<b>174,713,977</b>	<b>222,564,572</b>	<b>-</b>	<b>222,564,572</b>
<b>INSURANCE</b>									
INSURANCE CONTRIBUTIONS	139,921,880	-	139,921,880	148,837,746	-	148,837,746	163,029,722	-	163,029,722
<b>TOTAL -</b>	<b>139,921,880</b>	<b>-</b>	<b>139,921,880</b>	<b>148,837,746</b>	<b>-</b>	<b>148,837,746</b>	<b>163,029,722</b>	<b>-</b>	<b>163,029,722</b>
<b>RESERVE FOR CONTINGENCIES</b>									
RESERVE FOR CONTINGENCIES	-	-	-	2,500,000	-	2,500,000	2,500,000	-	2,500,000
<b>TOTAL -</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,500,000</b>	<b>-</b>	<b>2,500,000</b>	<b>2,500,000</b>	<b>-</b>	<b>2,500,000</b>
<b>CONTRIBUTION TO CAPITAL BUDGET</b>									
CONTRIBUTION TO CAPITAL BUDGET	21,643,530	-	21,643,530	53,209,245	-	53,209,245	136,568,592	-	136,568,592
<b>TOTAL -</b>	<b>21,643,530</b>	<b>-</b>	<b>21,643,530</b>	<b>53,209,245</b>	<b>-</b>	<b>53,209,245</b>	<b>136,568,592</b>	<b>-</b>	<b>136,568,592</b>
<b>LOCAL SHARE</b>									
LOCAL SHARE	9,849,787	-	9,849,787	10,371,555	-	10,371,555	11,582,370	-	11,582,370
<b>TOTAL -</b>	<b>9,849,787</b>	<b>-</b>	<b>9,849,787</b>	<b>10,371,555</b>	<b>-</b>	<b>10,371,555</b>	<b>11,582,370</b>	<b>-</b>	<b>11,582,370</b>
<b>TOTAL - NON DEPARTMENTAL</b>	<b>460,322,233</b>	<b>-</b>	<b>460,322,233</b>	<b>521,346,787</b>	<b>-</b>	<b>521,346,787</b>	<b>667,859,614</b>	<b>-</b>	<b>667,859,614</b>
<b>GRAND TOTAL</b>	<b>2,119,439,728</b>	<b>1,584,842,185</b>	<b>3,704,281,913</b>	<b>2,342,871,023</b>	<b>1,950,315,120</b>	<b>4,293,186,143</b>	<b>2,661,687,195</b>	<b>2,141,550,672</b>	<b>4,803,237,867</b>

**EXHIBIT "D"**  
**STATEMENT OF GENERAL OBLIGATION DEBT OUTSTANDING**

	<u>AS OF JUNE 30, 2019</u>	<u>AS OF JUNE 30, 2020</u>	<u>AS OF JUNE 30, 2021</u>	<u>AS OF JUNE 30, 2022</u>
Public Facility Bonds	\$765,458,000	\$733,428,000	\$753,721,000	\$765,189,000
Community College Bonds	138,071,000	120,456,000	124,101,000	134,562,000
Public School Bonds	654,166,000	779,556,000	805,593,000	882,952,000
Bond Anticipation Notes	246,000,000	145,000,000	205,000,000	0
Pension Liability Funding Bonds	<u>358,895,000</u>	<u>348,979,000</u>	<u>338,908,000</u>	<u>328,660,000</u>
Total Applicable to Debt Limit	2,162,590,000	2,127,419,000	2,227,323,000	2,111,363,000

**STATEMENT OF LEGAL DEBT LIMIT**

Estimated assessable basis as of June 30th	87,873,774,663	90,870,432,567	93,531,324,794	96,724,851,727
Debt Limit (4% of assessable basis) *	3,514,950,987	3,634,817,303	3,741,252,992	3,868,994,069
Total Applicable Debt	<u>2,127,419,000</u>	<u>2,127,419,000</u>	<u>2,227,323,000</u>	<u>2,111,363,000</u>
Legal Margin for Creation of Additional Debt	1,387,531,987	1,507,398,303	1,513,929,992	1,757,631,069

General obligation indebtedness of the County issued pursuant to "full faith and credit" authority granted under Article VII, Section 717 of the Baltimore County Charter may not exceed 10% of the assessed value of all real and personal property subject to assessment for unlimited taxation by the County.

**EXHIBIT "E"**  
**STATEMENT OF METROPOLITAN DISTRICT DEBT OUTSTANDING**

	<u>AS OF JUNE 30, 2019</u>	<u>AS OF JUNE 30, 2020</u>	<u>AS OF JUNE 30, 2021</u>	<u>AS OF JUNE 30, 2022</u>
Metropolitan District Bonds	\$1,355,830,000	\$1,314,100,000	\$1,466,270,000	\$1,422,490,000
Maryland Water Quality Revolving Loan Fund	243,867,548	317,996,100	344,363,373	363,848,379
Bond Anticipation Notes	42,000,000	205,000,000	0	150,000,000
Pension Liability; Funding Bonds - Metro	<u>14,955,000</u>	<u>14,541,000</u>	<u>14,122,000</u>	<u>13,695,000</u>
Total Applicable to Debt Limit	<u>1,656,652,548</u>	<u>1,851,637,100</u>	<u>1,824,755,373</u>	<u>1,950,033,379</u>

**STATEMENT OF LEGAL DEBT LIMIT**

Estimated assessable basis as of June 30th	78,384,663,857	81,022,401,909	83,345,868,432	86,191,623,864
Debt Limit (3.2% of assessable basis) *	2,508,309,243	2,592,716,861	2,667,067,790	2,758,131,964
Total Long Term Debt	1,851,637,100	1,851,637,100	1,824,755,373	1,950,033,379
Legal Margin for Creation of Additional Debt	<u>656,672,143</u>	<u>741,079,761</u>	<u>842,312,417</u>	<u>808,098,585</u>

The Total of Metropolitan District Bonds outstanding for any purpose under Title 35, Article III, Section 35-252 of the Baltimore County Code may not exceed 8% of the total assessable basis for County Taxation purposes, within the Metropolitan District.

**EXHIBIT "F"**  
**FY 2023 GOVERNMENT-WIDE SUMMARY OF FUNDS**

ALL FUNDS	OPERATING BUDGET						ENTERPRISE FUNDS			GOVERNMENT-WIDE TOTAL	
	GENERAL FUND	GIFTS/GRANTS FUND	LIQUOR LICENSE FUND	NEGLECTED PROPERTY COMMUNITY FUND	ECONOMIC FINANCING FUND	NON-COUNTY FUND	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	RECREATIONAL FACILITIES FUND	OTHER ENTERPRISE FUNDS	TOTAL OPERATING FUNDS
<b>REVENUES AND OTHER FINANCING SOURCES</b>											
REAL AND PERSONAL PROPERTY TAXES	1,115,529,225	-	-	-	-	-	1,115,529,225	-	-	-	1,115,529,225
INCOME TAXES	981,891,441	-	-	-	-	-	981,891,441	-	-	-	981,891,441
SALES & SERVICE TAXES	181,348,321	-	-	-	-	-	181,348,321	-	-	-	181,348,321
STATE GRANTS IN AID	33,779,830	124,319,271	-	-	-	907,537,873	1,065,636,974	-	-	-	1,065,636,974
GRANTS FROM THE FEDERAL GOVERNMENT	4,470,798	191,922,506	-	-	-	246,749,999	443,143,303	-	-	-	443,143,303
FEES AND OTHER REVENUE	171,703,604	58,674,137	1,250,000	1,500,000	11,230,583	161,464,915	405,823,239	288,150,428	944,000	56,095,579	751,013,246
REVENUE TRANSFERS	7,392,000	450,000	(450,000)	-	-	-	7,392,000	-	-	-	7,392,000
APPROPRIATION FROM FUND BALANCE	165,571,976	-	-	-	-	32,209,415	197,781,391	59,692,792	(190,826)	-	257,283,357
<b>TOTAL SOURCES</b>	<b>2,661,687,195</b>	<b>375,365,914</b>	<b>800,000</b>	<b>1,500,000</b>	<b>11,230,583</b>	<b>1,347,962,202</b>	<b>4,398,545,894</b>	<b>347,843,220</b>	<b>753,174</b>	<b>56,095,579</b>	<b>4,803,237,867</b>
<b>EXPENDITURES</b>											
BOARD OF EDUCATION	1,076,414,911	-	-	-	-	1,122,485,679	2,198,900,590	-	-	55,546,274	2,254,446,864
COMMUNITY COLLEGE OF BALTIMORE COUNTY	77,987,403	-	-	-	-	218,132,682	296,120,085	-	-	549,305	296,669,390
POLICE DEPARTMENT	250,343,678	29,639,766	-	-	-	-	279,983,444	-	-	-	279,983,444
DEPARTMENT OF PUBLIC WORKS & TRANSPORTATION	129,085,226	16,477,097	-	-	-	-	145,562,323	345,936,762	-	-	491,499,085
FIRE DEPARTMENT	118,791,368	2,743,074	-	-	-	-	121,534,442	-	-	-	121,534,442
LIBRARY	38,032,443	-	-	-	-	7,023,815	45,056,258	-	-	-	45,056,258
DEPARTMENT OF CORRECTIONS	47,228,705	1,794,343	-	-	-	-	49,023,048	-	-	-	49,023,048
PROPERTY MANAGEMENT	40,889,062	-	-	-	-	-	40,889,062	-	-	-	40,889,062
OFFICE OF INFORMATION TECHNOLOGY	40,156,803	-	-	-	-	-	40,156,803	-	-	-	40,156,803
DEPARTMENT OF SOCIAL SERVICES	13,874,989	9,920,600	-	-	-	320,026	24,115,615	-	-	-	24,115,615
DEPARTMENT OF RECREATION & PARKS	15,270,904	4,814,077	-	-	-	-	20,084,981	-	753,174	-	20,838,155
DEPARTMENT OF HEALTH	26,560,488	166,349,865	-	-	-	-	192,910,353	-	-	-	192,910,353
DEPARTMENT OF AGING	4,389,345	13,636,339	-	-	-	-	18,025,684	-	-	-	18,025,684
LOCAL MANAGEMENT BOARD	-	2,713,715	-	-	-	-	2,713,715	-	-	-	2,713,715
DEPARTMENT OF ECONOMIC AND WORKFORCE DEVELOPMENT	1,680,254	1,592,180	-	-	11,230,583	-	14,503,017	-	-	-	14,503,017

**EXHIBIT "F"**  
**FY 2023 GOVERNMENT-WIDE SUMMARY OF FUNDS**

	OPERATING BUDGET							ENTERPRISE FUNDS			GOVERNMENT-WIDE TOTAL
	GENERAL FUND	GIFTS/GRANTS FUND	LIQUOR LICENSE FUND	NEGLECTED PROPERTY COMMUNITY FUND	ECONOMIC FINANCING FUND	NON-COUNTY FUND	TOTAL OPERATING BUDGET	METRO DISTRICT FUND	RECREATIONAL FACILITIES FUND	OTHER ENTERPRISE FUNDS	TOTAL OPERATING FUNDS
<b>ALL FUNDS</b>											
<b>EXPENDITURES</b>											
DEPARTMENT OF PERMITS, APPROVALS AND INSPECTIONS	10,078,476	500,000	-	1,500,000	-	-	12,078,476	1,426,435	-	-	13,504,911
WORKFORCE DEVELOPMENT	258,350	7,250,124	-	-	-	-	7,508,474	-	-	-	7,508,474
RESERVES FOR CONTINGENCY	2,500,000	-	-	-	-	-	2,500,000	-	-	-	2,500,000
ALL OTHER AGENCIES	760,122,054	17,433,707	-	-	-	-	777,555,761	480,023	-	-	778,035,784
DEPT OF ENVIRONMENTAL PROTECTION AND SUSTAINABILITY	6,980,700	824,692	-	-	-	-	7,805,392	-	-	-	7,805,392
Department of Housing and Community Development	1,042,036	10,438,190	-	-	-	-	11,480,226	-	-	-	11,480,226
HOUSING OFFICE	-	89,238,145	-	-	-	-	89,238,145	-	-	-	89,238,145
BOARD OF LIQUOR LICENSE COMMISSIONERS	-	-	800,000	-	-	-	800,000	-	-	-	800,000
<b>TOTAL EXPENDITURES</b>	<b>2,661,687,195</b>	<b>375,365,914</b>	<b>800,000</b>	<b>1,500,000</b>	<b>11,230,583</b>	<b>1,347,962,202</b>	<b>4,398,545,894</b>	<b>347,843,220</b>	<b>753,174</b>	<b>56,095,579</b>	<b>4,803,237,867</b>

\*\* Education, College, Libraries & Social Services receive some direct funding which does not pass through the County's coffers. Although these funds are not appropriated, the County must approve

\*\*\* Enterprise Funds are self-supporting business-like activities. These funds are not appropriated, but are presented here for information purposes only.



**EXHIBIT "G"**  
**ANALYSIS OF CHANGES IN UNAPPROPRIATED FUND BALANCE**  
**NON GENERAL FUND GOVERNMENTAL FUNDS FOR FISCAL YEARS 2022 2023**

		Balance At July 1	Estimated Revenue	Estimated Expenditures	Estimated Transfers To Other Funds	Restricted Funds	Estimated Unassigned Balance as of June 30
<b><u>SPECIAL FUNDS</u></b>							
LIQUOR LICENSE FUND	FY2022	155,444	1,250,000	(797,328)	(450,000)		158,116
	FY2023	158,116	1,250,000	(800,000)	(450,000)		158,116
DEVELOPMENT IMPACT SURCHARGE	FY2022	0	78,874	0	0		78,874
	FY2023	78,874	0	0	0		78,874
GIFTS & GRANTS FUND	FY2022	0	323,951,733	(323,951,733)			0
	FY2023	0	375,365,914	(375,365,914)			0
ECONOMIC DEVELOPMENT FUND <sup>(A)</sup>	FY2022	12,204,028	8,836,192	(6,848,690)	0	(13,986,301)	205,229
	FY2023	205,229	11,230,583	(1,800,000)	0	(8,740,583)	895,229
NEGLECTED PROPERTY COMMUNITY FUND	FY2022	0	2,000,000	(2,000,000)	0	0	0
	FY2023	0	1,500,000	(1,500,000)	0	0	0
<p>Revenue of the Gifts &amp; Grants Fund is recognized when the qualifying expenditures have been incurred and all other grant requirements have been met. In this presentation, the fund balances have an annual ending balance of zero.</p> <p>(A) The Housing Opportunities Fund is funded within the Economic Development Fund. Monies for Housing are not being transferred to another Fund, but instead are restricted/encumbered within the Fund.</p>							
<b><u>PROPRIETARY FUNDS</u></b>							
METROPOLITAN DISTRICT ENTERPRISE FUND	FY2022	126,376,146	334,464,576	(311,976,762)	(20,000,000)		128,863,960
	FY2023	128,863,960	350,848,542	(327,843,220)	(20,000,000)		131,869,282
REC & PARKS FUND	FY2022	0	0	0			0
	FY2023	0	944,000	(753,174)			190,826
SCHOOL FOOD SERVICE FUND	FY2022	8,596,475	50,277,474	(50,277,474)			8,596,475
	FY2023	8,596,475	55,546,274	(55,546,274)			8,596,475
COLLEGE BOOK STORE FUND	FY2022	0	550,491	(550,491)			0
	FY2023	0	549,305	(549,305)			0

EXHIBIT "H"  
 PRELIMINARY UNAPPROPRIATED FUND BALANCE OF THE GENERAL FUND  
 FISCAL YEARS 2021, 2022 and 2023

	<u>FY 2021 Actual</u>	<u>FY 2022 Budget Forecast</u>	<u>FY 2023 Budget</u>
General Fund Balance, June 30			
Available for Current Year Operations	128,113,252	316,401,292	389,145,300
Estimated Revenues			
Revenue Estimate Per Revised Budget	2,161,712,610	2,257,435,180	2,496,115,219
Estimated Revenue Surplus (Shortfall)	211,256,111	157,744,563	
Estimate Total Revenues	2,372,968,721	2,415,179,743	2,496,115,219
Add: Prior Year Liquidations & Reserve Adjustments	2,265,899	1,207,545	0
Deduct:			
Appropriations			
Amended Appropriations	(2,186,408,898)	(2,342,871,023)	(2,661,687,195)
Plus: Estimated Unexpended Appropriations		8,800,000	
Estimated Total Expense	(2,186,408,898)	(2,334,071,023)	(2,661,687,195)
Operational Surplus	316,938,974	398,717,557	223,573,324
Released PAYGO			
Required Use of Fund Balance	0	0	0
Surplus Transferred to Revenue Stabilization Reserve Account*	(537,682)	(9,572,257)	(23,868,004)
General Fund Unappropriated Balance (Available for Next Year's Operations)	316,401,292	389,145,300	199,705,320
Revenue Stabilization Reserve Account (RSRA) Balance at 6/30	215,633,579	216,171,261	225,743,518
Investment Income Credited to the RSRA Account	194,070	5,188,110	5,417,844
Required Use of Fund Balance	0	0	0
Transfer to RSRA Account to Generate 10% Balance*	343,612	4,384,147	18,450,160
Projected RSRA Ending Balance	216,171,261	225,743,518	249,611,522
<b>Total Ending Balance, Including Unappropriated Balance</b>	<b>532,572,553</b>	<b>614,888,818</b>	<b>449,316,842</b>
Balance as Percent of Estimated Total Revenues	22.4%	25.5%	18.0%
Stabilization Reserve Percentage	10.0%	10.0%	10.0%

The **General Fund Unappropriated Balance** is the total funds available for next year's operations after adjusting for budget year appropriations and funds transferred to the Revenue Stabilization Reserve Account.

The **Revenue Stabilization Reserve Account** is established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 10% of budgeted revenues.

The **Total Ending Balance, Including Unappropriated Balance** is the General Fund Unappropriated Balance and the Revenue Stabilization Reserve Account combined. This amount represents surplus funding available and therefore serves the purpose of unexpended and unappropriated funds set aside as specified for contingencies in Article 712 of the Baltimore County Charter.

**EXHIBIT "I"**  
**FY2023 GOVERNMENT-WIDE BUDGET SUMMARY**  
**OBJECTS OF EXPENDITURE**

EXPENDITURE OBJECT	FY 2021 ACTUALS	FY 2022 ADJUSTED APPROPRIATION	FY 2023 BUDGET MESSAGE
PERSONNEL	2,566,776,665	2,898,600,133	3,051,597,957
TRAVEL	1,186,350	4,275,004	3,917,742
CONTRACTS & SERVICES	245,296,081	319,541,469	385,506,249
RENTS & UTILITIES	116,726,374	148,069,375	113,592,947
SUPPLIES & MATERIALS	125,448,483	154,966,178	163,087,383
GRANTS, SUBSIDIES, CONTRIBUTIONS	305,782,037	300,973,458	526,267,002
OTHER CHARGES	161,114	264,386	322,014
EQUIPMENT, BLDG, IMPROVEMENTS	90,406,239	127,799,421	203,497,633
PRINCIPAL	164,359,355	221,466,959	230,605,396
INDIRECT COSTS	-43,504	3,064,557	2,543,188
INTEREST PAYMENTS	88,182,718	114,165,203	122,300,355
<b>TOTAL EXPENDITURES</b>	<b>3,704,281,913</b>	<b>4,293,186,143</b>	<b>4,803,237,867</b>
GENERAL FUNDS	2,119,439,728	2,342,871,023	2,661,687,195
OTHER FUNDS	1,584,842,185	1,950,315,120	2,141,550,672
<b>TOTAL EXPENDITURES</b>	<b>3,704,281,913</b>	<b>4,293,186,143</b>	<b>4,803,237,867</b>



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# GLOSSARY

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Accrual Basis • Agency • Appropriation • Assessable Base  
• Authorized Positions • Balanced Budget • Bond • Bond  
Rating • Budget • Budgetary Basis • Bureau • Capital  
Budget • Capital Improvement Program (CIP) • Capital  
Project • Collective Bargaining Agreement • Component  
Units • Constant Dollars • Contingency Reserves • Cost-  
Of-Living-Adjustment (COLA) • Current Dollars • Debt  
Service • Deficit • Economic Stabilization • Enterprise  
Fund • Expenditure / Expense • Fiscal Year • Fixed Assets  
• Fringe (or Employee) Benefits • Full Faith and Credit •  
Full-time Equivalent Positions (FTE) • Function • Fund •  
Fund Balance • General Fund • General Government •  
Governmental Fund • Intergovernmental Revenue •  
Internal Service Funds • Key Performance Indicators •  
Line Agencies • Maintenance of Effort • Metropolitan  
District • Modified Accrual • Non County Funds • Non-  
Departmental • Object Class • Object Line • Operating  
Agencies • Operating Budget • Other Post Employment  
Benefits (OPEB) • Outcome Based Budgeting • Pay-As-  
You-Go Basis (PAYGO) • Personnel Services • Program •  
Regression Analysis • Resources • Revenue • Revenue  
Stabilization Reserve Account • Special Funds • Spending  
Affordability Committee (SAC) • Staff Agencies • State  
Mandated • Stormwater Management Fund • Taxes •  
Tax Year • TIF (Tax Increment Financing) • Trend Analysis  
• Unreserved Fund Balance • Urban Rural Demarcation  
Line (URDL) • User Charges • Valuation Interest Rate

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## GLOSSARY

### **ACCRUAL BASIS**

A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.

### **AGENCY**

A department or principal office of the County Government such as the Police Department or the Office of Law; or a board, institution, commission or other governmental unit receiving County funding such as the University of Maryland Cooperative Extension.

### **APPROPRIATION**

A legislative authorization by the County Council to spend up to a specified dollar amount for an approved project or program during any given fiscal period. Expenditures of non-County funds received directly by component units must be authorized by the County Council but are not appropriated because they do not pass through the County treasury.

### **ASSESSABLE BASE**

The total value of real and personal property in the County for the purposes of taxation. It is not the market value of the property. The State Department of Assessments and Taxation determines the assessable base.

### **AUDIT**

A determination of whether the financial statements of an audited entity present fairly the financial position, results of operations, and cash flows or changes in financial position in accordance with generally accepted accounting principles.

### **AUTHORIZED POSITIONS**

Employee positions included in the adopted budget that can be filled during the fiscal year.

### **BALANCED BUDGET**

The Laws of the State of Maryland require all local governments to adopt an annual budget that is in balance. A budget is balanced if the projected expenditures do not exceed the resources available to pay for those expenditures. The resources may include current year revenues, as well as monies available from Fund Balance.

### **BOND**

An interest-bearing certificate of indebtedness sold by the County as a means of borrowing funds. The bond promises payment of the original investment plus interest by a specified date or dates in the future. A General Obligation (G.O.) bond is a type of bond that is backed by the full faith, credit and taxing power of the government. Bonds typically involve long-term indebtedness to pay for capital projects.

### **BOND RATING**

A valuation of the ability of a government agency to repay its debt on schedule. Bond ratings are issued by private rating agencies based on factors such as the amount of debt incurred and the economic and demographic characteristics of the borrowing government. The higher the rating, the lower the cost of selling bonds. The 3 major rating agencies, Fitch, Standard & Poor's, and Moody's, have given Baltimore County bonds the highest "Triple A" rating.

### **BUDGET**

A plan for coordinating income and expenses during a given fiscal year. State law and the County's Charter require that the County's budget be in balance, i.e., total expenditures cannot exceed total funding.

### **BUDGETARY BASIS**

This refers to the basis of accounting used to estimate financing sources and uses in the budget.



This generally takes one of three forms: GAAP, cash, or modified accrual. Baltimore County's basis is modified accrual.

### **BUREAU**

An organizational unit within a department or office that comprises more than one program. The activities of a bureau are so self-contained that it could function as a separate department. The Department of Public Works is an example of a department that contains bureaus.

### **CAPITAL BUDGET**

The plan of the County to receive and expend funds for capital projects active during the first fiscal year of the Capital Improvement Program. The Capital Budget is financed by bonds, grants, and developer funds and by contributions from the County General Fund.

### **CAPITAL IMPROVEMENT PROGRAM (CIP)**

A six-year plan for the provision of the County's long-term facility and infrastructure needs (buildings, roads, parks and other elements of the Capital plant). The plan, which is updated biennially, schedules by fiscal year the proposed capital construction phases and related expenditure and financing needs expected to occur during the six-year period. It is integral to the County's financial plan and is the basis for bond issuance. The funding of projects in the five years beyond the Capital Budget Year is not appropriated and therefore is subject to change with each new Budget Year.

### **CAPITAL PROJECT**

Major construction, acquisition, or renovation activities, which add value to a government's physical assets or significantly increase their useful life. Projects are also called capital improvements or capital expenditures.

### **COLLECTIVE BARGAINING AGREEMENT**

A legal contract between the employer and a verified representative of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions,

salary, fringe benefits, and matters affecting health and safety of employees).

### **COMPONENT UNITS**

Legally separate organizations for which the elected officials of the primary government are financially accountable. In addition, the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete. The Baltimore County Public Schools, the Baltimore County Public Libraries, and the Community College of Baltimore County are component units of Baltimore County government.

### **CONSTANT DOLLARS**

The real value of goods and services after adjustment for inflation. This adjustment is made so that comparisons of price levels in different years may be done more equitably.

### **CONTINGENCY RESERVES**

Monies budgeted for unanticipated expenses or emergencies that may arise during a fiscal year. As set forth in the County Charter, general fund contingencies cannot exceed 3 percent of the budget.

### **COST-OF-LIVING-ADJUSTMENT (COLA)**

General increase in employee salary scales that may be given during a fiscal year.

### **CURRENT DOLLARS**

Unlike Constant Dollars, price levels used in comparisons have not been adjusted to remove the effects of inflation.

### **DEBT SERVICE**

The annual requirement to finance the County's outstanding indebtedness incurred in support of the Capital Improvement Program. It includes both the periodic payment of interest and the redemption of principal.

### **DEFICIT**

The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period.



## **ECONOMIC STABILIZATION**

Cash reserve account that does not lapse at the end of each fiscal year. Instead, surplus revenues at the end of any year will accrue in this account until the total in the account reaches 10% of the current year's General Fund Revenues. After reaching that 10% cap, additional payments into the account can only be made with the approval of the County Executive and County Council, however, interest can accrue to this account. Funds can be removed from this account only in the event of an operating deficit at the end of a fiscal year or with the approval of the County Executive and a majority plus one of the County Council.

## **ENTERPRISE FUND**

An Enterprise fund is used to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the County is that the costs of providing services to the general public be financed through user charges. The Metropolitan District Watershed Sewer Fund, the Community College book store, food services, and child care centers are examples of such a fund. Enterprise Funds are not appropriated in the Operating Budget, but are included in the Government-wide Operating Funds.

## **EXPENDITURE / EXPENSE**

An expenditure is a payment of cash on the transfer of property or services. An expense is a charge incurred, whether paid immediately or unpaid.

## **FIDUCIARY FUND**

Funds used to account for assets held by the County in a trustee capacity or as an agent for individuals, private organizations or other governments.

## **FISCAL YEAR**

Year running from July 1 through June 30, designated by the calendar year in which it ends. This constitutes the County's annual financial operating cycle.

## **FIXED ASSETS**

Assets of long-term character that is intended to continue to be held or used, such as land, buildings, machinery, furniture, and other equipment.

## **FRINGE (OR EMPLOYEE) BENEFITS**

Contributions made by a government to meet its commitments or obligations for Social Security, and the various retirement, medical and insurance plans.

## **FULL FAITH AND CREDIT**

A pledge of a government's taxing power to repay debt obligations.

## **FULL-TIME EQUIVALENT POSITIONS (FTE)**

A part-time position converted to the decimal equivalent of a full-time position. For example, a part-time secretary working for 28 hours of a normal 35-hour workweek would be equivalent to .8 of a full-time position.

## **FUNCTION**

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

## **FUND**

A separate budget/accounting grouping with its own revenues and appropriations. The general fund, for example, covers most of the daily operations of the County agencies and is funded by a variety of taxes and other revenues.

## **FUND BALANCE**

The account which serves the function of the owner's equity account in profit-seeking entities. An available balance in this account is the cumulative result of actual revenues exceeding expenditures over time. Bond rating agencies use Fund Balance levels as a means of evaluating a government's ability to cover unanticipated shortfalls in revenue projections or emergency expenditures that arise during the year. One measure of the sufficiency of Fund Balance is the ratio of the Unreserved Fund Balance at the end of a fiscal year and the total amount of revenues raised during that fiscal year. Many credit analysts feel that a Triple A rated county should have an ending fund balance (including funds in the Economic Stabilization account) that is at least 10% of budget.



The Unreserved Fund Balance, as shown in Exhibit H, continues to reflect the traditional term for those net financial resources that are generally liquid and available for expending. When compared to the new classifications of fund balance promulgated in Statement 54 of the Government Accounting Standards Board, the Unreserved Fund Balance shown on Exhibit H would be equivalent to a portion (Designated for Subsequent Years Expenditures) of the Assigned Classification of Fund Balance plus the Unassigned Classification of Fund Balance. The Unassigned Classification would include Baltimore County's Revenue Stabilization Account and the Undesignated funds.

### **GENERAL FUND**

The primary operating fund of the County, used to account for all County revenues not designated for a special purpose. All local tax dollars are channeled into the General Fund, which supports most general purpose County government services and day-to-day operations, including police, fire, and education.

### **GENERAL GOVERNMENT**

The function of government comprised of the central administrative offices such as: Executive, County Council, Budget & Finance, Law, Human Resources, Information Technology, Planning, Permits, Approvals & Inspections, and Vehicle Operations.

### **GOVERNMENTAL FUND**

A broad category of funds used by State and local governments that include, but are not limited to, general funds, special funds, and capital funds.

### **INTERGOVERNMENTAL REVENUE**

Funds received from federal, state and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes.

### **INTERNAL SERVICE FUNDS**

Internal Service Funds are used to finance, administer, and account for the provision of goods or services by one agency for other agencies within the County government on a cost reimbursement basis (for instance, vehicle maintenance or printing

services). These funds do not have a separate appropriation in the Operating Budget.

### **KEY PERFORMANCE INDICATORS (KPI)**

A quantifiable measure of performance over time for a specific objective. KPIs provide targets for teams to shoot for, milestones to gauge progress, and insights that help people across the organization make better decisions.

### **LINE AGENCIES**

Agencies designated to serve the public in certain specific functions and report to the County Administrative Officer.

### **MAINTENANCE OF EFFORT**

In order to qualify for increased State Aid, Maryland counties must maintain the same level of local funding support to the Public Schools and to the Community College as it provided in the prior fiscal year. For the Public Schools, this level of support is measured on a per student full-time equivalent basis. For the Community College, this level of support is measured on a total dollars basis. Debt services and contributions to the capital budget are not included in these calculations.

### **MAJOR FUND**

Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds

### **METROPOLITAN DISTRICT**

This sewer and water operating district was created as a separate and financially self-supporting entity under the jurisdiction of the County to supply water and to provide sewerage and drainage systems to residents of the County living within certain prescribed areas. The water system is actually an extension of the Baltimore City system, which draws water from County reservoirs, treats the water, and then returns it to County residents at cost. The Metropolitan District, which lies within the Urban Rural Demarcation Line, is expanded from time to time.





## **MODIFIED ACCRUAL**

The basis of accounting under which revenues are recognized when they become susceptible to accrual, that is, when they become both measurable and available to finance expenditures of the fiscal period. Expenditures are generally recorded at the time liabilities are incurred.

## **NON-COUNTY FUNDS**

Certain agencies (e.g., Board of Education) receive direct funding from outside of Baltimore County government. While these funds are identified in preparing the County's total operating budget, these monies never pass through the County's Treasury. Authority to spend the funds requires County Council approval.

## **NON-DEPARTMENTAL**

Budgetary unit established to record expenditures not related to the government services of an individual department. These units consist of Debt Service, Retirement Contributions, Insurance Contributions, Contribution to the Capital Budget, Local Share Matches to Grants, and the Reserve for Contingencies.

## **NON-MAJOR FUND**

Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are less than 10 percent of corresponding totals for all governmental or enterprise funds or are less than 5 percent of the aggregate amount for all governmental and enterprise funds

## **OBJECT CLASS**

Each program's budget is divided into major groupings of expenditures (object classes) on the basis of goods or services purchased (e.g., personal services, supplies and materials, additional equipment, etc.).

## **OBJECT LINE**

Each object class is further divided into specific items of expense. Supplies and Materials may be divided into items such as Office Supplies, Operational Supplies, Uniforms, and Motor Fuel.

## **OPERATING AGENCIES**

Agencies which provide direct service to the public.

## **OPERATING BUDGET**

The Annual budget that supports the day-to-day operations of County agencies for a single fiscal year. The Operating Budget includes all services and programs planned, as well as their expenditure requirements and revenue estimates to support the stated level of activity. The operating budget may be divided into two parts: the General Fund Budget and the Special Fund Budget.

## **OTHER POST-EMPLOYMENT BENEFITS (OPEB)**

In June 2004, the Governmental Accounting Standards Board (GASB) issued its formal Statement No. 45 – Accounting and Financial Reporting for Employers for Post-employment Benefits Other Than Pensions. This Statement established requirements that standardize the methods used to account for non-pension post-employment benefits, commonly referred to as “other post-employment benefits” or “OPEB”. In order to implement these changes, governments must quantify and recognize the cost of OPEB attributable to former and current employees.

## **OUTCOME BASED BUDGET**

Outcome Based Budgeting is the ability to align the budget around specific priorities and then track certain metrics—*key performance indicators (KPIs)*—to determine if the spending is effective in obtaining the desired outcome. Good business practices suggest KPIs should be considered throughout the full budget lifecycle.

## **PAY-AS-YOU-GO BASIS (PAYGO)**

A term used to describe a financial policy by which capital projects are financed from current revenue in the operating budget rather than through borrowing. Effective FY 2014, these include general funds, certain storm water fee revenue, agricultural preservation tax revenue, storm water and reforestation waiver fees, and LOS waiver fees.

## **PERFORMANCE MEASURES**

Demand, Output, Result, Efficiency measures are the system of customer-focused indicators that lets



an organization know if it is meeting the components of its strategic plan, i.e., its mission, issues, and results.

### **PERSONNEL SERVICES**

Expenditures for salaries or wages of a government's employees. In some governments, but not Baltimore County, personnel services would include fringe benefits.

### **PROGRAM**

The County Charter requires that the budget be appropriated by program. A program may encompass an entire agency (e.g., County Auditor) or it may be a sub-unit, within an agency, with its own appropriation. Animal Services is a program within the Department of Health. Refuse Collection is a program within the Bureau of Solid Waste Management within the Department of Public Works. Local Shares is an example of a non-departmental program that receives its own appropriation.

### **REGRESSION ANALYSIS**

Regression analysis is the process of producing estimates of a revenue source's future yield by determining the statistical, linear relationship between one or more independent variables (e.g., mortgage interest rates) and one dependent variable (e.g., transfer tax revenues) and using the regression equation to produce the estimates.

### **RESOURCES**

Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances.

### **REVENUE**

Sources of income financing the operations of government.

### **REVENUE STABILIZATION ACCOUNT**

An account established within the General Fund balance as a hedge against major revenue shortfalls or other fiscal emergencies and is equal to 10% of budgeted revenues.

### **SPECIAL FUNDS**

A fund established to account for special taxes or other revenues required by law or contractual agreement to be used only for specified purposes and which therefore must be kept separate from other County monies. The Health Department's Special Supplemental Food Program for Women, Infants & Children (WIC) is an example of an activity supported by special funds.

### **SPENDING AFFORDABILITY COMMITTEE (SAC)**

The Spending Affordability Committee, composed of three Council members and two at-large members, submits its recommendations to the County Council and County Executive by February 15 of each year. These recommendations are meant to limit spending such that the cost of government services does not grow at a faster pace than the growth in the County's economy as measured by the growth in personal income of County citizens. This reporting date allows the Executive time to consider the Committee's recommendations before his formal presentation of the proposed budget to the Council on or before April 16 each year. These recommendations are advisory in nature and do not prohibit the Executive from proposing a budget with a greater level of funding.

### **STAFF AGENCIES**

Agencies to perform a specific governmental function to assist line agencies in serving the public. Staff agencies report to the County Administrative Officer.

### **STATE MANDATED**

In Maryland, local governments are required to fund the operational costs of several state-related agencies. These agencies operate in accordance with State law with little local control. Some of the agencies reflect the activities of an elected official whose position is established in the Maryland constitution and therefore beyond the direct control of the County Executive and County Council.

### **STORMWATER MANAGEMENT FUND**

Fees paid by County property owners related to addressing federal mandated storm water



requirements are deposited into this fund. All monies generated by the Stormwater Remediation Fee are deposited into this fund.

### **TAXES**

Compulsory charges levied by a government for financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as assessments.

### **TAX YEAR**

For Income Tax purposes, the Tax Year is the same as the calendar year. For Real Property Taxes and all other taxes, the tax year is the same as the fiscal year, i.e., the 12-month period beginning July 1<sup>st</sup>.

### **TIF (TAX INCREMENT FINANCING)**

Tax increment financing (TIF) is a financing tool that allows a government to capture new tax revenues generated within a designated area (special tax district) and to reinvest these revenues for development within that area. This outcome is achieved by designating revenues generated above a pre-development base level of tax revenue to a separate fund. The money in the fund is applied to costs of infrastructure and other improvements that advance the development's goals.

### **TREND ANALYSIS**

Trend or Time series revenue forecasting is the process of producing estimates of a revenue

source's future yield based on a set of historical data that occurred over an extended period of time (e.g., 15 or more time periods). Based on its history, it may be assumed that the revenue may grow by a similar percent in a future period.

### **UNRESERVED FUND BALANCE**

The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

### **URBAN RURAL DEMARCATION LINE (URDL)**

The urban areas of the county were those that have or would receive public water and sewer infrastructure, and therefore would accommodate development, including employment, retail, and residential uses. In the rural areas, reliance on private well and septic systems would limit the amount of development that could be accommodated, and thereby help ensure the area's continued use for agricultural and natural resource protection and low-density rural residential uses.

### **USER CHARGES**

The payment of a fee for direct receipt of a public service by the party who benefits from the service.

### **VALUATION INTEREST RATE**

The assumed rate of return on asset values used in the actuary's valuation report to project earnings of the system.

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# FREQUENTLY USED ACRONYMS

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<b>BCPL</b>	Baltimore County Public Library
<b>BCPS</b>	Baltimore County Public Schools
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CCBC</b>	Community College of Baltimore County
<b>CIP</b>	Capital Improvement Program
<b>COLA</b>	Cost of Living Adjustment
<b>CY</b>	Calendar Year
<b>ERS</b>	Employees Retirement System
<b>FTE</b>	Full-Time Equivalent
<b>FY</b>	Fiscal Year
<b>G.O.</b>	Bond General Obligation Bond
<b>GAAP</b>	Generally Accepted Accounting Principles
<b>GASB</b>	Governmental Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>MARC</b>	Maximum Allowable Request Ceiling
<b>MFR</b>	Managing For Results
<b>MOE</b>	Maintenance of Effort
<b>OPEB</b>	Other Post-Employment Benefits
<b>PAYGO</b>	Pay-As-You-Go
<b>RSRA</b>	Revenue Stabilization Reserve Account
<b>SAC</b>	Spending Affordability Committee
<b>SAT</b>	Scholastic Aptitude Test
<b>TIF</b>	Tax Increment Financing
<b>URDL</b>	Urban Rural Demarcation Line
<b>WIC</b>	Women, Infants & Children

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