

# CCBC Planning Board Presentation

January 30, 2025

**Sandra L. Kurtinitis, Ph.D.**  
*President*

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*Vice President of Administrative Services*

**Ms. Ruby Sherman**  
*Assistant Vice President of Finance*

**Mr. Tim Burton**  
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**Ms. Katherine Angstadt**  
*Senior Director, Capital Projects*

**Ms. Cheri Craft**  
*Senior Director, Budgets and Financial Planning*

**Mr. Adam Mott**  
*Senior Capital Project Manager*

**Mr. William Waugh**  
*Director, Capital Finance*

# Momentum **in Motion**: Year 2

REFRAMING *the* CONVERSATION

INVESTING *in the* FUTURE

LEADING *With* EQUITY



52<sup>nd</sup> Out of 250

Newsweek's America's Top Online Colleges & Top Online Learning Providers 2025



PHI THETA KAPPA  
HONOR SOCIETY

All 3 of CCBC's PTK Chapters  
Earned 5 Star Status this Year!

## Economic Impact Analysis

### **\$901.9 million Added Income**

Alumni Impact

10,243 Jobs Supported

### **\$181.8 million Added Income**

Operations spending impact

3,676 Jobs Supported

### **\$27.0 million Added income**

Student Spending Impact

390 Jobs Supported

### **\$5.5 million Added Income**

Construction Spending Impact

52 Jobs Supported

**1 out of every 39**

jobs in Baltimore County is supported by the activities of CCBC and its students.

## **CCBC Total Annual Impact**

**\$1.1 billion**  
Added Income

14,361  
Jobs Supported



CCBC's CONTRIBUTION *to the*  
 REGION'S WORKFORCE 2010 TO 2024  
 Total Completions: 121,576

**Health Professions**  
 16,935

**Law Enforcement**  
 6,705

**Professional Careers**  
 29,000

**Science/  
 Engineering**  
 2,161

**Education**  
 2,062

**JOBS JOBS JOBS**

**Construction**  
 3,654

**Technology**  
 2,003

**JOBS**

**Transportation**  
 4,175

**General Studies**  
 12,262

**Manufacturing**  
 165

**Office Support**  
 1,969

**Art & Design**  
 1,268

**Recreation**  
 682

**"Everything We Do Is Workforce Development"**

# VULNERABLE COMMUNITY RESIDENTS SERVED BY CCBC IN FALL, 2024

CCBC Hunt Valley



CCBC Owings Mills



CCBC Randallstown



CCBC Catonsville



CCBC Essex



CCBC Dundalk



CCBC TradePoint



In Fall 2024 CCBC Served 17,185 students  
12,294 of Whom Live in Baltimore County

83% of CCBC's Baltimore County's  
Students Live in Vulnerable and  
Underserved Communities



**488**  
International  
Students

**CCBC: 51,324**  
Students  
24,257 Credit  
27,067 Con Ed

**Average Age: 37**  
59% Female  
58% Minority

**2,133**  
Non-Native  
Speakers

**2024**  
Tuition-Free  
Students  
98.3% Balto. Co.  
85% All Students

**90% Part-Time**  
73% Need  
Remediation

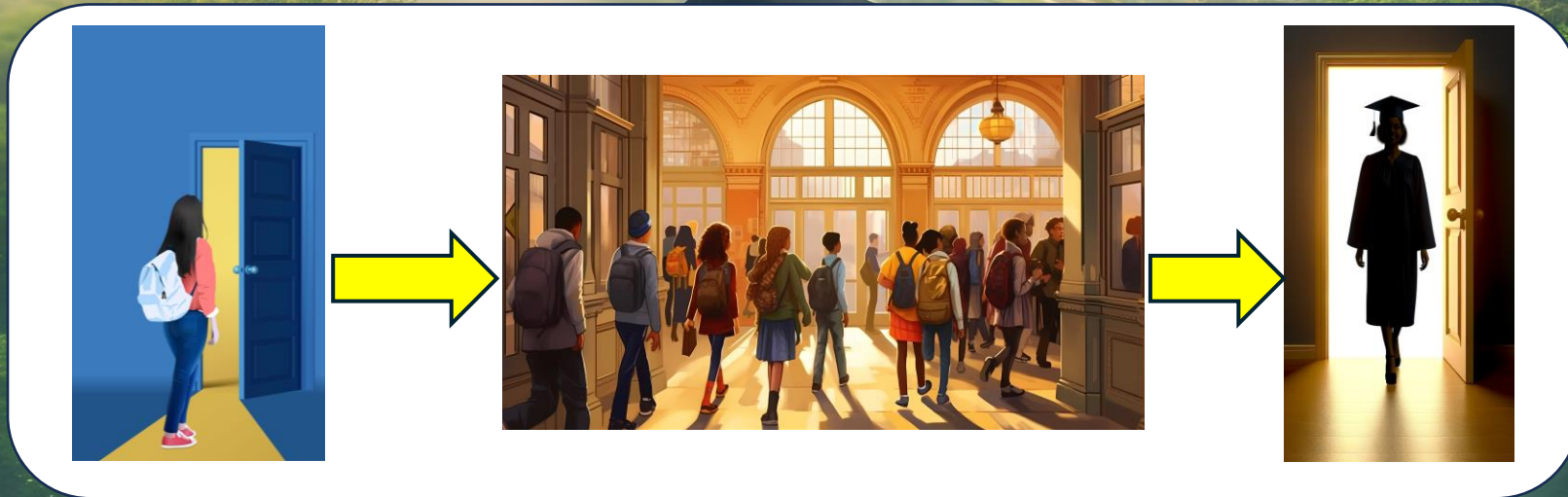
**47% Work 20+**  
Hours Per Week

**Enter Directly**  
From High School  
12% Credit  
1.5% Con Ed

**43% Transfer**  
**84% Jobs**

# *New Student Journey*

## *Enrollment: Retention: Completion*





# Redesigning Support for Transformational Academics

*Credit & Non-Credit Integration*

**Short-Term Training** ↔ **Instruction** ↔ **Associate Degrees**



Early College Access  
Data

Scheduling Facilities  
Compliance  
Marketing

Career Services  
Campus Operations  
Financial Aid  
Human Resources

Advising  
Student Records  
Finance

# Student Success Initiatives

**TOGETHER, IN SISTERHOOD,  
WE EXCEL.**



**FEMALE STUDENT SUCCESS INITIATIVE**

Supporting and empowering individuals who identify as women or color at CCBC

**Female Student Success Initiative**



**Early College Access**



**LEAH HOWARD**  
EARLY COLLEGE ACCESS PROGRAM (ECAP)

**CCBC Online**



CCBC Online Legal Studies Program

**FY2025: 4,127 Enrollments**

**FY2025: 40,278 Enrollments**

**Honors College**



**Year 2 Cohort  
150 Students**

CCBC #StartHereFinishHereGoAnywhere

**DEGREES TO SUCCEED**

One Student. Two Institutions. One Experience.

**986 Students**

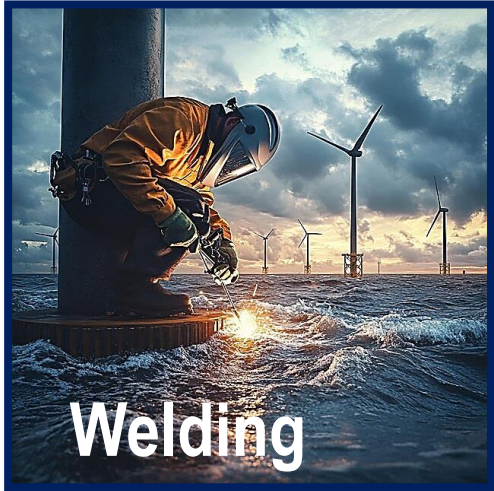


# FY2025-Strategic Investments

A photograph of three diverse students walking together on a sunny campus path. The student on the left is a Black woman with large curly hair, wearing a tan sweater and a patterned tie. The student in the middle is a white man with long hair, wearing a bright pink t-shirt. The student on the right is a white woman with long brown hair, wearing a black t-shirt with a graphic and a plaid jacket. They are all smiling and looking towards the camera. The background shows a brick building, trees, and a person walking in the distance.

## TUITION-FREE

98.3% Baltimore County Residents  
85% All Students



# Expanding the Trades





# **Academic & Facilities Master Plan**

# Context for Capital Investments at CCBC

- ❖ **CCBC serves over 51,300 students in 1.8M gross square feet.**
  - ❖ 1.7M GSF in 50 buildings at 3 main campuses: Catonsville, Dundalk and Essex
  - ❖ 166,000 GSF in 4 extension centers: Owings Mills, Hunt Valley, Randallstown, and the Center for Transportation at TradePoint Atlantic
- ❖ **CCBC leverages Baltimore County's investment.**
  - ❖ Uses county funds to match or secure state, federal and philanthropic funds
  - ❖ Participates in capital funding by paying approximately \$14.9M of debt service annually and securing about \$750K a year in capital revenue from student fees
  - ❖ CCBC builds cost-effective, energy efficient and sustainable facilities

# CCBC is Proud to Highlight our Sustainability Efforts

## Green Energy

- Solar car ports that generate about 25% of the college's electrical needs
- Energy conservation periods during holidays and breaks
- Demand reduction efforts when the local grid is oversubscribed

## Green Buildings

- LEED Certification for all new buildings
- Energy-efficient lighting and water-saving fixtures
- Usage of environmentally-friendly cleaning products

## Green Transportation

- Free shuttle bus services between campuses
- Hybrid and electric fleet vehicles
- Green parking program for students, faculty and staff

## Green Habits

- Single stream recycling
- Recycling of construction materials from capital projects
- Re-purposing of downed trees
- Active student and employee committees that educate and improve habits
- Community gardens at all main campuses



# CCBC Infrastructure Projects

## CCBC Dundalk Wellness and Athletics Center Roof Replacement



**Completed Fall 2024**

**Phase I of III**

**FY 2024 – FY 2028**

**\$2M Project**

**24% Capital Funds**

**25% State Funds**

**51% Operating Funds**

- Barrel vault roofs were replaced
- Installed new snow guard system, gutters and downspouts
- Original redwood siding, circa 1978, was replaced with prefinished flush metal panels



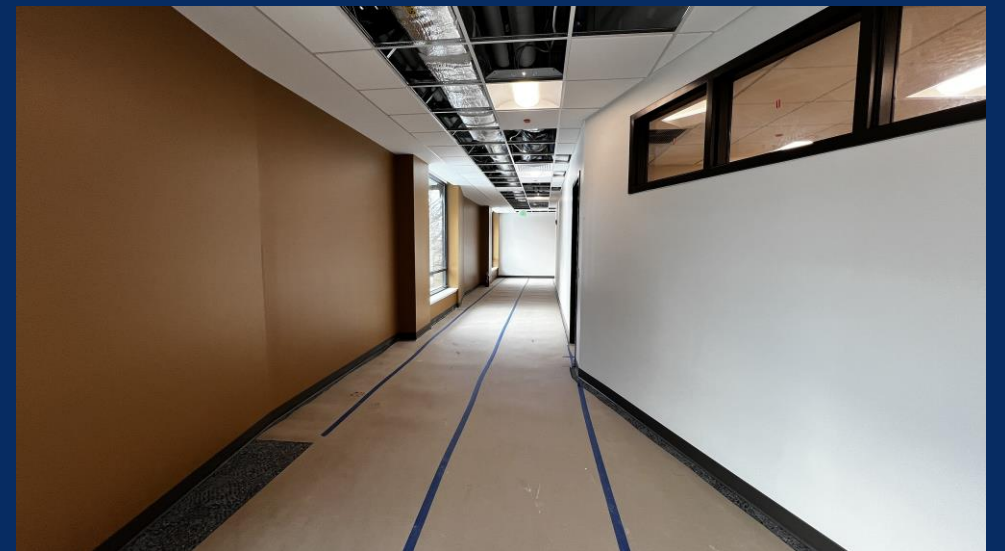
# CCBC Dundalk Student Services Center 2nd Floor Renovation

\$6.9M project: 50% Baltimore County and 50% State Funds



- Replaced Roof and Windows
- Replaced Rooftop Air Handling Units
- Installed New Electrical Distribution System
- Replaced Fire Alarms and Sprinkler System
- Reconfigured Office Spaces

**To Be Completed March, 2025**



# Other Projects In Progress

## Roof Replacements

- CCBC Essex James A. Newpher Library
- CCBC Essex Student Services Center (Flat Roof)
- CCBC Essex Technology Services Center & Link
- CCBC Catonsville Facility Operations Building

## CCBC Catonsville

- Student Services Center Renovation
- Storm Water Management

## CCBC Essex

Switchgear and Primary Feeder Replacement





**BUDGET**

**CCBC's FY 2026  
Capital Budget**

# FY 2026 Capital Budget

## Projects

County and  
Student Funds

State Funds

### All Campuses

Project 100: *Space Renovations & Deferred Maintenance*

\$3,500,000

\$0

Storm Water Management: *CCBC Catonsville*

\$1,114,100

\$0

ADA Alterations

\$25,000

\$0

Asbestos Abatement

\$25,000

\$0

### CCBC Catonsville

Renovations/Additions:

*Student Services Center and Historic Ruins*

\$5,075,000

\$3,953,000

*Automotive Technology Renovation and Addition*

\$2,683,000

\$0

Programmatic Renovations

\$185,000

\$0

### CCBC Dundalk

Programmatic Renovations

\$185,000

\$0

### CCBC Essex

Renovations/Additions: *Electric Switchgear Replacement*

\$6,272,900

\$2,117,000

Programmatic Renovations

\$185,000

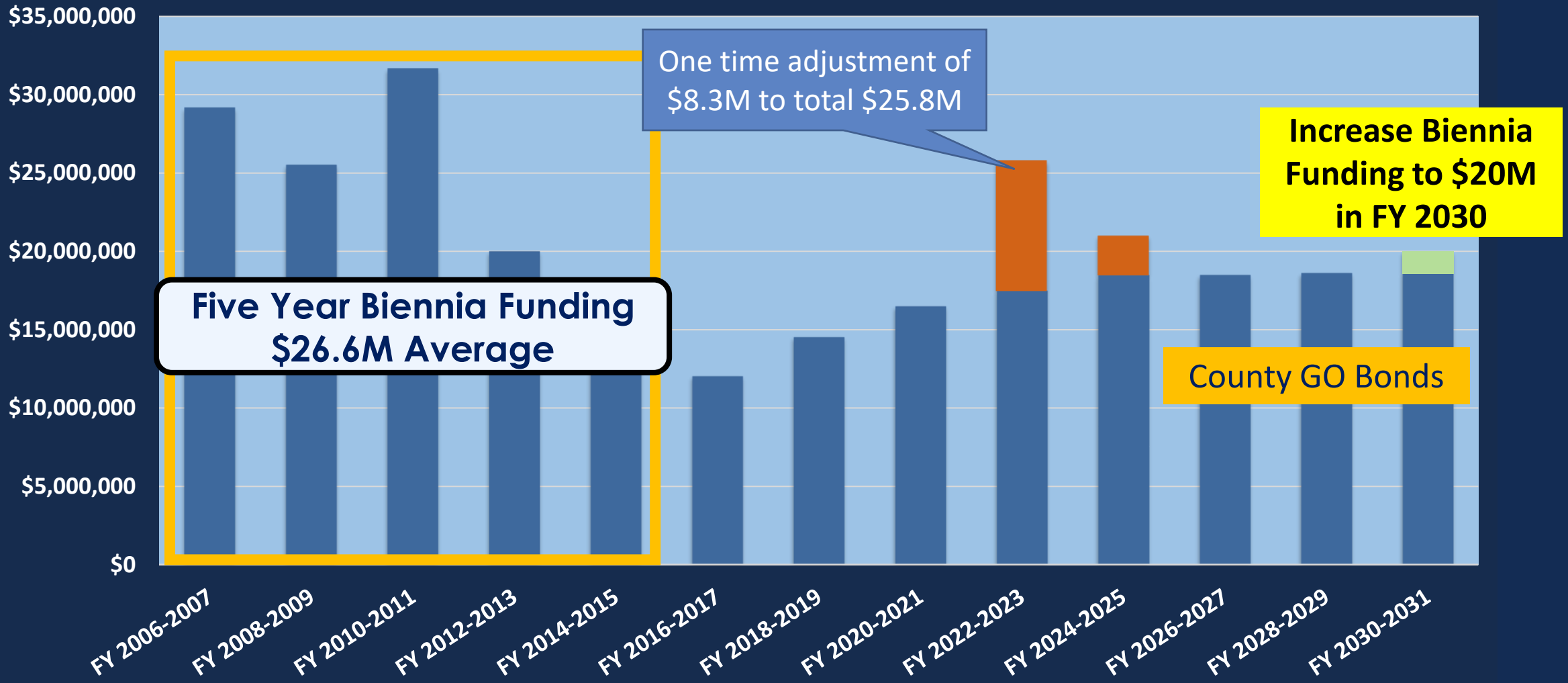
\$0

**Total**

**\$19,250,000**

**\$6,070,000**

# Appropriation of \$18.5M for the FY 2026/27 Biennia



# CCBC Catonsville - Automotive Technology Building Renovation/Addition

## Estimated \$20M Project



*Construct a 20,000 square-foot addition*

*Provide automotive bays and supporting spaces for the instruction of Electric Vehicle (EV) maintenance*

*Renovate existing facility to meet the needs for gas engine automotive instruction*

# Federal Government has set a goal to make **50% of all new vehicles** sold in the U.S. in **2030 zero-emissions vehicles**



Community Colleges are at the Forefront of EV Workforce Training

Demand for EV technicians will be more than **107,000** by 2030, and **185,000** by 2035

The EV industry has created new opportunities for a skilled and diverse workforce

Allowing opportunities for job stability and competitive salaries



**\$5M**  
Strategic Reserve



**\$2.5M**  
Baltimore County PAY-GO



**\$2.68M**  
Baltimore County Bonds



**\$8.8M**  
State Appropriation



**\$1.5M**  
Fundraising





# CCBC Catonsville Student Services Center Renovation

\$39M project: 50% Baltimore County and 50% State



*Reconfigure improperly sized spaces and blend functional components in an organized manner*

*Upgrade or replace electrical and HVAC systemic infrastructure*

*Replace the Roof*

*Ensure Americans with Disabilities Act and other code deficiencies are addressed*

*Provide a contemporary environment for all users*

## **Design:**

July 2023 – Summer 2025

## **Construction:**

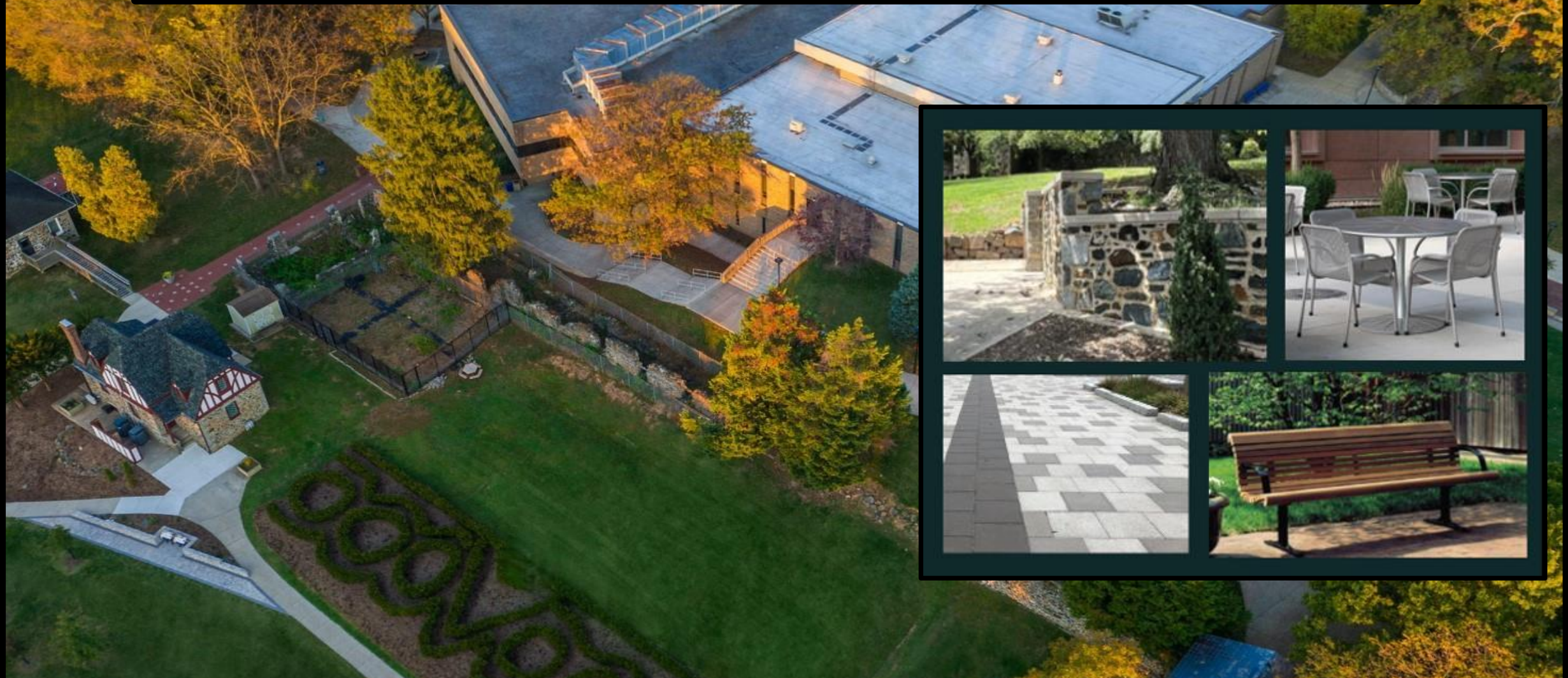
Fall 2025 – January 2027

## **Project Completion:**

February 2027



Incorporate historic stone wall into an outdoor courtyard of learning and gathering spaces



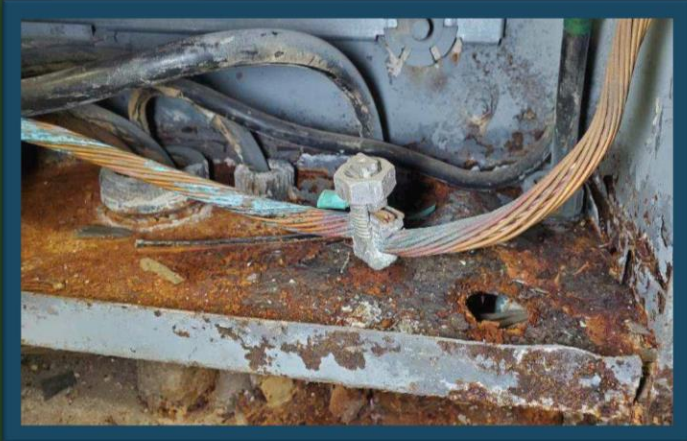
An innovative blending of historic features and 21st century needs



	Local	State
Prior Funding	\$14,425,000	\$4,201,000
<b>FY 2026/FY 2027 Biennium</b>	<b>\$5,075,000</b>	<b>\$15,299,000</b>
Total	\$19,500,000	\$19,500,000

# CCBC Essex Switchgear and Primary Feeder Replacement

\$14.8M project: 46.6% Baltimore County and 53.4% State



Modernize and upgrade the 13,200-volt switchgear lineup in the equipment yard

Remediate aging transformers, medium voltage conductors in campus duct banks

Weather enclosure and screening from campus walkways

# Summer 2024

Currently in the Design Stage

# Fall 2025

Construction Begins

# Summer 2030

Project Completion



Switchgear  
(circa 1974)

	Local	State
Prior Funding	\$620,100	\$522,000
<b>FY 2026/FY 2027 Biennium</b>	<b>\$6,272,900</b>	<b>\$6,585,000</b>
FY 2028	-0-	\$800,000
Total	\$6,893,000	\$7,907,000

# CCBC Catonsville Storm Water Management

## \$4.3M project: 48.1% Baltimore County and 51.9% State

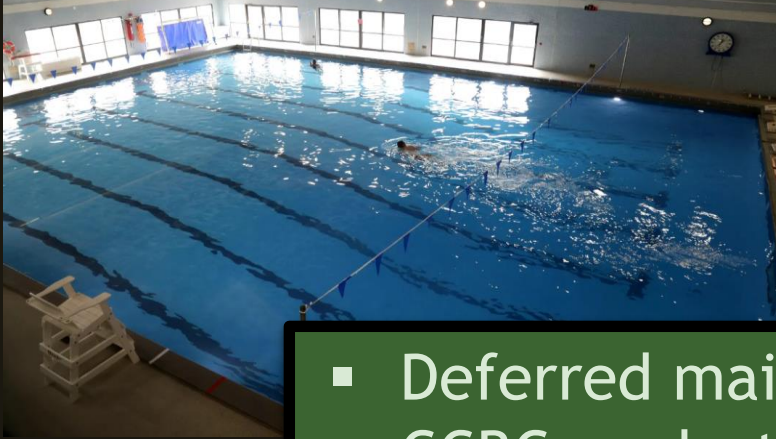


- Mitigate excess storm water flows and improve runoff water quality
- Restore eroded outfalls at 26 storm drainage discharge points
- Modify pavements, curbs, gutters, or subsurface utilities

	Local	State
Prior Funding	\$953,200	-0-
FY 2026/FY 2027 Biennium	\$1,114,100	\$2,232,000
Total	\$2,067,300	\$2,232,000

# Capital Maintenance & Renovations - Project 100: \$3.5M

Rehabilitate Pools, drains, and pumps



Replace and upgrade HVAC Units



Routinely repair aging infrastructure



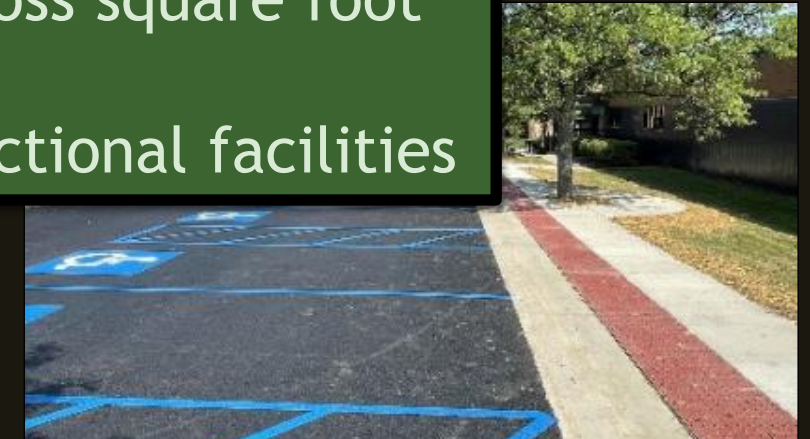
- Deferred maintenance projects total \$41M
- CCBC works to modernize its 1.8 million gross square foot building footprint
- CCBC works to maintain 21<sup>st</sup> century instructional facilities



Elevator Modernization



Update offices and service spaces



Rehabilitate Roads, walkways, and parking lots

# Other Projects: FY 2026/2027 Biennium



**All Campuses :  
Programmatic  
Renovations \$555,000**



**ADA Alterations  
\$25,000**

**Asbestos  
Abatement  
\$25,000**





**FY 2027 – 2031**

# Capital Improvement Plan

**\$80,988,000**

## Comprehensive Facilities Master Plan

**February 2026**

**Identify Specific Projects needed to support  
Students, Programs, and Personnel**

- **Placeholder of \$55M in Project 100**
- **Allocate to Campus Specific Projects  
Once Master Plan is Complete**

### CCBC

- Capital Maintenance & Renovations
- Roof Replacements
- Asbestos Abatement
- ADA Alterations

### Catonsville

- Automotive Technology Renovation
- Storm Water Management
- Miscellaneous Renovations

### Dundalk

- Miscellaneous Renovations

### Essex

- Switchgear Replacement
- Miscellaneous Renovations

CCBC is grateful for the support that Baltimore County provides for the college's continued capital renewal.

